

Austria	BEKO	Indonesia	Perfides Palawan	Portugal
Bahrain	DIFC	Philippines	Poole	Portuguese
Belgium	BPf20	Iceland	Poland	Portugal
Cyprus	CEYLO	Italy	L2000	Portugal
Czech	RICOH	Jordan	407,20	Portugal
Denmark	DKC	Kuwait	Worlwide	Portugal
Egypt	EGS20	Kuwait	Finland	Singapore
Finland	FINN	Lahore	UK,US	Spain
France	FTF20	Liu	LTU	Sweden
Greece	FTG20	Mali	LTU	Sweden
Hungary	FTH20	Niger	LTU	Sweden
Iceland	FTI20	Norway	LTU	Sweden
India	FTI20	Nigeria	LTU	Sweden
Iraq	FTI20	Norway	LTU	Sweden
Ireland	FTI20	Portugal	LTU	Sweden
Malta	FTI20	Tunisia	LTU	Sweden
Malta	FTI20	Turkey	LTU	Sweden
Malta	FTI20	UAE	LTU	Sweden
Malta	FTI20	UAE	LTU	Sweden

FT No. 31,558

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EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

Tuesday September 17 1991

D 8523A

World News

## Oliver North case fails as prosecutor backs down

A US federal judge dismissed the case against sacked White House aide Oliver North after the Iran-Contra prosecutor said he would give up trying to restate convictions of obstructing Congress, destroying documents and accepting an illegal gratuity. An exultant North said: "I have been exonerated completely." Gates admits errors, Page 6

**Protesters pelt Baker**  
A volley of tomatoes was launched at US secretary of state James Baker's car by angry protesters as he arrived in Jerusalem. He held more than three hours of talks with Israeli prime minister Yitzhak Shamir, Page 22

**Hizbollah backtracks**  
Sheikh Abbas Musawi, leader of the pro-Iranian Hizbollah movement, backtracked on a series of predictions that a series of kidnaps was about to be freed in Beirut, Page 4

**Noriega trial opens**  
The drug trafficking trial of ousted Panamanian dictator Manuel Antonio Noriega began in Miami with the prosecution saying it would prove that the former general had enriched himself through his illicit relationship with Colombia's cocaine cartel, Page 6

**Councillor shot dead**  
Bernard O'Hagan, a councillor representing Sinn Fein, the IRA's political wing, was shot dead as he arrived for work at a college in Magherafelt, Northern Ireland. A loyalist paramilitary group said it was responsible, Page 18

**Pledge on Hong Kong**  
Britain will work for a progressive extension of democracy in Hong Kong following the sweeping victory by democrats in the colony's first direct elections, British foreign secretary Douglas Hurd said, Page 22

**Soweto call ignored**  
Residents of Soweto, South Africa's largest black township, largely ignored a call by the African National Congress to stay away from work in protest against continuing political violence, Page 22

**Manila votes to evict US**  
Philippines senators rejected a new military bases pact with Washington, but the US hopes to stay on if President Corazon Aquino manages to reverse the verdict in a national referendum, Page 22

**Canada scandal defused**  
A potential scandal for Canada's Conservative government was defused when the Ontario attorney-general dropped privately brought charges of fraud and obstruction of justice against 15 high-level government and police officials. Only one official now continues to face investigation, Page 23

**Car bomb kills three**  
A car bomb killed two police and the driver of a tow truck in the south-eastern Spanish town of Murchmell. It had been placed outside a civil guard barracks. Basque collapse, Page 3

**Master spy's request**  
East Germany's former master spy, Markus Wolf, asked for political asylum in Austria, a request that embarrassed both the Bonn and Vienna governments, Page 3

**Six die in helicopter**  
All six crew were killed on Saturday when a US Navy helicopter crashed in the Gulf during a routine training mission.

**Satellite active**  
Ground controllers at Cape Canaveral began activating instruments on a \$383m environmental research satellite after resolving a communications problem and adjusting the orbit to avoid collision with space debris, Page 30

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## US isolationist's challenge to the vision of a new world order

Patrick Buchanan has a slogan: "America First". Behind his neo-isolationist banner

march a mixed band of supporters, united

by their antipathy to the internationalist

vision of US president George Bush

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TUESDAY SEPTEMBER 17 1991

## SOVIET UNION

Kazakhstan seeks control of N-weapons

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## UN teams in Iraq may get armed escorts

By Lionel Barber in Washington

THE US has drawn up plans to send armed multinational escorts into Iraq to provide military muscle for United Nations inspection teams seeking access to Baghdad's ballistic missile sites.

Acting under the umbrella of the UN, the US along with Britain and other allies aim to deliver a keynote foreign policy speech to the UN General Assembly in New York on Monday. Mr Bush views Iraqi

week - unless Iraq allows the UN teams to fly their own helicopters on serial inspections of suspected nuclear and unconventional weapons sites.

The US in Washington

stems directly from President George Bush, who is due to

deliver a keynote foreign policy speech to the UN General Assembly in New York on Monday. Mr Bush views Iraqi

defiance of the UN inspectors and of the UN's own ceasefire terms as a critical challenge to the credibility of the organisation, a US official said.

Iraq appeared yesterday to seek to defuse the confrontation with the UN, offering to allow flights by UN helicopters inside its airspace. However it warned that the helicopters should not be used in any way

that compromises Iraq's national security.

Diplomats at the UN said they thought Iraq was hoping to prevent aerial photography.

Mr Abdul Amir al-Anbari, the Iraqi ambassador to the UN, gave the assurances to this month's president of the Security Council, Mr Jean-Bernard Merimee of France. Mr Merimee said the Iraqi

response "is not totally negative, it is not totally satisfactory either."

The US, Britain and other unnamed countries would ready to dispatch armed escorts - believed to include aircraft - to protect the UN teams which have been in Iraq since the ceasefire resolutions were adopted after the end of the Gulf war.

Continued on Page 22

## Dutch call for armed intervention in Croatia

By Quentin Peel in Bonn, Laura Silber in Belgrade and Edward Mortimer in London

DIVISIONS in the European Community over how to respond to the crisis in Yugoslavia will come to a head on Thursday when the West European Union will consider sending a peacekeeping force to separate Serbs and Croats involved in the escalating civil war.

The WEU will meet in The Hague on Thursday to discuss the Dutch proposal to send an intervention force.

The move seems to be a response to pressure from Germany for stronger western European action on the crisis. Other WEU and EC member states do not appear ready to back either the despatch of peacekeeping troops or early recognition of embattled Croatia's independence.

The decision to discuss an intervention force at talks in The Hague was announced after Lord Carrington, chairman of the EC peace conference, arrived in Yugoslavia for

meetings with Mr Franjo Tudjman, president of Croatia, Mr Slobodan Milosevic, president of Serbia and General Veljko Kadijevic, the Yugoslav federal defence minister.

The moves come as some of the bloodiest clashes in almost three months of fighting in Yugoslavia were taking place. Croatian forces used tanks and heavy artillery in battles with Serbian guerrillas and the Yugoslav army throughout the republic, taking the death toll since Saturday past 40.

Air raid sirens wailed twice as air force jets flew low over the Croatian capital Zagreb and an army general said he could not rule out that the city would be bombed.

The federal army vowed to take "decisive action" to raise the sieges round their barracks on the Adriatic coastline.

Croatian radio reported two air force jets had been shot down after they strayed into Hungarian airspace.

Mr Ante Markovic, Yugoslav prime minister, said his country was unable to solve the conflict alone and called on the EC and other international organisations to step up peace efforts.

"Without foreign support, without the support of the EC, we are not capable of halting the war, nor are we capable of leading it under control," he said.

Thursday's WEU meeting has been called after urgent pleading by the German government, in particular by Mr Hans-Dietrich Genscher, the German foreign minister, for the west Europeans to step up their intervention in the crisis.

In spite of superficial agreement on strategy, the debate within the EC has become increasingly divided between Germany, which sees Croatia as an embattled nation state fighting for survival, and Britain, France and the Netherlands which insist that the EC must be seen to be even-

handed between Serbia and Croatia.

The decision to call a meeting of the WEU ministerial council appears to have been made by Mr Hans van den Broek, Dutch foreign minister, as host, and Mr Genscher, as chairman, on the spur of the moment yesterday afternoon. It was not mentioned when Mr Genscher rang Mr Douglas Hurd, the British foreign secretary, earlier in the day.

British officials reacted cautiously to the Dutch initiative, stressing that Britain was not committed to contributing to any peacekeeping force and had made no contingency plans. Mr John Major, the prime minister, "would have to think long and hard" before undertaking any such commitment, one official said.

Another speculated that Mr van den Broek called the WEU meeting to oblige the Germans to consider the practical difficulties of such an intervention.



Swedish Christian Democrat leader Alf Svensson celebrates his party's first seats in parliament after 27 years of campaigning. Page 22

## Soviet central bank 'to be scrapped'

By Leyla Soutou in Moscow

GOBANK, the Soviet central bank, will soon be abolished and replaced by a banking council of central bank governors from the republics, the chairman of Russia's central bank said yesterday.

Mr Georgy Matiukhin said the council could start in November, or even at the end of next month. "This council must be created as urgently as possible," he said in an interview.

The plan represents another step towards the dismantling of centralised power structures, a process which has gathered pace since the failure of last month's coup. It would

mean that Mr Viktor Gerashchenko, the Gobank chairman who is the Soviet Union's best-known banker abroad, would be deprived of his present job.

The council would gather the chairmen of the central banks of 12 republics as full members with voting rights, plus the three now independent Baltic republics which were seeking associate membership, Mr Matiukhin said.

He said Latvia, Lithuania and Estonia had asked not to have voting rights but had volunteered to submit to all the council's decisions.

A plan for a similar council

was already envisaged in

of CHB would be likely to realise significantly more than the £500m Beazer hoped to get from the flotation.

Although Lord Beazer first

## THE SOVIET BREAK-UP

Radical reform of distribution and agriculture are promised

## Food production falling by 12%

By John Lloyd in Moscow

SOVIET food production is falling at an annual rate of 12 per cent, causing a "very dangerous situation", Mr Yuri Luzhkov, chief executive of Moscow and one of the four-man Committee for the Management of the National Economy, said yesterday.

Mr Luzhkov, giving a report on the food situation to the second full meeting of the State Council - which unites the leaders of the republics with President Mikhail Gorbachev - said production had dropped by 8.5 per cent in the first eight months of the year, and that the fall was gathering speed.

Measures by the individual republics to address the situa-

tion had been ineffective, because they had not co-ordinated their actions, he said.

Mr Ivan Silayev, the committee's chairman and Russian prime minister, said a joint statement on food production, agreed with the republican representatives on the committee, would be issued in the next 2-3 days. Urgent measures to ensure the provision of food to the population, and to push through radical reform in the agricultural sector, would be agreed by the end of the month. Mr Silayev announced last week that he would resign as committee chairman but the matter was not mentioned yesterday.

The council, which contin-

ued meeting until late last night, is now the supreme executive body at Union level. It also considered yesterday a plan for an inter-republican economic agreement, presented by Mr Grigory Yavlinsky, a member of the committee and a radical economist, which would set up a banking union and a common currency and attempt to ensure a free flow of goods and services across what is becoming increasingly divided territories.

Mr Gorbachev said discussion of the agreement had revealed "a variety of approaches" - an indication that the Soviet president may be considering again trying to merge varying plans into one

compromise. Mr Yavlinsky said that while his proposal accepted the independence of each republic, the draft agreement laid down a common market as a means of pulling each of the states out of the common economic crisis.

The draft agreement sets out equal rights for all businesses in all the republics which sign the treaty. These include a common currency and a banking union with the powers of a federal reserve bank and a rapid transition to free prices for most products, as well as a common labour market which would include an end to the *propiska* system under which each citizen needs a permit to move residence.



Thousands of Kiev residents and representatives from other regions in the republic gather in support of Ukraine's Act of Independence, proclaimed by parliament

## Kazakhstan pledges to keep N-weapons

MR Nursultan Nazarbayev, president of Kazakhstan, has given the first sign that republics other than Russia wish to retain nuclear weapons on their territories, writes John Lloyd.

In an interview with the US ABC television network Mr Nazarbayev said Kazakhstan would keep nuclear weapons and insist on joint control over their use.

"Kazakhstan has received nuclear weapons and should keep them in future. We cannot allow other republics, even the largest of them, to control nuclear weap-

ons on our soil," he said in the interview on Sunday night.

His comments do not appear to indicate any intention to possess an independent nuclear force - only to share control with the Soviet, or Russian, authorities.

Mr Boris Yeltsin, the Russian president, has said Russia is willing to take all nuclear weapons on to its territory - a stance which is beginning to raise fears among its neighbours.

In remarks yesterday during a joint news conference with Mr James Baker, US

secretary of state, Mr Nazarbayev said the USSR should have a single system of defence, but emphasised that nuclear missiles should be under the collective control of all republics.

The remarks represent a shift of position by the Kazakh president, who had said he wished the republic to be a nuclear-free zone, and has banned nuclear testing. They prompt fears that Ukraine - whose present position is that it, too, wishes to be a nuclear-free zone - will feel impelled to follow suit.

Mr Nazarbayev said the

US and Russia should work together to

keep nuclear weapons under collective control.

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mayor  
s appeal  
food aid

French premier seeks to curb rise in jobless

## Cresson unveils plan to boost small businesses

By William Dawkins in Paris

MRS Edith Cresson, the French prime minister, yesterday unveiled a package of tax breaks and investment incentives for small business, part of efforts to curb unemployment, one of the government's biggest headaches.

The main points of the FF12bn (£1.2bn) scheme, presented at a meeting of France's main small business organisation in Bordeaux, include:

- A reduction in corporation tax for all businesses.
- The introduction for the first time of tax deductions for small companies raising new capital.
- More state subsidised loans at lower interest rates and steps to make it cheaper for small businesses to incorporate as limited liability companies.

The move recalls the small business incentives launched by the UK in the 1980s, also an attempt to create jobs. Government officials said it was the first stage in a French industry

trial policy programme which would include proposals to stimulate professional training and the announcement of candidates for partial privatisation, to be tabled by the end of the year.

France's twin rates of corporation tax - 34 per cent on retained earnings and 42 per cent on distributed profits - are to converge on the lower rate. Small businesses will pay 33.3 per cent next year, while all companies will be taxed at 34 per cent from 1993.

This will cost the treasury FF6.2bn next year, but it hopes to get most of that back by raising the tax on companies' financial investment gains from 25 per cent to 33.3 per cent.

The main innovation would allow small companies to write off against corporation tax a quarter of the value of a capital increase, on condition that the fresh capital is worth at least a quarter of the

existing equity.

This contrasts with incentives like Britain's Business Expansion Scheme, where the tax break goes to investors rather than companies. The French government wants to ensure businesses receive the full benefit of the tax incentives, said an official.

• The French annual inflation rate fell to around 3 per cent last month, from 3.4 per cent in July, according to provisional figures released yesterday by Insee, the state statistics body.

The monthly rate slowed to between 0.3 per cent and 0.3 per cent in August, as against 0.4 per cent in the previous month, so continuing to widen the gap against the higher German rate. French consumer demand traditionally slows in August encouraging price stability.

Officials say the economy also had to absorb a series of public service price rises in the same month.



Markus Wolf wants to live in Germany

## Former spy master requests asylum

MR Markus Wolf, East Germany's former master spy, yesterday asked for political asylum in Austria, embarrassing both the Bonn and Vienna governments, writes Christopher Parkes in Bonn.

Flustered Austrian Interior Ministry officials, who have in the past promised they would offer no hiding place for ex-DDR Stasi (secret police) members, immediately promised a "prompt and speedy" hearing of Mr Wolf's appeal.

The Bonn government declared it was in the urgent interests of justice that Mr Wolf, who has been in the Soviet Union for more than a year, should be brought before a German court.

However, Vienna made it clear that espionage did not count as an extraditable offence, putting German security forces in a quandary. Despite assurances of speedy treatment, Mr Wolf's hearing, which has yet to be fixed, could take several weeks.

Officials said the best hope of catching the 68-year-old Mr Wolf lay in his being refused asylum and being thrown out of Austria. It was not clear whether a deportee from Austria was allowed to choose his or her destination.

The Soviet Union, dependent on western aid and goodwill, is unlikely to offer him safe haven. Mr Wolf declared in a recent magazine interview that "my time in Moscow is coming to an end. I want to live in Germany."

The super-spy, who flew into Vienna last week under his own name, was picked up by the police on Sunday and later released.

## Treuhand wants EC aid to reshape ailing shipyards

By Christopher Parkes in Bonn

THE Treuhand privatisation agency has asked the Bonn government to seek urgent European Commission approval for plans to restructure east Germany's crumbling shipbuilding industry.

Despite rationalisation measures already taken, the Treuhand's governing council says the "most far-reaching support possible" is still necessary if the Baltic yards are to be sold either to management or outside investors.

The industry ministry, which is to be briefed this week on the condition of the shipyards and the aid they need, is expected to contact Brussels early next month.

The appeal suggests that, as with other core industries in the east, the Treuhand is having difficulties finding bidders prepared to buy into neglected heavy industries and bear the costs of restructuring. It indicates concern in the agency that the scale and type of subsidies needed could breach EC regulations.

Uncertainties over developments further east are also deterring bidders: three-quarters of the yards' output traditionally goes to the Soviet Union.

There is more at stake than the future of Deutsche Maschinen- und Schiffbau (DMS), the umbrella concern embracing 24 formerly state-owned enterprises.

According to Mr Bernd Heydrich, leader of the DMS works council, shipbuilding is the backbone of the economy in the north-eastern state of Mecklenburg-Vorpommern and its loss will spell the death of all the state's industry.

West German shipbuilders have been through a painful shake-out since 1975, halving capacity from 1.5m gross tons and reducing their workforce from 75,000 to less than 30,000. They seem to have no stomach for going through the process again with DMS, which, despite sacking more than 10,000 in the past year, still employs 40,000.

The Treuhand has also run into trouble with plans to sell Narva, the Berlin-based electric lamp maker, and confirmed the closure of the Robotron-S6 in Berlin office equipment company. An agreement announced in August to sell Narva to a consortium led by Klingsbeil, a west Berlin property company, has been cancelled following disagreements over price.

Narva is now back on the market, but liquidation "is not ruled out," according to Treuhand.

The closure of Robotron, scheduled for December 31, will mean the loss of a further 9,000 jobs in the central state of Thuringia.

Basque governing coalition collapses

By Peter Bruce in Madrid

THREE WEEKS of secessionist tension in Spain, inspired by events in the Soviet Union and Yugoslavia, claimed a first institutional victim yesterday when the all-nationalist regional coalition government of the Basque country collapsed.

Mr Jose Antonio Ardanza, leader of the Basque government, said he had expelled one of the three parties in the coalition, Eusko Alkartasuna (EA), for publicly supporting motions calling for total Basque independence in the region's town councils.

The motions are being put by Herri Batasuna, which functions as an informal political wing of Eta, the armed Basque secessionist movement.

The regional government's collapse leaves it without a parliamentary majority and means Mr Ardanza's Basque nationalist party (PNV), the region's biggest, will probably form a new coalition with the Basque affiliate of Spain's ruling Socialist party, the second largest in the region.

Although the news will cheer the socialist government in Madrid, there is likely to be some concern at the break-up of the coalition. The PNV is a conservative party and it was assumed that by bringing the more radical EA and the left-wing Euskadi Ekore (EE)

into government, their destabilising influence in the region could be mitigated.

But regional politics in Spain are opportunistic and the intensity of national sentiment in both the Basque country and Catalonia since the Baltic republics began winning recognition from western nations appears to have proved too great for the EA to resist.

A number of Basque councils have already passed motions calling for independence, with the support of Herri Batasuna and the EA. Such votes occur periodically in the region and are unlikely to have any immediate impact on its status.

But they put added pressure on the PNV, which has constantly to play to nationalist sympathy by claiming the region's right to be independent if it chooses, while ensuring it does not cut itself off from the economic lifeline represented by Spain.

The formation of a new Basque government with socialist participation would provide Mr Felipe Gonzalez, Spain's prime minister, with an opportunity to demonstrate Madrid's commitment to devolving powers to the country's autonomous regions while preventing more strident nationalists from claiming credit for quicker devolution.

## EUROPEAN NEWS

### Sweden's left feels the chill wind of change

Robert Taylor on a rare electoral defeat for the Social Democrats

M R Carl Bildt, Sweden's next prime minister, and Moderate party leader, yesterday summed up the result of the general election on Sunday as a "massive mandate for change and the worst defeat for the left we have ever seen in this country since universal suffrage".

As he explained: "The winds of political change blowing through Europe have finally hit Sweden".

The defeat of the country's Social Democrats is certainly historic; the party has governed Sweden since September 1932 except for a brief period between 1976 and 1982.

"We Moderates were dissidents on the edge of the country's Social Democratic consensus in the 1970s," explains Mr Bildt, whose party was then a small element of the non-Socialist bloc.

Many voters were certainly bewildered by the Social Democrats' recent change of ideology. The party seemed to have abandoned the old faith and replaced it with economic liberal ideas which were never explained clearly to their supporters.

SWEDISH POLITICAL LINE-UP				
Party	1990	1988	Change	Seats won
Social Democrats	37.6	43.2	-5.6	137
Left Party	4.5	6.5	-1.4	21
Moderates	21.5	18.3	+3.6	80
Liberals	9.2	12.2	-3.0	34
Others	8.4	11.3	-2.9	31
Christian Democrats	7.0	2.0	+4.1	42
New Democracy	6.7	-	-	25
Greens	3.4	5.5	-2.1	-
Turnout	85.0	86.0	-1.0	20

*Times* Green leaflet Parliament for polling less than the 4 per cent threshold



Moderate party leader Carl Bildt (left) with Liberal party chief Bengt Westerberg

ago the largest of the non-Socialist parties, it was the worst result they have suffered. Mr Olof Johansson, the party's leader, said the voters punished them for co-operating with the last Social Democratic government.

Swedes. The conservative Christian Democrats were also winners, entering parliament for the first time since their formation in 1984.

Although the non-Socialist parties hold 196 seats in the 349-strong parliament they will not all work together because of New Democracy, which most of the others wish to shun.

The outlook is therefore chaotic. Mr Bildt may find it possible to form only a one or two party non-Socialist government. But this could easily fall apart and precipitate a government crisis.

For the moment it seems unlikely any of the small non-Socialist parties would co-operate with the still large Social Democrat minority. But such an option may eventually look attractive.

Swedish politics have reached the era of the Social Democratic era. But what comes next is still unclear, although the country could move more into line with its neighbours Norway and Denmark, who have wrestled with a fragmented political scene since the early 1970s when they first experienced the slow decay of Social Democracy but failed to replace it with a coherent non-Socialist alternative.

Its message of free enterprise, low taxes and cheaper alcohol expressed in an entertaining style found a positive response among a minority of

## HOW TO RAISE YOUR COMPANY'S PROFILE IN THE USA.

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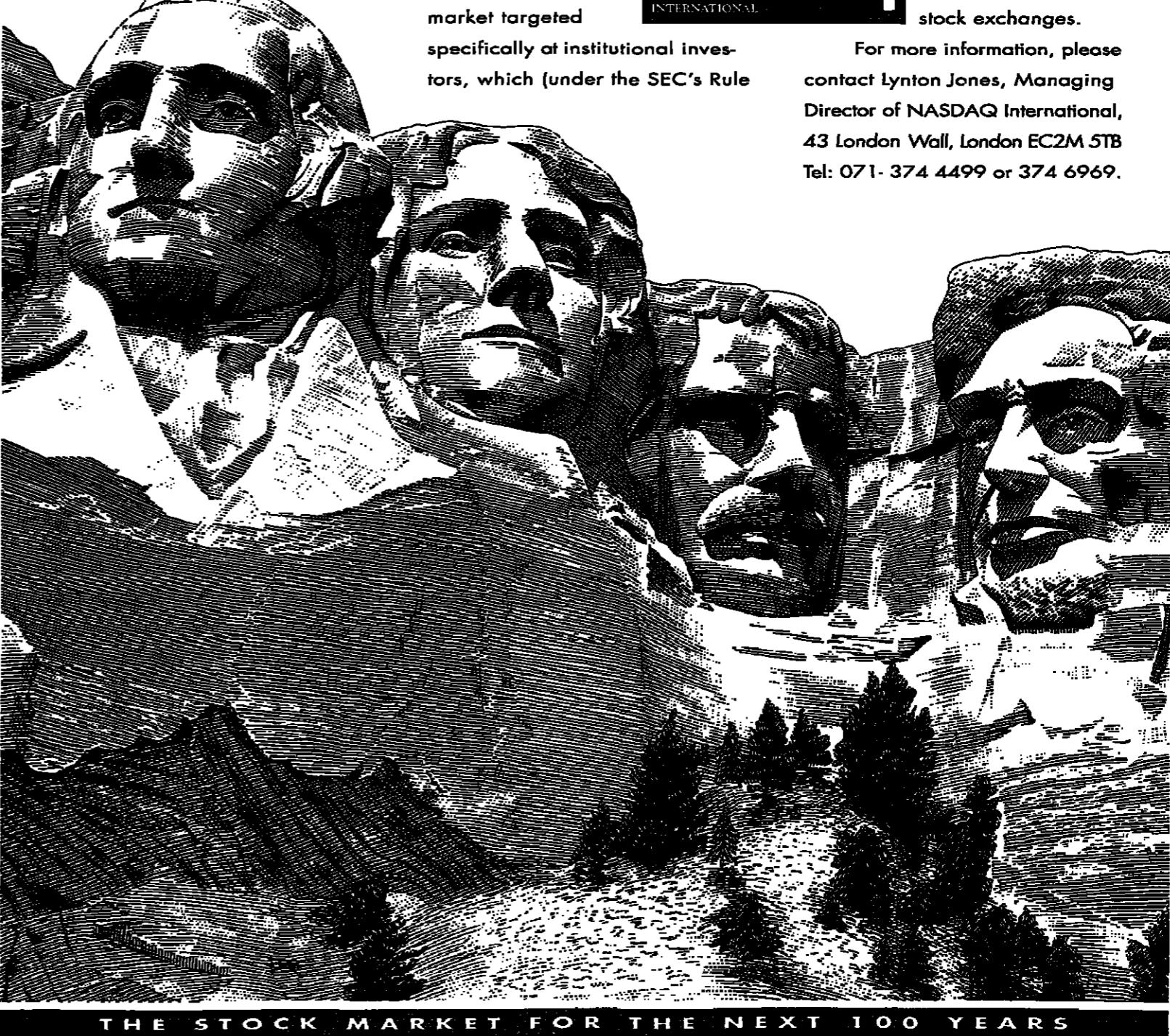
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## INTERNATIONAL NEWS

## Democrat victory ruffles Hong Kong feathers

**M**R Martin Lee's United Democrats may have dominated Sunday's election in Hong Kong, but power remains far from their grasp. Nevertheless, the Democrats' sweeping victory has left them with everything to play for as the handover to China in 1997 comes ever closer.

The Democrats and their allies won 16 of the 18 directly elected seats. But another 21, largely representing pro-business and pro-China positions outside Mr Lee's liberal grouping, were indirectly selected by professional and trade groups, while the governor will appoint a further 17 councillors and four officials in the next two weeks. These appointments will decide the balance of power in the 60-seat Legislative Council.

Mr Lee said the government should appoint liberal-minded people to the council in proportion to the liberal camp's success in the direct polls. This would effectively turn the Democrats into the ruling party.

He warned that if the government uses its appointees to counter the Democrats, this will only further undermine its credibility. And if liberal appointments are not made, he said he may take the matter to UK premier Mr John Major.

"We have now got the mandate of the people. We have been elected by the Hong Kong

people on our platforms and we have now got to implement them," Mr Lee said.

The government is likely to view this demand as undermining its authority. In the past the council has been something of a rubber stamp because it was filled with government appointees. As well as passing legislation, it has the power to approve or block government expenditure.

**Angus Foster assesses the implications of the landslide election win by anti-Beijing liberals**

Observers believe the government will not risk allowing the Democrats a wide enough base to have an effective veto over spending, and will therefore try to compromise, perhaps by appointing a couple of token liberals to the council. The government also seems prepared, if necessary, to stand up to the Democrats.

As the size of the Democrats' victory sunk in yesterday, there were signs the party is to become more aggressive. Before the elections, Mr Lee wanted representatives from successful parties to be offered seats on the Executive Council



THE VICTOR: Martin Lee celebrates with supporters as the results come in

All three governments, as well as business leaders in Hong Kong, are likely to try to undermine the Democrats' calls by pointing to the direct elections' lower than expected voter turnout of 40 per cent as suggesting Hong Kong is unsure about faster political

reform, a suggestion strongly denied by Mr Lee.

The Democrats' four most popular candidates, including Mr Lee, are closely linked to the Hong Kong Alliance. This is a group of activists who attacked China for the 1989 Tiananmen Square killings and

helped dissidents escape. The Alliance is despised by Beijing which branded its members subversive.

But the strength of public support for the four is now likely to make the Democrats more outspoken in their criticism of China.

"Until Sunday, no one could claim to represent the interests of the Hong Kong people. Now, we represent them and it is only right that Britain and China should listen to the views of the people of Hong Kong and their elected representatives." Mr Lee said.

**Musawi says it is up to Israel to make the next step**

## Hizbullah goes back on hostage release

**S**HEIKH Abbas Musawi, the leader of the pro-Iranian Hizbullah movement, yesterday backed away from a series of predictions that a western hostage was about to be freed in Beirut.

Israel's release of 51 Lebanese prisoners and nine bodies last week was "an incomplete step" and it was still up to Israel to make the next gesture, he said. Lara Marlowe reports from Beirut.

The setback appears to have been caused by one or a combination of factors: Hizbullah's insistence on freedom for Sheikh Abdul-Karim Obeid, who was kidnapped by Israeli troops in July 1988; the multiplicity of parties involved, with one negotiator in Beirut saying he deals with at least 60 different interlocutors; a hitch over payment to the kidnappers by a party from a third country friendly to the US; and the kidnappers' desire to exclude the Lebanese government from involvement in hostage

(others) for something."

The kidnappers may also be attempting to curtail Lebanon's government involvement in the issue.

Mr Fares Boueziz, the Lebanese foreign minister, discussed hostages with his Iranian counterpart during a three-day visit to Tehran which ends today. Radical Shia Moslems are not represented in Lebanon's post-war government and hold little respect for President Elias Hrawi's cabinet.

## Premadasa wins a breathing space

By Mervyn de Silva in Colombo

SRI LANKA'S convoluted constitutional crisis has taken further puzzling turns with a ruling by Mr Sunil de Silva, the attorney-general, that an impeachment motion against President Ranasinghe Premadasa by the opposition and government MPs on August 27 had failed.

He said this was because it had not been placed on the parliamentary order paper before the session was adjourned three days later. Any attempt to revive it now would violate the constitution. Later Mr Han-

iffi Mohamed, the speaker, said the motion would go ahead regardless.

The attorney-general's ruling also maintains that the president is free to dissolve parliament at any time since the impeachment motion is no longer operative. With the sword over his head apparently removed, Mr Premadasa has thus for the moment regained control over his parliamentary group. Some of the dissidents who signed the impeachment motion are now protesting that they were "misled".

Opinion polls show government support has fallen to 20 per cent from 49 per cent when it was swept to power last October.

However, yesterday Mr Jim Bolger, the prime minister, announced what was being seen as his finance minister's first significant defeat when he pledged to take a "moderate, commonsense approach" to cutting tariffs.

He said general tariffs would be reduced by a third between

## Chinese human rights rebuff for Andreotti

**J**IANG ZEMIN, the Chinese Communist party chief, yesterday rebuffed Mr Giulio Andreotti, the Italian prime minister, over human rights by saying China's record had contributed to world peace, Reuter reports from Beijing.

Mr Andreotti had expressed Italy's concern over human rights in a meeting with Jiang, saying the issue was of concern to all.

Mr Andreotti is on a six-day visit to China, the first by an Italian leader since relations between the two countries were disrupted by Beijing's

1989 crackdown on dissent.

Jiang told him that China's record on providing enough food and clothing for its 1.1bn people constituted observance of human rights. The Chinese foreign ministry quoted him as saying: "Human rights are concrete, not abstract. For a large country like China, what is foremost is to ensure the right of so many people to existence and development."

Mr Andreotti's visit was the latest sign that Beijing is emerging from diplomatic isolation after the attack on Tiananmen square demonstrators.

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## Poland's budget promised a smooth passage

By Christopher Bobinski in Warsaw

POLAND'S budget spending cuts for this year yesterday stood a better chance of winning a speedy passage through parliament after the government failed by 19 votes to win a two-thirds majority for special powers to bypass the legislature on the issue.

The government had argued that it needed such wide-ranging powers while the new parliament got into its stride and a new government was formed after the general elections on October 27.

However, after the vote on Saturday, parliamentary deputies of every political hue and persuasion rushed to declare willingness to approve the bud-

get and speedy changes in pension laws the government wants. None want to be accused during the elections of acting irresponsibly.

Changes in banking laws tightening the central bank's supervisory powers will also be passed soon.

However, the vote also means that the government will not have a free hand to manage issues such as privatisation, changes in the administration or introducing charges for health care in the two months following the election act.

Mr Jan Krzysztof Bielecki's government accepted the rebuff calmly and

expressed readiness to work with parliament in getting the legislation passed.

The premier, who heads the Liberal Democratic Congress party, has managed to project an image of a man ready to take charge but hampered by opponents, thanks to his drive to win the special powers. This amounts to a valuable excuse in the election campaign for failing to improve the country's economic situation.

The plight of the budget is more serious than the government's August adjustments suggest - the deficit this year could go 3,000bn zloty (£157m) higher than the 24,000bn zloty figure provisionally agreed with the Interna-

tional Monetary Fund in August. Revenues could well drop by a further 10,000bn zloty past the projected 227,000bn zloty, while the absolute minimum for spending was set last week at 244bn zloty, or 7,000bn zloty less than the figure for outlays envisaged a month ago.

• The NBP, Poland's central bank yesterday lowered its base lending rate to an annual 40 per cent. The rate has been brought down step by step from 72 per cent in the first months of the year and reflects a drop in inflation. Retail prices are expected to rise by 2 per cent this month, or an annualised 27 per cent.

## Greenpeace assails IAEA over Chernobyl aftermath

By Juliet Sychrava

GREENPEACE has accused the International Atomic Energy Authority of colluding with Soviet authorities to hide the impact of the Chernobyl 1986 nuclear accident.

In "The IAEA File", a document published to coincide with the IAEA's general conference which opened in Vienna yesterday, the environmental group attacked the IAEA, the United Nations agency set up to promote the peaceful use of atomic energy.

Calling for the radical reform of the IAEA, Greenpeace said the agency's mandate to promote nuclear energy conflicted with its responsibility as an international nuclear safety watchdog.

Greenpeace accused the IAEA of failing to respond to warnings that foreshadowed the Chernobyl accident, and of accepting uncritically Soviet explanations that the disaster was caused by human error.

But the IAEA said yesterday that although it had had diffi-

culty obtaining full reports from the Soviet Union, the report on Chernobyl conducted under its auspices had drawn on the work of 200 experts from 23 countries, and was thorough and objective.

The Greenpeace report criticised the IAEA for refusing to tackle the problem of the transport of nuclear waste across national boundaries, and accused the agency of encouraging the dumping of radioactive wastes in Africa and other developing countries.

The IAEA yesterday vigorously denied the accusation. "We have never seen a single case of radioactive waste being shipped to Africa," a spokesman said.

The IAEA rejected as "absolutely outrageous" the claim by Greenpeace that during the Gulf war it had failed to prevent the Iraqi government from diverting enriched uranium from French and Soviet civilian nuclear programmes in Iraq for military purposes.

## Hopes for EC-Efta zone deal

By David Buchan in Brussels

THE EC and the European Free Trade Association (Efta) have the political will to finish their protracted negotiations on a common economic zone next month, Mr Esko Aho, Finland's prime minister, said yesterday.

Mr Aho, whose country is the president of Efta, said after talks with senior EC Commission officials here that the break-up of the Soviet Union had made it all the more necessary for Efta and the EC to complete their talks on the European Economic Area (EEA). Such a zone of total free trade would take in the east European states and serve as the main economic element in the new Europe's political architecture, he said.

The Finnish premier said he had "good reason to believe" that the remaining EEA obstacles on fishing, transport and financial transfers would be settled in October. It would then be possible for Finland to start weighing the pros and cons of joining the Community. Mr Aho said some 80 per cent to 85 per cent of the (eco-

nomic) substance of EC membership would be covered by the EEA negotiations.

But the Finnish government also wanted to see what sort of foreign and defence policy commitments the Twelve adopt in the political union treaty that they are expected to sign in December, Mr Aho said.

"Before catching the train, we want to know where it is going," he stressed. Finland's decision on EC membership would therefore not come before next year.

## UK-Japan car accord under fire

Mr Jim Murray, director of BEUC, said yesterday that British consumers faced "higher prices and restricted choice as a result of the voluntary agreement which severely restricts the number of Japanese cars sold in the UK".

The BEUC, along with the UK Consumers Association and the National Consumers Council, has lodged an official complaint with the European Commission.

It is seeking to initiate an investigation of the long-standing voluntary agreement in order to establish the existence of an infringement against EC competition rules.

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break-in

By David Hoggan  
Political Correspondent

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## AMERICAN NEWS

## Treasury pledge to fight restrictive banking reform

By George Graham in Washington

THE US Treasury would rather abandon its efforts to reform banking legislation in a way that will make US banks more competitive.

"We would rather have no Glass-Steagall repeal than had Glass-Steagall repealed," Mr Robert Glauber, Treasury under-secretary for finance, said yesterday.

The House energy and commerce committee last week put forward a draft banking reform bill which would have repealed the Act, but would have put in its place a set of firewalls between banking and securities activities even fiercer than the current rules.

The draft bill would completely bar commercial companies from owning banks, and would stop banks from offering a full range of financial services, including securities underwriting and insurance.

The Treasury argued that the restrictions would under-

mine its efforts to reform banking legislation in a way that will make US banks more competitive.

It has urged that commercial companies, which can already own thrift institutions and "non-banks" that provided virtually all the services of a bank, should also be allowed to buy full banks.

"A keystone of our approach is to try to get private capital into the banking industry. Our question is 'why not let an IBM buy a bank if it wants to, so long as it can be done safely?'" Mr Glauber said.

"At a minimum, we think taxpayers should get a break by allowing commercial firms to buy into a failing bank," he urged, noting that several of the 33 thrift institutions owned by commercial firms would have had to be bailed out by the federal government, but for cash injections from their parent companies.

The Treasury complains that the energy and commerce committee draft would bring about

"anti-competitive rollbacks" of the existing law.

It would prohibit, for example, banks from lending to a client and underwriting its securities at the same time, nor would a bank's trust and discretionary accounts be allowed to invest in securities it has underwritten, these being tougher restrictions than those now applied to stockbrokers which own "non-bank" subsidiaries.

Mr Glauber said the Treasury would seek to modify these restrictions in the committee debate. If unsuccessful, it would work then to obtain changes in debate on the floor of the House and, in a last resort, would try to have the whole segment of the bill dealing with these areas deleted.

Some banking industry groups complain, however, that the White House and Mr Nicholas Brady, treasury secretary, have failed in recent months to put enough of their weight behind a comprehensive banking reform.

## Gates admits personal errors to CIA nomination hearing

By Lionel Barber in Washington

MR ROBERT Gates yesterday sought to defuse opposition to his nomination as the next director of the Central Intelligence Agency, offering an apology for his handling of the Iran-Contra affair.

On the first day of his confirmation hearings before the Senate Intelligence Committee, Mr Gates acknowledged that he had been slow to pursue the possibility of wrong-doing at high level, and chided himself for not having been more sceptical about accounts offered by the late William Casey, then his boss at the CIA.

Doubts about Mr Gates's role in the Iran-Contra affair - plus charges that he slanted intelligence on the Soviet Union to curry favour within the Reagan administration - have emerged as the main obstacles to his nomination.

However, prospects for his confirmation appeared to rise

yesterday with the unexpected news that a federal judge had dismissed the long-running case against Mr Oliver North, the Marine lieutenant-colonel at the centre of the Iran-Contra affair.

Mr Lawrence Walsh, US special prosecutor, was forced reluctantly to seek dismissal of charges of perjury and obstruction of justice, after a key witness had admitted that his own statements at an earlier trial had been tainted.

Mr North said he was "totally exonerated". President George Bush, who has made the confirmation of Mr Gates a top priority, called it a "good decision."

Members of the Senate committee spent much of the morning criticising the CIA for faulty intelligence work on the Soviet Union and Iraq in the 1980s, particularly exaggeration of the Soviet threat and

the size of the Soviet's BCC.

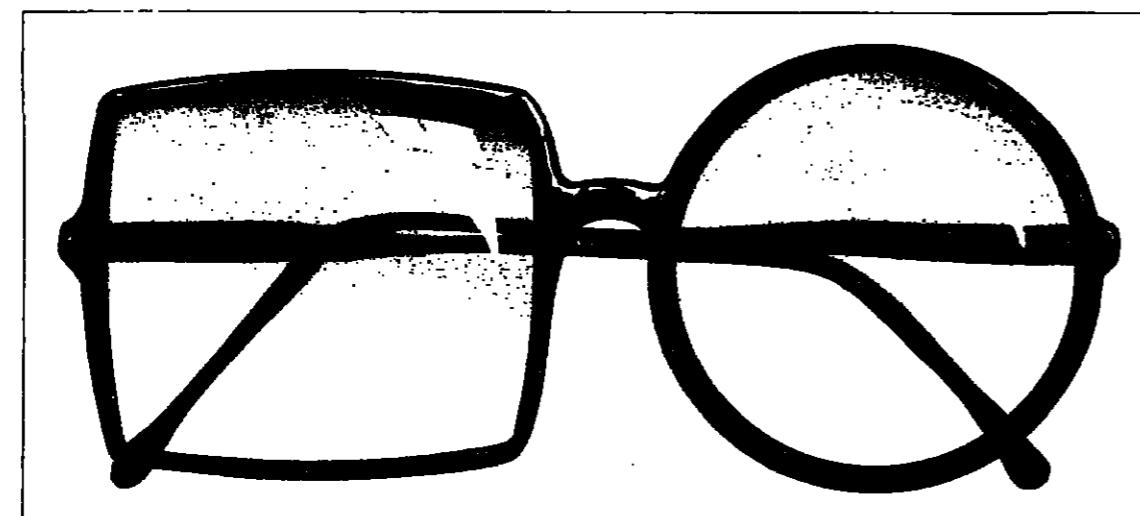
underestimation of economic weakness.

News of the overturning of Mr North's convictions provoked surprise. Iran-Contra specifically how much Mr Gates knew about the illegal diversion of funds from arms sales to Iran towards the Nicaraguan rebels - had promised to be one of the key issues in the hearings.

Mr Gates, 47, now one of the president's national security advisers, told the committee in prepared answers that he knew little about Iran-Contra until it had been made public in November 1986. At the time, Mr Gates was deputy CIA director. He said yesterday he only recalled flimsy warnings about the secret arms pipeline.

Mr Gates is expected to face tough questions about his knowledge of illegal arms transfers to Iraq, and the CIA's overstatement of the Soviet threat and

the size of the Soviet's BCC.



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## Wanted: troubleshooter on world stage

Michael Littlejohns studies form of would-be successors to the UN secretary-general



With a chance of a hot seat on the Hudson: (from left) Gyllenhammar, Ogata, Prince Sadruddin, Arias

Security Council and appointed by the General Assembly.

The Big Five's foreign ministers will meet in New York soon. France, current president of the council, wants a quick decision, if possible before the end of October.

The Peruvian incumbent, reappointed in 1985, insists that he wants no new mandate. Still some delegates believe he might accept another year or two, enabling him to deal with such unfinished UN business as the Gulf war aftermath.

Those who have let it be known publicly, or in private to governments, that they are ready and willing to serve include Mr Ali Alatas, Indonesian foreign minister, believed at one time to have a good chance, but his prospects seem to have faded.

So have those of most of the other contenders. The Organisation of African Unity's failure to endorse one candidate, but rather to settle for a field of six, has not helped its claim to the succession.

General Olusegun Obasanjo, former military president of Nigeria who now runs a chicken farm, Mr Bernard Chidzero, Zimbabwe finance minister, Mr Kenneth Dedeck of Ghana, secretary-general of a UN agency, and Mr James Jonah of Sierra Leone, another senior UN official, are canvassing hard. A new entry at the weekend was Mr Michel Doo King of Cameroon, executive director of Uniter, the UN institute for Training and Research.

Mr Martti Ahtisaari of Finland, who ran the UN operation that brought independence to Namibia and now is back in his country's foreign ministry, Mr Jan Eliasson, Sweden's UN ambassador, and Mrs Gro Harlem Brundtland, prime minister of Norway, are among possible choices from the Nordic countries.

Rounding out a current list of possible candidates, to which other names may be added, are Mr Oscar Arias, Nobel Peace prize-winner and former president of Costa Rica,

former military president of UN High Commissioner for Refugees whose handling of a difficult job is much admired, Mr T. P. Koh, a former ambassador of Singapore to the UN and the US who now heads a committee preparing for the UN general conference on the environment next year, Mr Maurice Strong, millionaire Canadian secretary-general of that conference, and Mr Cleme Omannu, Ugandan former ambassador and now president of the New York-based International Peace Academy.

Before any resolution to the succession, the General Assembly must choose today among three candidates for the office of president for the new session, this being the first time for several years that no has been contested. Candidates for this are Sir Michael Somare, foreign minister of Papua New Guinea, Mr Samir Shihabi, Saudi Arabia's chief UN delegate, and Mr Abdalla al-Ashraf, Yemen's chief delegate.

### Noriega trial starts

THE US Government opened its drugs trafficking case against General Manuel Noriega of Panama, in a Miami court yesterday, reports Henry Hanman in Miami. The prosecution's statement outlined the 10 charges, including racketeering, manufacture and distribution of cocaine, and money laundering.

## Collor calls on emergency meeting to combat crisis

PRESIDENT Fernando Collor of Brazil today will hold a meeting of the Council of the Republic - the clearest sign yet of the depth of the country's latest economic crisis, writes Christine Lamb in Rio.

The Council of senior politicians and ministers may be summoned only in times of war and national emergency. Mr Collor is expected to tell it that the country is ungovernable without his sweeping over-

haul of the Constitution, recently proposed. The president spent the weekend in many meetings with state governors and leaders of opposition parties, insisting that without the overhaul, "the country is heading for an abyss."

He said the federal government was bankrupt and unable to make crucial investments in infrastructure and education. The changes were essential to allow

the government to raise taxes, reduce spending and curb inflation.

The president's attempts to secure political support for changes have been unsuccessful, opposition leaders having agreed to back on a few points, such as a tax reform of the tax system. They are demanding that Mr Collor first purge his administration of that they can corrupt colleagues from his home state, Alagoas.

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## WORLD TRADE NEWS

## US machine-tool makers seek to keep import curb

By Nancy Dunn in Washington

THE Bush administration has begun considering a request by American machine-tool makers for continuation of controls on imports from Japan and Taiwan on grounds of national security.

The US industry will have had five years of "temporary" protection by the end of 1991 under "Voluntary Restraint Agreements" (VRAs) reached with Japan and Taiwan. The industry is still contending that it needs limits on imports and that its protection is vital to the US national security.

The Association for Manufacturing Technology (AMT) has taken its case to both Capitol Hill and the Bush administration. About 100 congressmen, including 14 members of the key ways and means committee, and more than 20 senators have responded by urging President Bush to extend the VRAs for three to five years.

The lobbying effort can be seen as a test case of the administration's view on the need to protect companies which once could claim their survival was vital to US defence.

In the past decade few industries have won that argument, and that was before the end of the Cold War. In Congress, however, sentiment has been building for the need to broaden the definition of "national security" to "national economic security". This would lay the foundation for protection of industries deemed vital to American manufacturing capacity.

The Bush administration has rejected this view, but next year is a presidential election, and industry groups could find they have increased clout.

The machine-tool industry has been having a slow year, but much of that could be attributed to the recession. Orders for the first seven months were \$1.4bn (220m), down 18 per cent from last year.

However, they rose 8.8 per cent in July, giving some indication of a pick-up in the economy. Imports have climbed 7 per cent this year, after falling slightly to \$2.3bn for 1990.

The current VRAs limit the Japanese and Taiwanese share of the US market in machining centres, lathes, milling machines and punching and shearing machines. These products represent more than 40 per cent of the US market.

The controls have allowed US producers to recapture some of the market.

## Australians to sell 10m sheep a year to Russia

By Kevin Brown in Sydney

A privately-owned Australian company yesterday said it planned to ship up to 10m sheep a year to Vladivostok in a countertrade deal negotiated with a state-owned Russian trading group.

Mr James Ferguson, co-owner of Perth-based Farmex, said the sheep would be shipped on board converted Russian whalers fitted with slaughtering and freezing facilities. The company plans to

buy surplus sheep from woolgrowers hit by a slump in world prices. The sheep would be slaughtered in international waters, avoiding the high costs of Australian slaughterhouses.

Mr Ferguson said Dalso, a company owned by the government of the Russian Republic, had agreed to provide up to 10 ships, some of which would be acquired from associated companies.

Farmex would be paid in

Soviet roubles, which would be used to buy oil and petroleum products, fish, timber and other products for export to Europe, he said.

The Russian products would be marketed by Toncity Management, a Swiss company jointly owned by Farmex, Dalso and Toncity, a Swiss manufacturing group.

Mr Ferguson said the sheep would be aged animals between five

and six-years-old which would otherwise be shot and buried under the government's flock reduction scheme.

The sheep are worth less than \$31 (40p) to farmers because the cost of transporting and slaughtering them in Australia exceeds the value of the processed meat.

The rural sector will gain around A\$100m a year from this for sheep which would otherwise have no value. But

## Citroën may build Iran plant

By William Dawkins in Paris

CITROËN, part of Peugeot, the French carmaker, is negotiating with private and public Iranian investors to build a car plant in the west of the country.

Talks on financing what would be Citroën's second plant in Iran opened early this year, but no agreement has yet been reached on production levels, said Citroën officials. Iranian newspapers have speculated that annual output of 25,000 small cars is envisaged, but Citroën emphasised that no details have been settled.

Citroën assembled its former Dyane cars and 2CV vans in Iran for the decade until the 1979 revolution, reaching output of up to 100,000 vehicles annually. Its joint venture, Seipa, with a private Iranian group, was then nationalised.

Peugeot struck a co-operation accord three years ago with Iran Khodro, a local industrial group, which started to bear fruit last year when the Iranian partner began production of a local version of the old Peugeot 504.

Iveco Magirus AG, a German lorry-making unit of Fiat SPA, said it received an order worth DM550m (\$187m) to deliver 5,000 lorries to Iran. Reuter reports from Ulm, Germany, it will include 3,000 finished vehicles and 2,000 kits.

## Olympic takes up Airbus options

OLYMPIC Airways has converted two options for Airbus Industrie's A300-600R aircraft to firm orders, and taken out options for two more planes, Airbus said yesterday.

The Greek national airline will take delivery of the first aircraft in May 1992, to be powered by General Electric CF6 80C2 engines, for use on routes within Europe and to the Middle East, Nairobi, and Johannesburg. Olympic Airways already has eight Airbus A300B3s.

Airbus said this brings to 452 the total number of orders for the Airbus A300 aircraft, including 304 for the A300-600, its latest version.

Airbus doesn't disclose the value of its orders, but the aircraft's list price is \$80m (£47.3m).

## Nordic proposal for Baltics investment bank

By Robert Taylor in Stockholm

AN INVESTMENT bank should be established with \$354m (220m) worth of initial capital payable over five years to assist the economy of the newly independent Baltic countries.

The new institution would mobilise foreign funds for investments as well as provide technical assistance and training for Baltic nationals in the principles and practices of investment banking.

This is the main proposal made by the Helsinki-based Nordic Investment Bank in a survey of the financial needs of the Baltic countries prepared for the five-nation Nordic Council. It is suggested that 40 per cent of the capital for the new bank would be paid in over a five year period with the other 60 per cent provided in the form of guaranteed capital. This would mean a total annual payment of \$5m to the Baltic states, with about one fifth coming in the form of convertible currency. It is proposed that the new bank

would have its headquarters in one of the Nordic countries and not the Baltic states.

The institution should be jointly owned by the Nordic and Baltic countries, the report suggests. It indicates the ownership might be 70 per cent Nordic-owned, with 20 per cent held by the Baltic states and the remaining 10

per cent by international financial institutions. The Baltic investment bank would be an umbrella organisation covering national financial bodies in Estonia, Latvia and Lithuania.

The survey believes that with the proposed \$354m worth of initial capital and the possibilities of borrowing from the international capital markets the

## Singapore can see light at end of disk drive tunnel

Hopes are rising that the worst may be over in the computer industry recession, writes Joyce Quek

THE mood in Singapore is confident. Worldwide recession in the computer industry may have dealt a body blow to the world's largest producer of disk drives, but Singapore's Economic Development Board is optimistic that 1992 will bring revival.

If manufacturers can hang on through a slower second half, the board says, a turnaround is projected in the first quarter of 1992. There is a glimmer of hope, too, in the form of the world's smallest disk drive.

Two multinational corporations recently announced that they were shutting down their plants and shedding more than 400 staff. Rodine of Scotland is closing its only manufacturing

facility, which produces 3.5-inch drives, in the next six months. It laid off 224 workers last month and plans another 186 lay-offs, citing a drop in revenue coupled with high investment costs. Parent company Rodine will continue as a technology licensing company.

After the suspension of its US operations, Prairie-Tek followed Rodine in closing its plant producing 2.5-inch drives and laying off 200 workers. It had been in operation for just five months. Mr David Riegel, president and chief executive officer, blamed "changing product requirements in the currently volatile computer market place and a major new financing that failed to materialise".

As host to industry giants such as Seagate and Conner Peripherals, Singapore has 30,000 people producing more than half the world's Winchester disk drives. The \$87bn disk drives to meet market requirements."

The increasingly popular 3.5-inch disk drive caused producers to switch from making 5.25-inch drives and contribute to the consequent over-supply.

It has also created pressure to switch from 5.25-inch drives to even smaller disks like the 2.5-inch produced by Prairie-Tek.

The EDB added that "during this transitional period and the second half of 1991, these companies are expected to face declining gross margins and flat earnings". The second half's exports are projected to fall by 6 per cent against the same period a year ago, and a 20 per cent leap in the first half. This translates into a 10-15 per cent growth for 1992 totalling \$7.3bn, compared with the 48 per cent surge to \$7.1bn last year.

Quick to see an opportunity, Integral Peripherals, a US manufacturer backed by Sumitomo and venture capitalists Hambrécht & Quist and China Venture Management, announced that by next April it will set up a \$15m plant in Singapore to manufacture the first 1.8-inch drive.

This has good prospects as it is in a mutually-exclusive field, catering for the increasingly popular and smaller "notebooks".

It is employing an initial 200 people, with plans for 2,000 staff by 1995 when its investment will hit \$140m, and has expressed interest in acquiring the Rodine or Prairie-Tek operations. If successful, Integral can reduce its start-up time by two months. Meanwhile, US manufacturer Western Digital is introducing its first fully-automated drive manufacturing line and manufacturers have agreed to aid the establishment of a Magnetic Technology Centre.

While Singapore looks towards other industries to reduce its dependence on the volatile disk drive sector, it is none the less using the lessons learned from the 1985 recession to ensure that, come 1992, it will still be standing proud.

## Life-form patent protest to EC

A COALITION of environmental and development groups called yesterday for the rejection of a controversial European Community proposal to patent new life forms, agencies report.

Biotechnology has enabled scientists to engineer genetically entirely new species of plant and animals. The creators of these transgenic life forms, as they are called, want to patent them. However, critics say no one should be allowed to own life.

The Patent Concern coalition consists of 29 organisations from Europe, including Greenpeace and the Catholic Fund for Overseas Development.

It said in a statement that the proposed EC directive "raises serious concerns about ethics and may damage animal welfare".

## SINGAPORE CAN SEE LIGHT AT END OF DISK DRIVE TUNNEL

Hopes are rising that the worst may be over in the computer industry recession, writes Joyce Quek

THIS topical conference will examine how the electricity industry is responding to the challenge of increasing competition and meeting demands for greater energy efficiency and environmental protection.

### Chairmen:

**Sir Donald Miller**  
Scottish Power plc

**Sir Michael Joughin, CBE**  
Scottish Hydro-Electric plc

### Speakers include:

**Mr Nicholas Argyris**  
Commission of the European Communities

**Mr Alan Holt**  
Ontario Hydro

**Dr Ing Rolf Bierhoff**  
RWE Energie AG

**Mr Luis Enrique Berribetia**  
Cámaras Venezolana de la Industria Eléctrica

**Mr John Uttley**  
National Grid Company plc

**Mr Togo Miwa**  
The Tokyo Electric Power Co, Inc

**Mr Peter Mellbye**  
Statoil

**Dr Eugene Zeltmann**  
General Electric Company

**Mr Vaughan Williams**  
BHP Minerals Europe Limited

**Mr Pierre Lederer**  
Électricité de France

**Mr Kurt Yeager**  
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## FINANCIAL REPORTING IN THE UK

LONDON - 10 October, 1991

THE Accounting Standards Board recently unveiled its agenda for reform and its plans to issue new edicts and proposals which will eventually lead to an overhaul of company balance sheets and profit and loss accounts. The reforms will affect not only companies, but investors, analysts, creditors and all others who rely on published accounts. This Financial Times conference will provide a practical, independent forum to review drafts on the agenda for reform.

### Chairman: Mr Paul Boyle

Chairman  
Financial Reporting Action Group

### Speakers taking part include:

**Mr Neville C Bain**

Group Chief Executive  
Coats Viyella Plc

**Mr Nigel Stapleton**

Chairman, Technical Committee of the  
100 Group of Finance Directors

**Mr Graham Stacy**

Director of Professional Standards  
Price Waterhouse

**Mr James Carty**

National Technical Partner  
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## UK NEWS

## Hopes of consumer-led upturn hit by sales

By Peter Marsh

A SHARP fall in UK retail sales volumes last month, shown by statistics out yesterday, depressed expectations about a consumer-led upturn in the economy later this year, although other government figures indicated that a recovery in manufacturing may have begun.

According to the Central Statistical Office, seasonally adjusted retail volumes fell in August by 1.4 per cent compared with July. The drop, which followed two consecutive monthly increases, was greater than many City ana-

lysts had expected. Separately, the CSO said that the decline in manufacturing output, which began in April last year at about the start of the recession, "appears to have halted".

This assessment, coupled with a big drop in manufacturing output due to slackening wage demands, came after the CSO reported that factory output in the three months to July was up 0.5 per cent compared with the previous three months. This was the first three-month on three-month increase since mid-1990.

The two pieces of economic data fit in with theories that the economy is likely to show a small expansion in the third quarter of 1991, indicating a technical end to the recession.

However, on the latest economic evidence, stronger factory output, partly fuelled by export demand, is likely to emerge as the main engine for growth, rather than increased consumer spending in shops.

The Retail Consortium, a trade body for the sector, said it was "too early" to talk of a consumer-led recovery and that rising unemployment was

dampening any slight rise in consumer confidence. It also cautioned against reading too much into the figures for August, which may have been affected by cut-price sales campaigns.

On a three-monthly basis, which gives a better idea of underlying trends, June-August sales were 0.2 per cent lower than those in March-May. However, figures for the earlier period were boosted by the rush to buy retail goods in March before a VAT increase.

The Treasury, commenting on the figures, said those cov-

ering manufacturing were the more important. It was especially heartened by signs of a continued decline in unit wage costs, a factor that is likely to help manufacturers' expansion hopes over the next few months.

At the same time, the productivity fall, which has affected the manufacturing sector over the past year as output has dropped, appears to have levelled off, thanks partly to job shedding and also to the apparent "bottoming" in the industry's rate of decline.

Lez, Page 22

## BRITAIN IN BRIEF

### British Gas cuts prices



British Gas cut prices for power station customers yesterday after a six-month row over the cost of supplies. Some 20 per cent of companies had improved their order books in three months. Thirty per cent had unchanged order books, 41 per cent said orders had declined.

tic about their prospects.

The quarterly survey showed that 26 per cent of companies were optimistic with 22 per cent were pessimistic, with the views of 22 per cent were unchanged. Some 20 per cent of companies had improved their order books in three months. Thirty per cent had unchanged order books, 41 per cent said orders had declined.

### Satellite deal for Glasgow

Up to 170,000 homes in Glasgow will soon be able to receive satellite television without having to install their own satellite dishes under a deal agreed between the district council and the US company Millstar.

Under the £17m three-year deal, Millstar will install communal satellite dishes on tower blocks and other complexes of flats and houses, and pass on the satellite signal via new cable systems.

### Penal reform to be widespread

Improvements in prison life allied to tighter security were announced by Mr Kenneth Baker, home secretary, in the most widespread penal reform programme of recent times.

The government has accepted most of the recommendations of Lord Justice Woolf's inquiry into last year's spate of serious prison disturbances including the riot at Strangeways, Manchester, the worst ever in a British jail.

Some of the government's proposals to make prison life more humane and constructive will take years to implement.

### Gunmen kill councillor

Loyalist gunmen murdered a Sinn Fein councillor in Northern Ireland just hours after the Irish Republican Army warned it would avenge the killings of Catholics.

</p

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## UK NEWS

## Kinnock under pressure over party leadership

By Alison Smith and Ian Hamilton Fazey

**MR NEIL KINNOCK**, the Labour leader, yesterday dismissed suggestions that he was a liability to his party and should stand down from the leadership, as he repeated his call for an election by early November.

He said questions about whether he should resign were "absurd" and he shrugged off two weekend polls giving the Conservatives a lead of up to five percentage points, saying: "We'd like to be ahead, but we are still in a strong position."

Following the reports that some cabinet ministers favoured keeping open the option of an early election, given the positive trend towards the Tory party in recent surveys, Mr Kinnock said the constant speculation, fuelled by the prime minister's dithering, is having not only a political effect but an economic effect."

Downing Street once again moved to play down the prospects of an election in November, saying that Mr John Major "sees no reason to hurry".

Mr Peter Lilley, trade and industry secretary, came out strongly against a November election. He said that, while business confidence had turned up sharply during the summer, the government would do better to wait for trends to become well-established.

## Labour prepares to rise to the big occasion

Ivo Dawnay on Neil Kinnock's efforts to regain the political initiative lost over the summer months

**C**RISIS? What crisis? The studied calm emanating from the Labour Party's headquarters yesterday belied any suggestion that the opposition either is, or should be, in a tailspin over the governing Tories' weekend return to an opinion poll lead.

Ambushed by reporters, Mr Neil Kinnock, the party leader, eschewed justifiable irritation and dismissed yet more dispiriting questioning of his leadership with a jocular guffaw.

Immodestly listing his achievements, he added: "I have been and am a very good captain of the team and you don't drop winning captains."

Indeed, this time at least, the "official" mood appeared to reflect more or less faithfully a broad swathe of opinion throughout the parliamentary Labour party, buoyed, perhaps, by the symbolism of the late summer's collapse into grey skies and sudden downpours.

Outsiders daring to suggest that improving economic indicators and two polls showing a Conservative five or four-point lead must just be a cause for faint hearts or naïve optimism.

As Labour's "shadow cabinet" meets today, the message will again be repeated like a mantra: the Tory revival is a short-term phenomenon.

The release of Mr John McCarthy, the failed Soviet espion, Kennebunkport and Beijing were happy chances for Mr Major, bolstered by his good luck in being this year's chairman of the Group of Seven industrial



The leader of the opposition says he will not quit despite poor opinion poll ratings of his potential voter appeal

powers.

When the voters return to their mortgages, tatty public services, and mounting unemployment we are told, the opposition will regain its natural lead just as it did after the Gulf war.

Yet, when all this is said, the most thoughtful Labour analysts concede that this is no time for complacency and there is some evidence that there has been some complacency about the much-dis-

cussed concept of the permanent election campaign

throughout the holiday months failed to materialise. The absence abroad of Mr Kinnock during the Soviet crisis was understandable but unfortunate.

The main business of the meeting, however, will be to concentrate on the annual conference at the end of the month and the weeks that follow it.

Aware that the Tories will be trumpeting an economic recov-

ery, Labour's aims at subverting voter optimism

In a speech yesterday, Mr John Smith, the shadow chancellor, enthusiastically set about the task by defining the end to the recession as the moment that unemployment begins to fall and growth returns to an annual rate of 2.5 per cent - criteria safely far from the reach of this parliament.

"The message we have to go over is that Britain needs to do better than recover," one backroom strategist insisted.

Under pressure from the shadow spending ministers, the conference will also tackle

the charge of fighting a negative campaign by underlining programmes on Labour's traditional "winning" sectors of health and education.

But is all this enough? A straw poll of Labour MPs both back and front bench at the weekend suggested that, after the years of party and policy reform, few believe much more can be done.

If, as now seems likely, the Tories choose to fight the election on the two issues of economic competence and the relative charms of Mr Major against those of Mr Kinnock, then so be it.

Yet just a few quiet Labour voices are alarmed that the party's hopes of government are now dependent on the skills of the communications chief and economic indicators beyond any politician's control. Something, even if it is only a change of tone from shrill jeering at the government to one couched "in sorrow than in anger" is needed, they say.

Others talk more boldly of a grand policy gesture - a commitment to some sort of action on constitutional issues - as proposed this week by the left-of-centre think tank, the Institute for Public Policy Research.

No body is talking of crises, but then nor did Sir James (then Mr Jim) Callaghan when the complacent quotation was wrongly attributed to him during the 1978/79 "winter of discontent". The *sotto voce* question, both then and now, is: should there be?

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<i>(All companies incorporated in the Republic of South Africa) (collectively referred to as "the consortium")</i>	

### JOINT ANNOUNCEMENT

1. The consortium announces that following negotiations between representatives of the consortium and representatives of Barlow Rand Limited, Rand Mines Limited and Vansa Vanadium S.A. Limited (collectively referred to as "the Barlow Rand Group") the parties have agreed in principle that, subject to the fulfilment of certain conditions precedent, they will enter into a formal agreement for the acquisition by the consortium of:

1.1 the ferro-alloy and stainless steel businesses of and/or the entire issued share capital of Middleburg Steel & Alloys (Proprietary) Limited ("MS&A"); and

1.2 the chrome mineral rights owned by the Barlow Rand Group and the chromite interests and/or the entire issued share capitals of Henry Gould (Proprietary) Limited and Winterveld Chrome Mines Limited ("the chrome interests");

for a consideration of approximately R1,075 million (one thousand and seventy five million rand);

2. The actual structure of the formal agreement and the consideration payable in terms thereof will be determined once full details have been made available to the consortium of MS&A's financial position and the chromite interests, including a breakdown of MS&A's assets and liabilities into its stainless steel interests and its ferro-alloy and chromite interests. This announcement can accordingly deal only in broad terms with the proposed transaction and its effect on members of the consortium.

3. It is proposed that the formal agreement will embody a series of interrelated transactions. Once the aforementioned information becomes available, and subject to the fulfilment of the conditions precedent, the series of transactions will be structured including the formulation of the consideration which will be payable in respect of each such transaction. In this regard it is contemplated that the consideration will be met through a combination of a payment in cash by Samancor and issues of shares by Highveld and Samancor, the shares so issued to be taken up by AAC, AMIC, De Beers and Genmin, further details of which are set out below. The full consideration payable to the Barlow Rand Group will

thus effectively be settled in cash, which cash will effectively have been provided as to 50% by AAC and De Beers and 50% by Genmin and Samancor.

4. At this stage it is contemplated that the effects of the series of transactions to be embodied in the proposed formal agreement will in broad terms be as follows:

4.1 the stainless steel interests of MS&A will be acquired by the Columbus Joint Venture (a partnership between Highveld and Samancor) for approximately R500 million (five hundred million rand). It is intended that the stainless steel interests so acquired will form the basis for the development of the Columbus project which aims to establish a cost competitive, state of the art stainless steel facility. A detailed reassessment of the project is underway to optimise the synergies and economies that will be brought about by this acquisition. The capital cost of the Columbus project is expected to be somewhat lower than previously contemplated, while further benefits will flow from MS&A's expertise in the production and marketing of stainless steel;

4.2 the ferro-alloy operations of MS&A and the chromite interests will be acquired by Samancor for approximately R575 million (five hundred and seventy five million rand). Samancor is already the world's biggest ferrochrome producer with a capacity of 640,000 tons per annum, and this acquisition will expand that capacity by 300,000 tons per annum of conventional capacity and potentially by a further 120,000 tons per annum via the chrome direct reduction ("CDR") furnace. Samancor's production of chrome ore will be increased by 1.6 million tons per annum to 3.6 million tons per annum and the company will add substantially to its chrome ore reserves;

4.3 following from the above:

4.3.1 the outcome of the proposed transactions on Highveld is that it will acquire a 50% share of the stainless steel interests of MS&A settled, in

effect, by the issue of approximately 16 million new shares at 1,565 cents per share, the market price ruling at the close of business on 13 September 1991 on the basis that AAC, AMIC and De Beers will, through a series of transactions, acquire these new Highveld shares in proportions yet to be agreed;

4.3.2 the outcome of the proposed transactions on Samancor is that it will acquire a 50% share of the stainless steel interests of MS&A for approximately R250 million (two hundred and fifty million rand) to be funded from its cash resources, while it will, through a series of transactions, acquire the ferro-alloy operations of MS&A and the chromite interests to be settled, in effect, by the issue of approximately 22 million new shares at 2,775 cents per share, the market price ruling at the close of business on 13 September 1991. These new shares will be taken up as to 50% by AAC and De Beers in proportion to their current interests in Samancor and 50% by Genmin.

5. The acquisition of MS&A and the chromite interests by the consortium will not disturb current employment contracts or collective agreements with trade unions. Any changes that may occur in future will be effected with due regard to all legal obligations.

6. As set out above the aforementioned is subject to certain conditions precedent, including the provision of the information referred to above, the conclusion of a formal agreement and the approval of the appropriate statutory and regulatory authorities.

7. Shareholders of all the companies are accordingly advised to exercise caution in dealing with their shares. An announcement giving further details will be made in due course.

Johannesburg  
16 September 1991

### PACIFIC DUNLOP LIMITED

#### NOTICE TO HOLDERS OF THE OUTSTANDING U.S.\$75,000,000 6 3/4% SUBORDINATED CONVERTIBLE BONDS DUE 1997 (THE "BONDS")

On 16 September 1991 Pacific Dunlop Limited (the "Company") announced to the Australian Stock Exchange Limited a rights issue on a one for five basis of approximately 156.4 million fully paid ordinary shares of 50 cents each at a price of A\$4.30 per share to ordinary shareholders of the Company. In accordance with the provisions of the First Supplemental Trust Deed dated 2 July 1987 constituting the Bonds that offer is extended to each of the holders of the Bonds (the "Bondholders") on the basis of one new share for every five ordinary shares which would have been allotted to him had he converted his Bond(s) immediately prior to the offer made to the Company's ordinary shareholders.

The current conversion rate is 266.75 ordinary shares per U.S.\$1,000 principal amount of Bonds.

The rights issue is renounceable in relation to ordinary shareholders, Employee Plan shareholders and Executive Plan shareholders and non-renounceable in relation to Bondholders. Fractional entitlements will be rounded up to the next whole share.

The purpose of the rights issue is to maintain the Company's gearing and restore cash reserves following the successful acquisition of Petersville Sleigh Limited. The total net proceeds from the issue, estimated to be approximately A\$672.5 million, will be used for general corporate purposes and working capital. Initially, all or a portion of such proceeds may be invested in interest bearing deposits or securities or used to reduce debt.

In respect of the year ended 30 June 1991, the Company will pay a total dividend of 21 cents per share fully franked. New shares issued pursuant to the rights issue will not participate in this dividend of 21 cents per share, but will rank for all subsequent ordinary dividends. In all other respects the new shares will rank pari passu with existing ordinary shares.

In the absence of unforeseen circumstances, the Company expects at least to maintain the same rate of dividend per share in respect of the year ending 30 June 1992 on the increased capital resulting from the rights issue.

Since the introduction of the dividend imputation system in July 1987, the Company has paid fully franked dividends. Over the past four years, however, the proportion of the Company's profit contribution by overseas operations has increased. Taxes paid overseas on these profits do not give rise to franking credits. The Company's dividend payout ratio has also increased over this period, especially in the financial year just completed. These factors make it likely that in the foreseeable future the Company will be paying dividends which are less than fully franked.

As a consequence of the slow economic recovery expected in Australia, the expansion of capital pursuant to the rights issue, and the minimal franking capacity likely to be contributed by Petersville Sleigh Limited due to the recovery of prior year tax losses, the Company's franking capacity generated in the current financial year is expected to be abnormally low. At this stage it is anticipated, subject to unforeseen circumstances, that the dividends to be paid in respect of the year ending 30 June 1992, will be franked in the order of 55 per cent.

Based on the current tax laws, and the existing mix of the Company's operations between Australia and overseas and barring unforeseen developments, the Company's franking capacity is expected to improve progressively thereafter.

In order to maximise the extent to which dividends can be franked, the 1991-92 interim dividend, which normally would have been paid in May 1992, will be deferred until July 1992. This new timing of the interim dividend, which is expected to be maintained in future, will bring the payment of dividends in respect of each financial year into the same time period as the Group's Australian tax payments, which are the principal source of franking credits.

Potter Warburg Capital Markets Limited and E.L. & C. Baileu Limited are underwriters to the issue for a joint fee of 1.1 per cent. of the amount underwritten and a management fee of 0.1 per cent. of the amount underwritten.

Any rights not taken up by the closing date for receipt of acceptances will revert to the underwriters.

Potter Warburg Securities Limited and E.L. & C. Baileu Limited are also brokers to the issue, for a nil fee.

Copies of the Prospectus to be despatched to shareholders and entitlement and acceptance forms for use by Bondholders will be available for collection by Bondholders at the offices of the Conversion Agents specified below from 11 October 1991:

London  
Morgan Guaranty Trust Company  
of New York  
60 Victoria Embankment  
London EC4Y 0JP

Luxembourg  
Société Générale  
Alsaciennes de Banque  
15 Avenue Emile Reuter  
L-2420 Luxembourg

Brussels  
Morgan Guaranty Trust Company  
of New York  
Avenue des Arts 35  
1040 Brussels

To obtain an entitlement and acceptance form a Bondholder must present to a Conversion Agent at one of the above addresses his Bond(s) and the election notice(s) relating thereto bearing the identification number one. Election notices bearing that identification number which are not so presented shall lapse and be void for all purposes.

A Bondholder may participate in the rights issue by lodging a completed entitlement and acceptance form, together with payment for the shares being taken up, with the Company's share office, Registry Managers (Australia) Pty. Ltd., 3rd Floor, 150 Queen Street, Melbourne, Vic. 3000, Australia between 11 October 1991 and 5.00pm (Eastern Summer Time) on 4 November 1991, failing which the offer in favour of that Bondholder shall lapse and be void for all purposes. Acceptances must be accompanied by payment in full of A\$4.30 per share. Payments will only be accepted in Australian currency.

JC Rennie  
Company Secretary  
Pacific Dunlop Limited

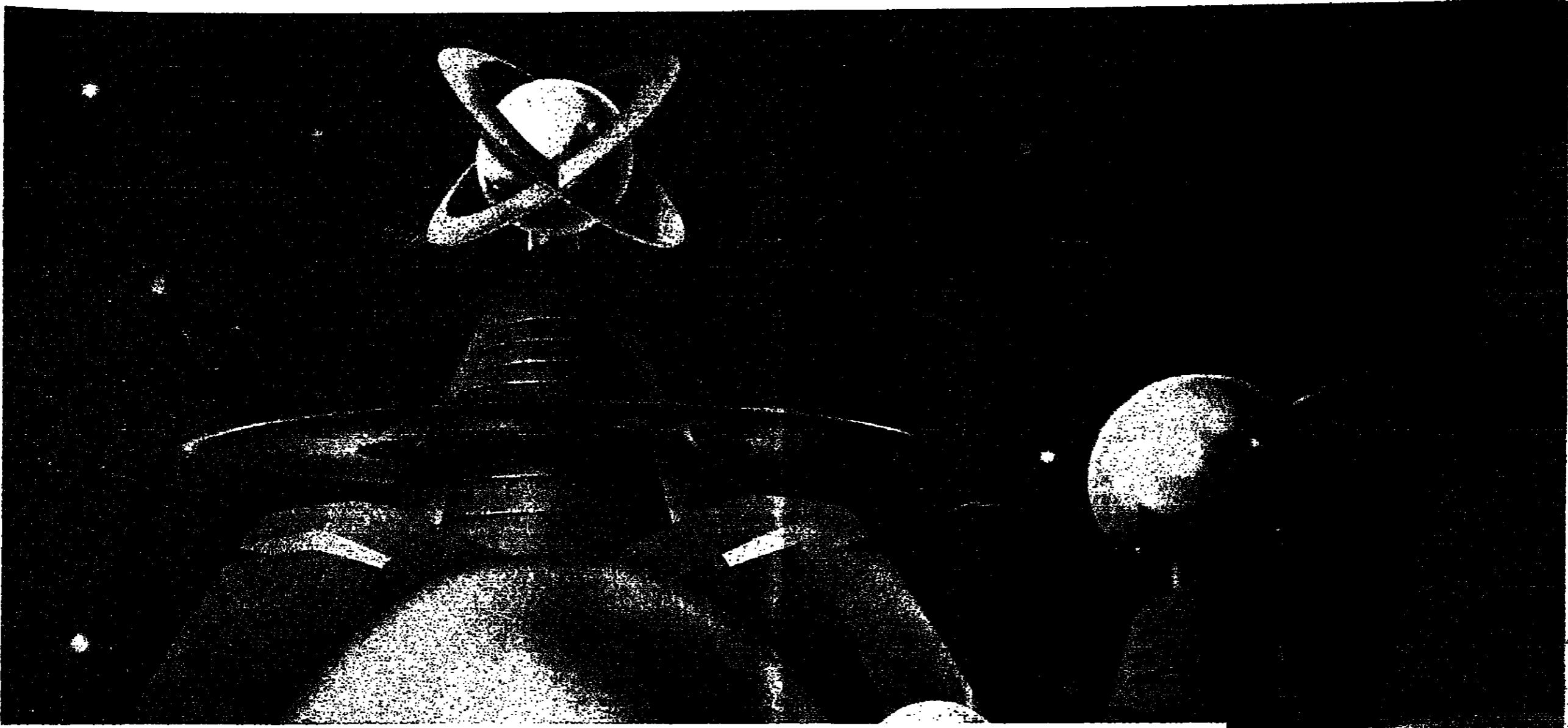
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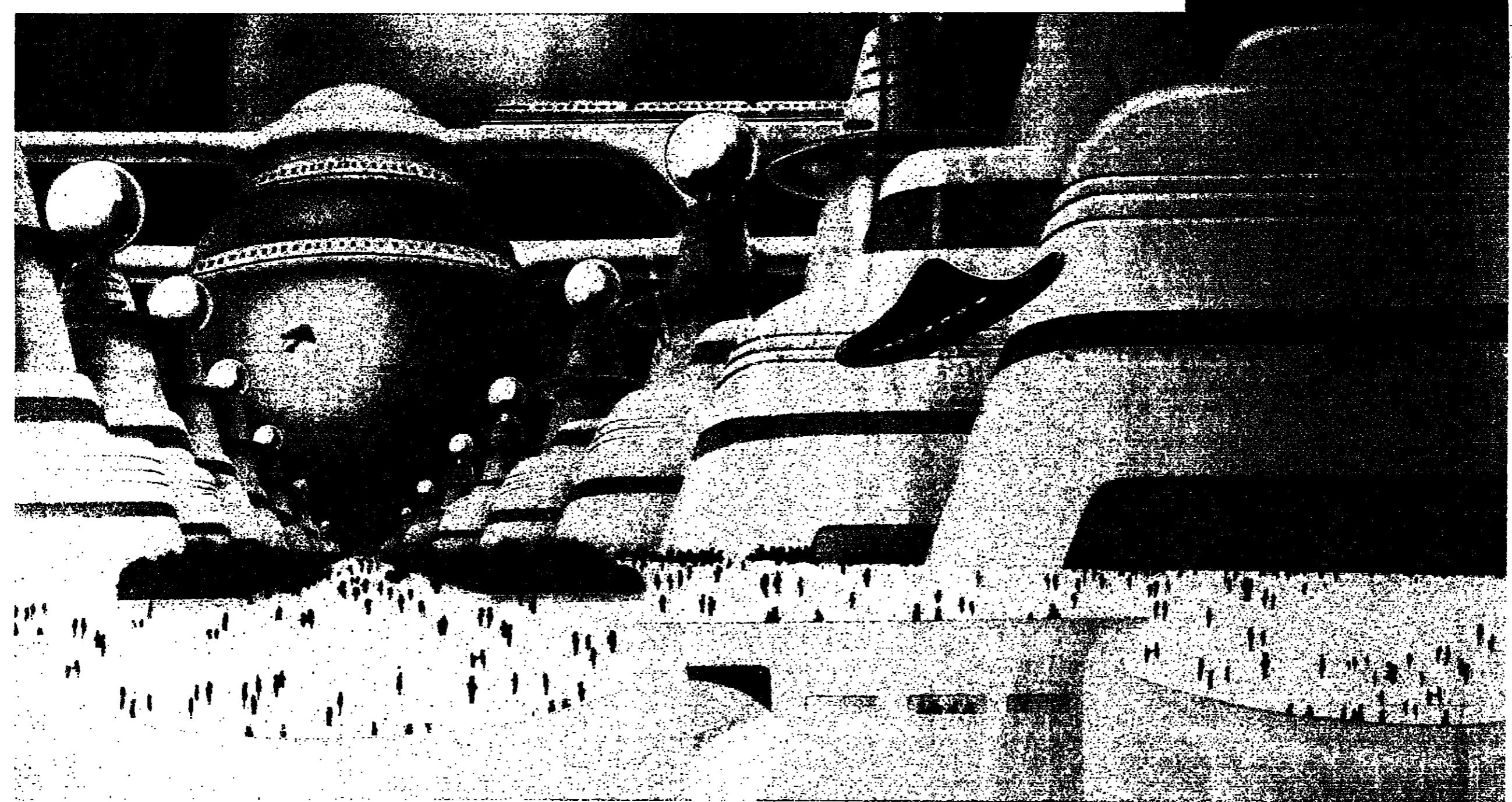


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## MANAGEMENT: The Growing Business

The most owners of private businesses, the directors of International Food Machinery (IFM) were not particularly keen to dilute their holding by selling off shares. But when they weighed up their options for strengthening the finances of their fast-growing business earlier this year, they realised there were limits on their choice of action.

The banks were growing increasingly concerned at their exposure to the small firms sector and were calling in loans rather than increasing facilities. At the same time, IFM, a two-year-old company which buys and sells mainly second-hand food processing equipment, was already fairly highly geared.

"If we had been able to get a bank loan we would have gone for it," says Rashed Chauhan, finance director. "It is better than giving up equity. But we were in the period leading up to banks announcing their results (which showed many making large provisions to cover losses on small business loans). We also felt that the amount we wanted was probably too much for a bank to give."

John Holroyd, founder and managing director of IFM, and his fellow directors solved their financing dilemma by agreeing to issue £1.2m worth of ordinary and preference shares to County NatWest Ventures, the venture capital arm of National Westminster Bank. These shares gave County NatWest a stake of around 20 per cent in the Bath-based business, which expects pre-tax profits to rise from £300,000 to more than £1m on turnover up from £4.1m to £5m this year.

IFM is just one of a growing number of unlisted companies which is now prepared to consider issuing equity to outside investors instead of simply increasing borrowings. This development mirrors the recent trend among quoted stock market companies to strengthen their finances by means of rights issues.

Three main factors have contributed to this change in the unquoted company sector:

- Bank attitudes have hardened in response to the losses which they have suffered on their small business customers.

"The banks are putting on the pressure," says Richard Hargreaves, managing director of Baronsmead, a venture capital company. "The banks have stopped providing what is in effect equity at overdrawn rates of interest," says Philip Lang-

# Venturing into fresh fields to find finance

Charles Batchelor reports on an alternative to the bank manager



Rashed Chauhan (left) and John Holroyd: looking to venture capital to strengthen finances

ton, assistant director in County NatWest Ventures' Bristol office.

The length of the recession coupled with signs it is now coming to an end. "The harshness of the recession has forced companies to consider strengths of their capital base," says Trevor Jones, managing director of Gresham Trust, a venture capital company. "During the recession, businesses were just trying to stay afloat; now that it is easing they have the opportunity to think strategically," says Hargreaves.

A slight but perceptible change in the attitude of small business owners to the idea of retaining complete control of their companies. Grahame Parish, managing director of Tiger Books, a distributor of remaindered books, raised £1m from Baronsmead after weighing up whether to stay small or go for growth. Expansion of the business was initially financed by Parish's own funds and bank borrowings and later by factoring his invoices. "Equity was the third stage of growth," he says. Sales have since doubled to a projected £8m this year while profits have risen three-fold.

"Private companies are more willing to consider issuing

equity," says Paul Brooks, managing director of Prudential Venture Managers. "There are a lot of deals in the pipeline."

"We are seeing quite well run private companies which have decided to give up a bit of equity to retain their capital base," comments Jones.

The willingness to consider issuing equity increases if a company is considering a public listing. A.F. Budge, a large but still privately owned civil engineering and mining company, raised £20m of equity from Prudential Venture Managers and Charterhouse Development Capital last January to finance growth and strengthen its balance sheet. Budge, with annual sales of just over £250m is looking for a future flotation, says Mike Connolly, finance director. By signing up equity investors, a private company only weakens its negotiating position by waiting until its finances are under strain. If the deal is a "fire sale" the venture capitalist will be able to put pressure on the company.

• The structure of the deal. While the selling point of the venture capital industry is its ability to provide equity, much of the finance provided does not take the form of ordinary shares. Loan notes and redeemable

but not many deals are being completed. "It goes against the grain for venture capitalists simply to replace bank debt with equity."

The need to involve the bank closely in the negotiations to inject equity is just one of the areas which the company's directors, as well as the venture capitalist, need to keep in mind. It is not unknown for bank manager to withdraw loan facilities when he sees that a company has raised finance from other sources. Other points which need watching are:

- The timing of negotiations. Do not leave a decision on raising equity finance until it is too late. It should not take much longer to negotiate an equity package than it does to raise a large slab of additional bank finance, says Brooks, but a company only weakens its negotiating position by waiting until its finances are under strain. If the deal is a "fire sale" the venture capitalist will be able to put pressure on the company.

- The structure of the deal. While the selling point of the venture capital industry is its ability to provide equity, much of the finance provided does not take the form of ordinary shares. Loan notes and redeemable

shares form a large part of most funding packages.

The attraction to the venture capitalist of these two forms of finance is that they provide a regular return in the form of interest payments on the loan notes and dividends on the preference shares. At the same time they allow the venture capitalist to reduce his exposure to the company as the loan is repaid or the prefs are redeemed.

Many people regard loan notes as quasi-equity because they represent for the lender a risk approaching that of true equity. Loan notes are usually unsecured and rank for payment after secured "senior" debt. An important advantage of loan notes to the borrower is that interest payments may be set against tax. But the bank manager will not treat them as equity for the purpose of calculating how much he is prepared to lend against assets.

Preference shares, in contrast, do count towards a business's equity base though dividend payments cannot be set against tax. Prefs will usually be in redeemable form; that is, repayable by the borrower over a period of years.

Equity investors want to invest as much as possible in redeemable form so that they are not locked into company for too long, says Andrew Curtis of Baronsmead. If the investor has a sizeable ordinary share investment in a company and there are problems in arranging a sale or flotation he may find himself trapped in an unattractive investment.

Redeemable prefs are popular because they offer a compromise between the needs of both investor and the investee company. The company has the benefit of equity which can in turn be used to increase bank borrowings, while the investor has flexibility.

• Planning the next stage. Most venture capitalists want to know when they will get their money back. The directors of the company raising money must make sure they know what the venture capitalists expect of them and plan to find a replacement investor, to be sold or floated on the stock market.

There will be a few sharp intakes of breath at board meetings in the future when the directors discover the venture capitalist wants to get out," warns Shortt. Companies which raise equity in the present harsh economic climate must be careful they do not limit their options when the better times come.

An attempt by the small wholesalers to interest the Office of Fair Trading in its claims was unsuccessful though the OFT appeared willing to accept there might be a problem over costs. "What you seem to have in mind is rather a case of inefficient allocation of costs," the OFT wrote in August. "In the absence of

the accounts which concern him,

# Suppliers lose patience

Charles Batchelor reports that small firms in the medical sector claim they are being undercut by the NHS

The accounts show that the company paid out £36,500 in management charges but although it had six directors, it paid no directors' remuneration. It also paid just £29 in bank charges in the year.

Douglas Murray, managing director of S&F (Southport) said: "Everything is totally costed in the company and we have accountants and auditors. We operate on hospital premises for which we pay rents and rates while we also have a separate phone. The department of health came to us 18 months ago. They went through us to see we were doing it correctly and at the end of the day they wished us all the best."

Turning to the specific issues raised by Lockett, Murray said the lack of payment to directors was because "we don't pay directors' remuneration". Murray said that he did not know why the bank charge was so low. "I suspect that when we ruled off the end of the year the charge might not have come in."

T. Luxton, the NHS official who acts as a contact point for NHS supplies organisations with queries about the guidelines, said they had been drawn up after discussions with other wholesalers and trade associations.

"This is intended as a marginal activity and all the indications are that is what it is. You have a small number of vigorous wholesalers who have always conducted themselves in small niche markets. They have a comfortable little niche in, for example, nursing homes. They now find they have a more efficient wholesaler coming in and they cannot compete. The NHS is taking all costs into account."

One NHS region had calculated that its total on-cost to make sales was 10 to 11 per cent compared with some other wholesalers who based their prices on costings of 45 per cent, Luxton noted.

"We are not saying that the NHS will wipe out other wholesalers but there are some at the margin who will suffer when a new wholesaler comes in. With the recession, private nursing homes and hospitals are looking around to cut their costs. The regional supply centres are run on a pretty efficient, 24-hour basis."

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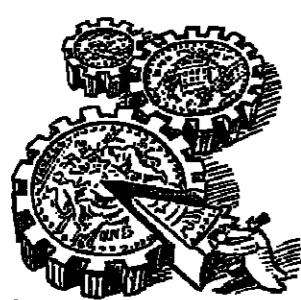
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## TECHNOLOGY



In the fifth article of a series looking at public spending on research and development throughout the world, Kevin Brown examines how the Australian government is aiming to revitalise the country's scientific endeavour.

**N**early 30 years ago, Donald Horne, the Australian social critic, observed in a famous book that Australia was "a lucky country run mainly by second-rate people who share its luck".

Horne's book, *The Lucky Country*, was meant as a warning that Australian wealth would not last without fundamental changes in the Australian way of life. It was hugely influential, but not in the way he intended. Rarely read but widely quoted, its title came to encapsulate the view that Australians would always enjoy a high standard of living, regardless of events.

History has proved Horne correct. Once the world's richest country in terms of per capita GDP, Australia has now slipped to 17th among the 24 nations of the Organisation for Economic Co-operation and Development.

It was this relative economic decline which led Bob Hawke's federal Labor government to sweep away many of the regulatory and protectionist devices which had insulated Australia from the world since the continent's six former British colonies achieved nationhood in 1901. As part of that programme of structural change, the Hawke government has now turned its attention to the scientific and educational framework which

underlies the prosperity of developed nations.

The prime minister's "Clever Country" initiative, launched during the 1990 federal election campaign and fleshed out in a statement earlier this year, is intended to revitalise scientific endeavour, and to boost Australia's flagging research and development effort.

To achieve change, we must mobilise our most valuable resource: the talents of the Australian people," Hawke told Parliament. "This does not necessarily mean working harder; in Germany and Japan, both highly successful competitive countries, working hours are actually falling. But it does mean working smarter - working more effectively, using new materials, new production technologies and new management tools. It means being, like Germany and Japan, a clever country."

Few have argued with Hawke's central case, that Australia must develop more and better skills if it is to compete in world markets. But there is plenty of scepticism about the ability of the Clever Country programme to achieve that goal. Barry Jones, a former Labor science minister, says there is a "slick, facile quality about the word 'clever', as if all we needed was a quick fix."

As Jones points out, Australians have always had a reputation for resourcefulness: "We could fix up a leaking water tank... with chewing gum, and do clever things with fencing wire. But in the age of micro-electronics, these skills are no longer particularly relevant," he says.

Others have pointed out that the Clever Country analysis was first put forward by Horne in 1964. He wrote: "Throughout the world the basis of material prosperity in the future is likely to lie, for the first time in history, with clever, educated people. The need to build up a certain kind of cleverness will cause great social tensions in all industrialised countries, but especially in Australia, where cleverness can be considered un-Australian."

Horne has resisted pointing out that the delay of 27 years between his analysis and the prime minister's announcement tends to prove his point.

The root of Australia's problem is that its economy differs from most other developed countries because of its dependence on relatively low-technology industries like mining and agriculture, which account for around 80 per cent of exports. Also, most companies are small by the standards of

## Putting a price on 'cleverness'

Europe, Japan and North America, and much of industry is dominated by foreign-owned multinational companies.

The result is that investment tends to be directed towards low- and medium-technology industries, while multinational companies are reluctant to commit research and development funds to Australian branch offices or subsidiaries. This seems unlikely to change.

The Australian Science and Technology Council (Astec), a

add value to products in which Australia has a comparative advantage. This has been attempted through tax breaks for private R&D spending, and promotion of greater links between industry and government research agencies such as the Commonwealth Scientific and Industrial Research Organisation (CSIRO).

A series of Co-operative Research Centres is being set up to promote joint public-private sector research, and the

real rate of growth in business spending on R&D of around 14 per cent a year since 1981/82, and an annual rate of growth of 17 per cent a year in the number of overseas patent applications made by Australians - the highest growth rate of any OECD country.

There are also some high-profile success stories, such as the CSIRO's joint programme with Queensland Metals to increase the value of production from its magnesite mine in

improvement of the last few years is sustained. The government has announced plans to cut the rate of tax deductibility for R&D spending by business from 150 per cent to 125 per cent, even though the take-up is already falling, reflected in a decline in the cost from a peak of A\$1.96m in 1987/88 to A\$1.78m last year (both figures at 1984/85 prices).

The forecast cost for the current year is A\$1.62m, implying an effective cut in the government subsidy of 21 per cent over four years. The overall federal government budget for R&D support will rise by 4.3 per cent this year to A\$2.677bn, nearly double the expenditure in the government's first year in office in 1983/84.

However, the trend looks less impressive using constant 1984/85 prices. On this basis, the current year's budget is equivalent to A\$1.692bn, an increase of just 1.2 per cent since spending peaked in 1986/87 at A\$1.671bn. Spending fell heavily between 1986/87 and 1989/90, bottoming at A\$1.549bn in 1988/89.

The government's contribution to R&D spending has been falling steadily as a percentage of GDP, from 0.76 per cent in 1984/85 to 0.67 per cent in 1988/89, the latest year for which figures are available. Over the same period, business spending has increased from 0.32 per cent to 0.52 per cent of GDP, indicating that the strategy of shifting the burden to private industry is having some effect.

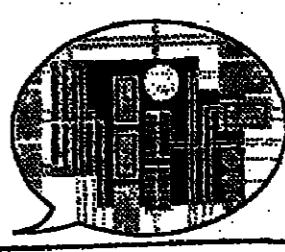
Output of these specialised devices is rising much faster than that of the D-Ram, which they can in some cases replace, and output of D-Rams is now smaller than that of the more specialised chips. It is therefore rather surprising that so much importance is placed on the ability to make D-Rams - especially when the cost of entry is high and when successful production relies heavily on experience in making memory chips.

If it was ever true that the European suppliers of electronic devices played a strategic role in the success of the European industry, it is not true today.

If the European electronics equipment industry is continuing to fall behind its foreign rivals, its failure reflects inability to cope as well as its rivals with the possibilities for invention and innovation in the industry. Its weakness seems to lie in the technical, managerial and especially the entrepreneurial abilities of its employees. European companies seem to have been unwilling to take as many risks as their rivals, and unable to

## Static arguments in a dynamic field

By David Sawers



### GUEST COLUMN

develop, manufacture and market their products as effectively.

It

efforts to improve the competitiveness of the European industry by supporting collaborative research have failed: companies, it is said, have failed to exploit the results. So it is suggested that the EC, or national governments, should support the exploitation process, protect European markets more effectively, or encourage mergers to produce larger companies.

These steps, unfortunately, would do nothing to correct the weaknesses of the European industry, which are related to its personnel rather than its finance.

Attempts to improve the performance of the electronics equipment industry by government support should therefore be abandoned rather than extended. The European companies should be left to find their own level, because the individual skills of their staff will be the main determinants of their success in this fast-moving industry.

It is simply foolish for governments or the Commission to seek to increase the scale of these companies' activities, when governments cannot determine the skills of their employees.

The sad old dogmas of strategic products and industries should be left buried in the past; the highly competitive electronic component industries of Japan and the US can best supply the needs of European users.

It is the existence of competition in the world industry that is the real protection of European users, not self-sufficiency within Europe.

The author is an economic consultant.

## SIEMENS

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Individual mobility is only part of it.  
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David Murray  
ARTS GUIDE  
ROTTERDAM

## ARTS

*Symphonie fantastique*

ROYAL FESTIVAL HALL

Last year John Eliot Gardiner established his "Orchestre Révolutionnaire et Romantique" to do for the 19th century what the neo-Baroque bands have been doing for earlier music. As many music-lovers are aware - but not quite enough, apparently, to fill the hall on Sunday. That was a waste: there are more than enough people who admire Berlioz's *Symphonie fantastique*, and would have found this performance wholly fascinating.

It was cleverly set up by the preceding works. Exactly as in one of Leon Botstein's Mendelssohn Festival concerts which I reported last week, the *overtures* resistance by the Master came after three "overtures" by his once-famous elders and contemporaries, thus demonstrating the Master's superior genius in the most vivid and immediate way. Here, the incoherent supporting acts were by Beethoven, Cherubini and Mähili - but I exaggerate: Cherubini's Overture *Les deux journées*, at least, is sharply imagined and very well-made.

It sounded the more so after the *Zodiac et Zéphyrus* Overture by Boieldieu, a piece of outstanding musical vapidity. Swallowed as a canape, the latter went down easily enough, thanks to its naively disarming orchestral colours. Gardiner and his players also put the best face on Méhul's overture for *La Chasse du jeune Henri*, which displays an acquaintance with two or three more clouds than Boieldieu but depends chiefly and repetitively upon quaint hunting-horn effects.

After such stuff, the *Symphonie fantastique* seemed more than ever a Pandora's box of unpredictable, explosive ideas. In this thrilling performance, it was impossible to disentangle the contribution made by the piquant "period" timbres of the band from Gardiner's own sympathetic input. Obviously he could draw a brilliant account of the work from a modern symphony orchestra too (though he thinks the standard sonorities now are "tonalized, americanized, homogenised").

On the other hand, if the period-sounds aren't absolutely essential they certainly ensure clarity and pungent character for distinct musical lines, with the bonus of guiding our modern ears toward elements of the score that we scarcely hear any longer.

The kazooish bassoon sound was a clear asset, lighter and older than the lush modern kind, and the fact that nearly all the old instruments were softer than their new cousins meant that a *tutti* could be just as forceful (on that scale) as a modern one, but without the familiar blot-out glare. Nevertheless, a "period" style performance can also be bland and featureless as a modern one; Gardiner's superbly prepared, insight-laden account was the opposite of that. Every movement had marvellous strokes (and subtle touches), but the opening "Reveries and Passions" achieved a barely-controlled Berlinian wildness with hair-raising fidelity.

David Murray



'Bathtub Collage', 1963, by Tom Wesselman



'Rocky Mountains and Tired Indians', 1965, by David Hockney

*A hedonistic package of reference and response*

William Packer reports on the bizarre conjunctions which make up the Pop Art Show at the Royal Academy

**T**he first time I ever showed my work in public was at the Royal Academy Summer Exhibition 1963, and it just happened to be a painting of Marilyn Monroe. The Academy's principal offering for the autumn, *The Pop Art Show* (Burlington House, Piccadilly W1, until December 15; sponsored by Mercury Communications in association with *The Independent*), is for me, therefore, one of considerable interest, and mixed feelings besides. In this I doubt that I am alone.

For artists of my own generation, whose time at art school and early maturity fell between 1955 and 1965, Pop Art has always been peculiarly significant. It is not that we even thought of it as Pop Art - and indeed the label was attached to it comparatively late - but whether we liked it or not, that rich package of reference and response, superficial, hedonistic, ironical or what you will, was legitimate, all grit to the mill.

This large survey at the Academy is well-timed, with enough now of historical perspective and yet not so late as to seem overdue. It is beautifully installed, immediately

attractive and enjoyable. Given the nature of the material, it is hard to see how it could fail to be so; and here a doubt creeps in. With such contrasts between them long before. Here again were the collage, the assemblage, the bizarre conjunction, the secondary reference by way of photographic or other printed material. But suddenly it all seemed to come together at once, the moment fixed and enlivened by that sudden surge in awareness at a conscious level of the forces of mass communication and entertainment. The map of our creative world was now redrawn: here by Film Stars, here Advertisements, Comics, Popular Music, Shop Windows, Packages and Graphic Design, Junk and Kitsch, and all to be taken not as just another formal element in the larger scheme of Art, but for its own sake on its own terms, all legitimate, all grit to the mill.

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late as to seem overdue. It is beautifully installed, immediately

attractive and enjoyable. Given the nature of the material, it is hard to see how it could fail to be so; and here a doubt creeps in. With such contrasts between them long before.

Such fault as there is attaches not to the Academy for putting on the show, nor to the artists, though we shall come back to them, but to the selection of the work and the emphasis laid upon it by the organisers. That perhaps is to credit them with too much of the positive. Where we might have hoped for a true reassessment and proper historical analysis, with all of fresh insight and surprise that they may afford, what we get is the story as before, with the European contribution neglected, the British patronised and the American complacently accorded a pre-eminence that seems increasingly shaky and undeserved.

The problem is, as with every

supposed Art Movement there ever

was, that the narrow, precise or hermetic view grows ever more

blurred and indistinct the harder we look at it. As for the individual artists within any such movement, the more interesting they become for their mutual variance and development in the longer term. Thus to lump the American and European varieties of Pop Art together with so light a critical judgment is misleading and unfair.

But, it being done, distinctions must be drawn. In general terms, the American work tends towards the open and public statement, immediate, consciously superficial and banal, independent of historical reference or continuity. The technique is often mechanical, often impersonal and indifferent. The image is there, to be taken or left as it is, like the poster on the wall.

Taken to Warhol's ironical and ambiguous extreme, this can be interesting and even important.

Johns too, in the dark repetitive intensity of his early work, and Lichtenstein by his formal consistency, remain significant. For the rest Larry Rivers still disappoints for never having

resolved what his graphic talent proposed, while the slipshod arrogance of Rauschenberg, the one note of Oldenburg's one soft idea, and Rosenquist's large-scale hamfistedness are merely tiresome.

European Pop Art is, by contrast, set in the modernist tradition and quite independent in its sources, references and chronology, of American example, for all that its material may well be American. The formal example is cubist, dadaist and surrealist collage, Ernst, Schwitters and Picasso, the freedom to bring all manner of exotic material into aesthetic use. That freedom too the Americans had, but here the mood was personal and reflective, consciously and personal in its jokiness and irony. The British work is also, almost without exception, better made.

There are of course parallels to draw, for contemporaneity is always a kind of complement, but to set Allen Jones, for example, against Tom Wesselmann or Mel Ramos, Kita against Rivers, Caulfield against Lichtenstein, Peter Blake

against Jim Dine, Paolozzi against Ray Johnson, is to demonstrate a technical superiority, to say nothing of material richness and qualitative difference that has still to be more generally acknowledged. There are, of course, many gaps - no Nigel Henderson, no Michael Andrews, no Dubuffet. The European element is indeed sadly inadequate, and a thorough examination of the relation between *le mouvement réalisme* and the incipient British Pop Art of the 1950s is now more necessary than ever.

But Art is not a competition, and American Pop Art stands in its own right as of considerable art-historical moment. The mistake is only to see Pop Art as essentially American in context and reference: the pity only that the opportunity for a more discursive, generous and fairly comparative examination of it, in all its manifestations, has been missed. A show dominated by Lichtenstein, Rauschenberg, Oldenburg and, above them all, Andy Warhol, is all very well, but not even half the story.

*The Drummer*

WATERMILL THEATRE, NEWBURY, BERKSHIRE

The tale of how this 1716 comedy has been brought back to the stage is itself romantic. Rumming in a secondhand bookshop, the actress Joanna Dunham came across a battered 1753 copy of volume II of the miscellaneous works of Joseph Addison (he of *The Spectator*). It included two plays, *Cato* and *The Drummer*. *Cato*, a serious neoclassical drama that was a great hit in its day (exciting Whigs and Tories alike in its parallel to the recent political crisis involving the Duke of Marlborough), has often been republished. It is, however, a dodo. It was *The Drummer*, a farcical comedy, that caught Dunham's interest.

As it happened, not only *The Drummer* but also Addison's health failed. He abandoned his post as Secretary of State, his marriage seems to have been unhappy and in 1719, aged only 47, he died. *The Drummer*, however, soon came into its own. Successfully revived (with his name) in 1722, it was often given until at least 1762 and was translated into French, Italian and German. In our time, however, it has been neglected.

When first presented at Drury Lane in 1716, *The Drummer* was given a prestigious cast - including Mrs Oldfield (the original Mrs Sullen of *The Beaux' Stratagem*) and Colley Cibber (the great player of top roles, reviser of Shakespeare, Poet Laureate and prime target of *The Dunciad*). But only Addison's *Spectator* colleague, Richard Steele - then managing Drury Lane - knew who had written it.

Addison was shortly to marry the widowed Countess of Warwick and to become Secretary of State. Probably, as Dunham argues, he kept his authorship of *The Drummer* secret in case it should fall and endanger his ambitions.

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The play is like a comic version of the end of *The Odyssey*. Sir George Truman, who is believed to have been killed in the wars, returns in disguise to his country home. Among the suitors who pest him, his faithful wife ("the mirror of widowhood"), Tinsel is a marvellously self-regarding fop ("Do you laugh to show your wit or our teeth?") while Fantome, less socially apt, is trying to scare Tinsel away by

pretending to be the ghost that haunts the house. (*The Haunted House* is the play's subtitle.) The play is always lively, tells its story well and has many fine scenes. It does not abound in quotable lines - that is not its style - but at least six of its ten roles are good ones, written to compliment expert character actors.

The great merit of Wendy Toye's staging is its vigour and the way it places in Addison's unexaggerated words. The audience is happily held from first to last and laughs easily throughout. There is too much scenery, and some unnecessary scene-changes occur. (Addison, a classicist, observed the unities.) The Swingle Singers muzak, used before and between scenes, is a pain, and the little hop done to this on one occasion by Vellum (John Conroy) is worse. But the play is never trashed, and most of its actors do it proud. I single out one: Judy Buxton, for the musical clarity of her diction and decorous vivacity of her characterisation.

Collette married in 1893 and first appeared in the Paris gossip columns in a first-night audience of Masterlink's version of *Tis Piggy She's a Whore*. A publishing friend coaxed her into the *Claudine* novels, spic-

Alastair Macaulay

*Le Fanal Bleu*

SALISBURY FESTIVAL

The Salisbury Festival saw the premier of Dorothy Tutin's solo show, *Le Fanal Bleu*, about the French dancer and novelist, Sidonie-Gabriel Colette. Her tempestuous life (1873-1954) offers all manner of delights for the biographer, devior or actor. But this version of Colette was the greatest disappointment, principally because so many opportunities were lost or squandered in a fast-paced, anodyne account.

There are two problems with Barbara Neil's script, taken from Colette's autobiographical writings in *Earthly Paradise*. First, it comes from one source, so that while one learns much of Colette, she shows the form of a lecture rather than a dramatic account of her life. Second, Neil's selection of material sets out to counter the image of Colette as the scandalous music-hall dancer by presenting the pained novelist; but she over-compensates and presents Colette as dull and priggish.

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Andrew St George

*Camille*

DRILL HALL, WC1

The first London visit in 20 years by New York's Ridiculous Theatre Company is an occasion for some mirth but little joy. Their *Camille*, which sub-titled "a tearjerker", is a tawdry travesty version of Dumas' Parisian melodrama *La Dame aux Camélias* which leaves no double entendre unturned.

The title role, created by the company's founder-director Charles Ludlam, is inherited by his successor Everett Quinton, who works every line into such a frenzy of *moues* and manners that he drains the story of the *jou de vivre*, and the emotional manipulation which is surely responsible for the enduring appeal of Dumas' consumptive courtesan.

It is not that there is anything wrong with burlesque, just that the whole evening would be so much funnier if only it were a little less strenuous and cynical. The three acts (with two intervals) proceed with little variety of tone or tempo, in the desperate gaiety of the first one, a rococo gargoyle of a baron (H.M. Koutoukas) thumps at a little piano as the bright lights of

the demi-monde twinkle away in bails of costumier's best. The frocks, at least, are seriously outré in a style that would do credit to the panto at Clacton-on-Sea, while the hanks of stage jewellery quite outshine verbal gems ("Me fall in love? No, no Niche").

To be fair, there is a genuine attempt to tell the story. *Camille*, discovered at her Autel hideaway decked out like a strawberry tart, submits to society's pressure to abandon her lover and throws herself back into the baron's lascivious arms before repairing to her deathbed, from where she gags some of the play's funniest, and most pointed, dialogue. In the era of AIDS, there is an obvious resonance in her cry: "I have lived for love and now I am dying for it" - if only the production would allow it to be felt. There were plenty of people in the clubby Drill Hall audience who seemed delighted by it all, but to me it seemed tacky and rather tedious.

Claire Armistead

## INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM Concertgebouw 20.15 George Cleve conducts the English Chamber Orchestra in an all-Mozart programme, including the Jupiter Symphony and the Piano Concerto No 20 with Mitsuko Uchida. Thurs and Thurs Soldi conducts the Royal Concertgebouw. Fri: Ozawa conducts Brahms. 345.

Muziektheater 20.15 Dutch National Ballet in works by Hans van Manen, William Forsythe, Toer van Schayk and Balanchine, final performance tomorrow: Thurs and Sun: Netherlands Opera production of Mazeppa. Fri and Sat: Nederlandse Dans Theater (6255 455/credit card bookings 6211 211)

BARCELONA Gran Teatre del Liceu 21.00 Tanz-Forum Cologen in Prokofiev's ballet Romeo and Juliet, choreographed by Jochen Ulrich. Daily till Sun (412 1465)

BERLIN Deutsche Oper 20.00 Dietrich Fischer-Dieskau, accompanied by Hartmut Holl, sings Schubert

Palais des Beaux Arts 20.00 Michel Corboz conducts the Orchestra and Chorus of the Gulbenkian Foundation, Lisbon, in a performance of Carvalho's Te Deum, repeated tomorrow in Antwerp. Thurs: Alicia de Larrocha and Julian Juliet, music by Prokofiev (East Berlin 2614 383)

BRUSSELS Palais des Beaux Arts 20.00 Michel Corboz conducts the Orchestra and Chorus of the Gulbenkian Foundation, Lisbon, in a performance of Carvalho's Te Deum, repeated tomorrow in Antwerp. Thurs: Alicia de Larrocha and Julian Juliet, music by Prokofiev (East Berlin 2614 383)

BUDAPEST This week's events include a recital by the Bartók Quartet at the Academy of Music tomorrow and on Saturday, and a piano recital by Zoltán Kocsis in the Pest Concert Hall on Friday. The new season at the Erkel Theatre begins

Festivalhal 20.00 Flanders Festival: Rudolf Werthen conducts the Flanders Opera Orchestra in Wagner's Rienzi overture, Schumann's Third Symphony and

GHENT Festivalhal 20.00 Flanders Festival: Rudolf Werthen conducts the Flanders Opera Orchestra in Wagner's Rienzi overture, Schumann's Third Symphony and

ARTS GUIDE TODAY'S EVENTS

of Separation (Vivian Beaumont Theater, Lincoln Center), City of Angels, an entertaining combination of musical comedy and private-eye films of the 1940s (Virginia Theater), Miss Saigon, Nicholas Hytner's production starring Lea Salonga and Jonathan Pryce (Broadway Theater) and The Will Rogers Follies, a popular American musical directed by Tommy Tune (Palace Theater). Ticketon answers inquiries and sells tickets (246-0102)

PARIS Atelier 20.45 Shakespeare's Richard III, directed by Yves Gasc. Tues to Sat, with matinees on Sat and Sun (1 place Charles-Dullin, 18e, 4608 4924) Théâtre de la Ville 20.30 Merce Cunningham Dance Company triple bill of recently premiered works, including Beach Birds with music by John Cage. Runs till Sat (4274 2277) La Funambule Théâtre-Restaurant 21.00 The Bitter Tears of Petra von Kant, a play based on the character created by Rainer Werner Fassbinder. Directed by Jacques Ourquin. Runs till Nov 3. Preceded at 19.00 each evening till Sun by Jean Cocteau's telephone monologue La Voix humaine, with Stephanie Baron as the jilted lover (53 rue des Sautes, 18e, 4223 8883) Thrillers 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

VIENNA Staatsoper 20.00 Heinrich Hollreiser conducts Elektra with Hildegard Behrens in the title role and Christa Ludwig as Klytemnestra. Tomorrow: Cav and Pag with Baltsa as Santuzza (5144 2960)

European Cable and Satellite Business TV (all times CET) MONDAY TO FRIDAY Europa 0800-0930 Moneyline 0900-0930 Moneyline 1230-1300 CNN Market Watch 1330-1400 Financial Times Day 2000-2030 World Business Today - a joint FT/CNN production with a review of the day's major business news Grant Grant and Colin Chapman 2300-2330 World Business Today 0100-0130 Moneyline

Superchannel 2200-2250 (Tues-Fri) Financial Times Business Week - the latest round-up of business news with James Bellini and Debbie Middleton

0830 & 2030 (Thurs) Financial Times Business Weekly 1200 International Business Report 2130 (Thurs) Financial Times Business Weekly

SATURDAY CNN 0800-0930 Moneyline 0900-0930 World Business Today - a joint FT/CNN production 1330-1400 Moneyline 1500-1600 World Business This Week 2110-2140 Your Money



Israelis have long been accustomed to the idea that the large infusion of US financial aid which keeps their economy afloat comes without strings attached. In the last few days, they have been shocked to discover that this may no longer be the case.

The alarm stems from President George Bush's blunt statements at a White House press conference last Thursday signalled his determination to block consideration of US loan guarantees for \$10bn in borrowing Israel wants to fund Jewish immigration from the Soviet Union. Mr Bush wants the guarantees delayed until after a Middle East peace conference planned for next month.

But Israelis' worries go deeper than the immediate issue; they fear the American president is engaged in redefining the very foundations of the US-Israeli relationship. Mr Bush touched several raw nerves last week: he reminded Israelis, not just that the US had in the Gulf war destroyed their most threatening Arab enemy; he added that US soldiers manning Patriot missile batteries in Israel had defended them with their lives against Israel's missile strikes.

He pointed out that the US was already spending \$4bn in aid to Israel this year - or \$1,000 for every Israeli man, woman and child. He suggested the US Jewish lobby's action in pressuring Congress to consider the loan guarantees was against American interests.

Israelis, unaccustomed over the years to more gentle presidential reprimands, were stunned. "Last night we saw an angry, fuming Bush fiercely pounding his fist on the lectern in front of him," wrote columnist Yael Marcus in the newspaper *Ba'aretz*. "It is hard to remember such an angry public appearance by an American president since Eisenhower presented us with an ultimatum to withdraw from the Sinai in 1956."

Above all, the government was shocked that for the first time a US president was clearly using economic aid to Israel as a weapon to extract political concessions. At the very least, he had posed a direct challenge to the hardline policies of Mr Yitzhak Shamir and his right-wing government. "For us it is a red light," acknowledged an official close to the prime minister.

Mr Shamir's government has been thumbing its nose at President Bush for months, ignoring repeated signals that administration patience was running out in the belief that support for Israel in Congress would deter a presidential chal-

## An American red light for Shamir

President Bush's move over US loan guarantees has stunned Israelis, writes Hugh Carnegy



Source: US Government Publishers

lenges. On the loan guarantee issue, Mr Shamir brushed aside repeated entreaties from Mr Bush and Mr Baker to delay. Undoubtedly more significant, though, was the way his government blithely ignored the US administration's strong views on Jewish settlements in the occupied territories.

President Bush repeatedly declared that the settlements were an obstacle to the administration's painstaking efforts to arrange a Middle East peace conference. But the government - mainly through the efforts of Mr Ariel Sharon, the housing minister - stepped up the pace of settlement building.

According to opposition estimates, the government spent at least 1.5bn shekels in the West Bank and Gaza last year, chiefly to double this year. Most provocative, on several occasions new settlements were deliberately started on days when Mr Baker made one of his repeated peace missions.

In seeking to delay the loan guarantees, Mr Bush wants to force a halt to all Israeli settlement building in the occupied Arab territories.

Mr Shamir knew his relations with President Bush were cool - much cooler, for example,

than with the demonstratively pro-Israel President Reagan. Mr Shamir was well aware that his insistence that the settlements had no bearing on the peace process cut no ice with Washington. But he never appeared seriously concerned that President Bush would turn in the direction of what amounts to sanctions against Israel.

The implications are potentially enormous. US aid has become a vital prop to Israel's economy and is at the centre of the government's calculations on how it is to pay for the huge influx of Soviet immigrants under way for the last 18 months.

It is by far the biggest recipient of US foreign aid - and the world's biggest per capita aid recipient - followed by Egypt after the Camp David peace accords were signed in 1979. The two together account for 40 per cent of US overseas assistance.

Since the early 1980s, all US aid has been in the form of grants, not loans. At one stage, it accounted for 18 per cent of Israel's GNP, although the figure has fallen to less than 10 per cent now. Without it, Israel would not be able to sustain the current high levels of defence and welfare spending.

Additional reporting by Nigel Barber in Washington

## LETTERS

### Minorities and independence for Ukraine

From Mr Eugene M. Ivanciw.

Sir, Edward Mortimer, in his article "A fair deal for minorities" (September 4), fails to recognise a number of significant points in his comments about the Ukraine.

First, the Ukraine has a large Russian minority. While Russians comprised 6 per cent of the population of Ukraine in 1949, it is 22 per cent today. Yet Ukrainians still comprise a majority in every oblast (political division) in the Ukraine except the Crimea. The Soviet government tried to destroy Ukrainian national identity by the very "acts of genocide" and "mass expulsion" which Mr Mortimer wishes now to avoid.

Second, there is no indication that Russians in the Ukraine feel threatened by Ukrainian independence. Volodymyr Grynnov, the Ukrainian parliament vice-chairman, is ethnically Russian, a member of the democratic opposition, and a strong supporter of Ukrainian independence.

Third, on November 19 1990, the chairman of the Russian and Ukrainian parliaments, Boris Yeltsin and Leonid Kravchuk, respectively, signed a treaty which committed the parties to "respect the territorial integrity of the Ukrainian SSR and RSFSR inside the borders presently existing".

Fourth, there is a significant Ukrainian minority population within other republics, including more than 1m Ukrainians in Moscow. I have yet to hear chairman Kravchuk or "his spokesman" reserve the right to renegotiate borders to protect their rights.

The issue is democracy and self-determination. As history demonstrates, an imperialist Russia is as much a threat to the Ukraine's independence as is a communist Soviet Union.

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Fax service

LETTERS may be typed on 07-073 052. They should be clearly typed and not hand-written. Please set fax machine for five minutes.

### Plea for full information for all shareholders

From Mr R. Turner.

Sir, Your report ("Clumsy attempt at passing the bat", September 12) on the reaction by institutional investors to the results of and rights issue by BAE brought out, once again, the question of what, when, and how share price-sensitive information should be made available by companies. You reflected the prevailing view that there is a privileged group of shareholders called institutional shareholders who have a right to foreknowledge denied to other investors.

If the London capital market is not to descend further into the mixture of "old boys' club" and "yuppies' nursery" it is in danger of becoming, such assumptions must be questioned. It may be perfectly proper to criticise company chairmen for issuing inappropriate annual reports and doing little between these annual events to keep investors informed. It is not proper to encourage companies to supply information to institutional investors that they are not prepared to place in the public domain.

The capital market is already bent to favour the institutional investor in ways that will lead eventually to the

### Academic view of low value in the City

From Mr William Wallace.

Sir, Over the last decade academics have been exhorted to get out of their ivory towers and sell their skills in the market-place. To give us added incentive, the real value of our salaries has been reduced to a point where the lecturer scale approximates to the metropolitan police constable scale, the professional to the sergeant.

I, like others, have responded by travelling the world to consult and to lecture, for valued fees, to American, German and Japanese companies and government agencies.

Our students bear part of the cost of this, of course, with university teachers absent during term-time. It could be argued that they gain from the greater familiarity of social scientists with the policy world and of scientists with research applications elsewhere.

As a specialist on European international politics I have had many contacts with the business and policy communities. Among these contacts with City institutions have stood out:

In the spring of last year a leading stockbroker asked me to brief a large group of its staff on the implications of developments in eastern Europe for west European political and economic interests.

Inquiry as to the fee met with puzzlement; they offered, I was told, an excellent lunch and the opportunity to make some interesting new contacts.

This summer a firm of City solicitors invited me to brief 40 of its staff on the European Community's current policy agenda. On quoting a fee equivalent to what the British government offers lecturers to its top management course I was informed that this was "rather out of line", and asked "whether you would be willing to reduce your fee on this occasion".

Can any of your readers explain why some in the City still believe in a free lunch, or why the academic world should accept lower fees from them than from the public sector or from their foreign competitors?

For journeys to much of Europe, the Channel tunnel, and the fast freight routes it will provide, will be the north's life-line. Wakefield to Turin in 25 hours, for example, will provide big opportunities for northern business. That is why it is vital that planned intermodal freight villages are in operation when the tunnel opens.

Road freight, via the Euro-tunnel shuttle, will carry many

President Bush. Labour says he should quickly freeze settlement building and make peace and immigration the clear priorities.

Mr Shamir does not see it like that. He will not abandon his commitment to the West Bank and Gaza. Even if he was willing to freeze settlements, which is doubtful, his government might not survive such an ideological volte face.

He is now deeply suspicious of Mr Bush, noting that it was the US president, not any of the Arab countries, who said the loan guarantees were a threat to the peace conference. "He is out to whip the Israelis, not the Arabs. This is not an even-handed approach," said a Shamir aide. "It means we have to be more cautious."

Mr Shamir wants early assurances on the loan guarantees because he is now afraid that even after the 120-day delay, President Bush will continue to use them as a political weapon in the peace process.

Mr Bush is indeed playing a longer game. The Middle East peace conference, after all, is only a curtain raiser for direct talks between Israel and her Arab neighbours. It is quite possible that, by next January, when direct talks are under way, the US will suggest a series of "confidence building" measures centred around a freeze in Israeli settlements.

According to one US official, the US could make Mr Bush's support for the loan guarantees conditional on Israel accepting a settlements freeze in return, say, for some reciprocal concession such as lifting of the Arab economic boycott against Israel. This in turn is intended to create an in-built dynamic forcing mutual concessions from the parties in the interests of a lasting settlement. Such a settlement may have eluded successive US presidents, but Mr Bush has made it a personal challenge to accost him of anti-semitism.

The opposition, headed by Mr Bush's challenge? Extreme right-wing ministers in his coalition - including Mr Sharmin - are urging him to boycott the peace process until the guarantees are approved. Virulent attacks on Mr Bush have emanated from the government; one minister came close to accusing him of anti-semitism.

The opposition, headed by the Labour party, has joined in condemning the administration's linkage of political issues to what most Israelis regard as a simple humanitarian task of absorbing Jews who want to leave the now disintegrating Soviet Union. But it also argues strongly that Mr Shamir is to blame for so antagonistic

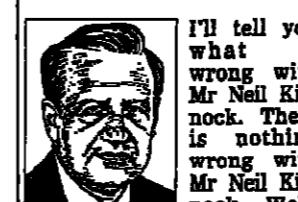
Additional reporting by Nigel Barber in Washington

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## Joe Rogaly

### Kinnock's last hope



I'll tell you what is wrong with Mr Neil Kinnock. There is nothing wrong with Mr Neil Kinnock. Well, not very much. You may disagree. According to the latest Harris poll in the Observer some 38 per cent of the electorate say they do not like him. The equivalent figure for the prime minister is 8 per cent of those cast.

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The israel prime minister is not a man to give ground. He will continue to try to secure extra aid without making big concessions on the peace process. He has one possible escape route in the form of elections. The popularity of his Likud party is strong and he could engineer an election before the due date of November 1992.

But today, as he marks the start of Yom Kippur, the Jewish Day of Atonement, he knows he faces for the first time an American president prepared to make Israel face the hard political choices it has consistently ducked since it conquered the occupied territories in 1967.

Additional reporting by Nigel Barber in Washington

that the whole story? Some people are talking about Labour "peaking too soon". Others, myself included, run-of-the-mill about the end of socialist thinking following the dissolution of the communist empire. We wonder whether the Labour party became social democratic 20 years too late, whether liberalism is now the natural counterpart to conservatism.

There is another, more mundane, view. It is that all the above is commentators' eyewash. This down-to-earth assessment starts with the Monmouth by-election, which the Tories lost on May 16. A Conservative majority of 9,350 in 1987 became a Labour majority of 2,406. The 13 per cent swing against the government was enough to put Labour into power with a comfortable majority.

At that time the Labour publicity machine was working well. The Conservatives, by comparison, seemed like bumbling amateurs. After Monmouth the Tories took fright, while Labour became complacent. Mr Major appointed four close colleagues to meet daily to plan campaign strategies and manage the news. The canny Mr John Wakeham enhanced the team. Labour continued with its constant series of launches and presentations but the steam seemed to have gone out of them.

The Tories were thus well placed to make the best of the extraordinary events of August, which thrust their prime minister into the lime-light. Labour seemed unable to cope, particularly while Mr Kinnock was on holiday. There has not been a complete reversal. Labour may be less well co-ordinated than it was, but it is neither bumbling nor amateurish. The party is not, however, currently matching the Conservatives' performance.

If this view is correct Mr Major should not even think of a November election. For there could be another reversal of fortune, this time in Labour's favour. I believe it will be difficult for the party to recapture its former momentum, but it will have a chance to do so at the forthcoming conference in Brighton. Mr Kinnock may be down, but he is not out, yet.

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# FINANCIAL TIMES COMPANIES & MARKETS

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## INSIDE

### Morgan Crucible sees no early UK upturn

Acquisitions helped Morgan Crucible, the UK industrial materials maker, to a 7 per cent increase in taxable profits for the six months to June. Mr Bruce Farmer (left), chief executive, was pessimistic about any UK upturn, but said there were already signs of improvement in North America. "We are the first out of the recession," he added. Page 30

### Record run for Nike

Nike, the US shoe and clothing maker, yesterday announced record first-quarter earnings in spite of analysts' forecasts of a fall in profits. Page 26

### German farmers head east



While German workers from the east flood across the old border in search of jobs, many farmers from the west of the country are heading in the opposite direction. Page 34

### Rugby declines by 21%

Rugby Group, the building materials company which supplies about one fifth of the UK's cement market, suffered a 21 per cent decline in interim profits. Mr Peter Carr, managing director, said lower UK interest rates had not come in time to benefit the group. Page 32

### PepsiCo to take \$100m charge

PepsiCo, the US food and soft drinks group, is to cut 1,500 jobs from its Frito-Lay snacks unit, accounting for most of a \$100m pre-tax charge against earnings when it reports third-quarter results. Page 26

### Philippine SE falls

The Philippine stock market fell yesterday, ahead of the formal vote late last night by the country's senate in favour of evicting the US military from the former colony. Page 46

### Pacific Dunlop falls 20%

Pacific Dunlop, the Australian industrial group, yesterday reported a 20 per cent fall in net profits to A\$240m (US\$160m) for the year to June, on revenue down 2.5 per cent to A\$5bn. Page 25

### Ransomes passes dividend

Ransomes, the UK grass machinery manufacturer, passed its interim dividend as it incurred a loss. Page 32

### Christie's remains optimistic

The year-long slump in the Modern and Impressionist art markets sent Christie International's interim pre-tax profits down from \$20.1m (\$37.76m) to \$3.0m. Page 33

### Market Statistics

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### Chief price changes yesterday

FRANKFURT (DM)		Paris	
Haben Zmr	1010 + 35	Papco	2070 - 5
Landes Zmr	918 + 35	Paul Morris	7240 - 4
Landes Zmr	338 + 14	Perf. Minis	2410 - 4
Paris	-	PARIS (Fr.)	-
Aktion Mch	625 - 20	Phos	-
Billing Corp	625 - 25	Accor	820 + 15
Zander Tel	271 - 9	L'Oréal	644 + 17
NEW YORK (US)	-	Bechtel	-
Bechtel	8 + 32	Bright-Say	478 - 12
First Nat Penn	28 + 24	Fanc Lyoness	600 - 18
Nike	601 + 24	Pharol	264 - 8
Now York prices at 12.30. Tokyo closed.		Tattinger	3340 - 100

LONDON (Pence)		London	
Altritec	38 + 25	Pravick	600 + 7
Amcor Day	1111 + 25	Taylor Curtis	53 + 13
Amcor Day	1111 + 25	Telecom Scoring	35 + 5
Bacardi	715 + 5	Telecom	-
Benson	100 + 5	Steve Jackson	8 - 4
Comac	50 + 4	Everest	168 - 37
EW Fact	128 + 18	ICL	1267 - 37
Exxon	78 + 18	Imperial	264 - 7
Heinz (L)	1500 + 11	Ramsey	45 - 7
New Eng Progs	1812 + 11	Reebok	120 - 7
Oliver	116 + 11	Wills	6 - 3

## Frankfurt reputation hit by fresh allegations of bourse misconduct

# Five Dresdner trading staff resign

By Katherine Campbell in Frankfurt

F

IVE EMPLOYEES of Dresdner Bank, the second-largest German bank, have resigned following allegations by the management that they had violated bank rules governing bonds and equities transactions.

The resignations from within the Eurobond new issues department and a section which co-ordinates sales of securities through the branch network, coincided with the announcement that the Frankfurt bourse's insider commission has terminated its investigation into Deutsche Bank, Germany's largest banking group, without discovering rule violations.

The staff departures at Dresdner add to the scandal which has been growing in the course of internal investigations indirectly sparked by the Deutsche case. Dresdner said it had found evidence that two directors and three other employees had broken internal rules and the five subsequently handed in resignations at the end of last week. The names of the employees were not released.

There were allegations yesterday that they had reserved paper for their own account in new issues before making allocations to customers. Dresdner stressed that the grounds for dismissal did not constitute a breach of insider rules.

However, the current controversy has added urgency to efforts in Bonn to draft legislation complying with the EC directive on insider trading.

Meanwhile, Deutsche Bank indicated it intends to introduce an "Anglo-Saxon" code of conduct, under which traders will be severely restricted in trading on their own account.

Shortly after the insider investigation began, Deutsche banned dealers from trading for themselves in the securities in which they deal for the bank. More far-reaching changes are expected soon.

There are no criminal penalties for insider trading in Germany.

Barlow Rand agrees sale of steel alloy producer for R1.07bn

By Philip Gawith in Johannesburg

ANGLO AMERICAN and Gencor, South Africa's two largest mining houses, are paying R1.07bn (\$378m) to acquire Middleburg Steel and Alloys (MS&A), the stainless steel and ferro-alloys producer. MS&A is owned by Barlow Rand, the country's industrial flagship.

The deal will bolster South Africa's dominance in the world ferrochrome market and enhance its prospects of becoming a leading stainless steel producer. It also marks a further retreat by Barlow Rand from mining and mineral processing.

MS&A's ferro-alloy operations, with the chrome interests of Barlow Rand, will be acquired by Samancor, a Gencor subsidiary, for about R575m. This will be funded by Samancor issuing 22m new shares at R27.75 each.

One half of these new shares will be taken up by Anglo American and its associate De Beers, raising their interest in Samancor from almost 25 per cent to almost 28 per cent. Gencor, Gencor's mining and minerals arm, will take up the remainder.

MS&A's stainless steel interests, valued at about R500m, will be included in the proposed Columbus project, a 50-50 joint venture between Highveld Steel, an Anglo American subsidiary, and Samancor. Highveld will finance its 50 per cent acquisition by issuing 16m shares at R15.65 each while Samancor will pay for its 50 per cent in cash.

Samancor's ferrochrome capacity will be lifted by the MS&A acquisition to about 1m tonnes a year from 640,000 tonnes.

Mr Brian Gilbertson, executive chairman of Gencor, said this would lead to closer ties with its customers, the world's main steel producers, who preferred to deal with large suppliers. He hoped the deal would boost the weak world ferrochrome price because Samancor would rationalise production.

The deal also means the Columbus project will benefit from the synergies between MS&A's expertise in the production and marketing of stainless steel as well as Highveld's steel-making skills. Also, MS&A's existing plant can be used as a foundation for Columbus bringing possible capital cost cuts of between R500m and R1bn from an envisaged R2bn.

Barlow Rand announced its intention in May to reduce its stake in MS&A because the volatility of its commodity-based earnings was tending to overshadow the performance of the group's core industrial interests.

## Fermenta unit 'close to' loan deal

By John Burton in Stockholm

SHARE trading in Fermenta and its finance company subsidiary, Independent, was suspended yesterday on the Stockholm bourse, increasing expectations that a long-term loan package for India will be announced today.

Independent has been talking to a bank consortium about long-term financing of SKr136m (97.8m) as its credit losses grew due to bad property loans. It reported a loss of SKr120m during the first four months of 1991. Independent is believed to be in a stronger position than other Swedish finance companies, such as Nyckeln and Gamlestaden, that have collapsed as a result of the recession.

That would have raised about SKr1.5bn. That would have solved Bechtel's immediate need for cash. The latest of a series of reschedulings with banks, announced last week when Bechtel announced a 45 per cent fall in pre-tax profits to SKr6.5m last year, required Bechtel to repay \$600m.

But had the CHB sale gone ahead, Mr Bechtel would have been left with no role in the UK and a rough ride in the US. The banks would still have been

reached the clean-up stage and Bechtel is in negotiations with the Environmental Protection Agency, its in-house counsel said earlier this year that things were proceeding at "glacial speed."

Bechtel has provided \$267m against the cost of these clean-up operations and was expecting annual costs of about \$35m.

While the company has always claimed the provisions are sufficient, some investors, especially in the UK, have worried the final liability might be higher.

The stock market in London was quick to calculate that Lord Hanson's ready money was a better bet than Bechtel's uncertain future: Bechtel shares rose 39 per cent on the news of the deal, to close at 115 1/4p. At their high point, in 1987, they were trading at 275p.

The market also made the judgment that the Bechtel acquisition would lessen Hanson's appetite for a bid for ICL, in which it acquired a 2.8 per cent state stake earlier this year. ICL shares fell 37p to 126p yesterday. Though Hanson's appetite for an immediate bid for ICL may have waned over the summer, yesterday's move seemed to say little either way.

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## INTERNATIONAL COMPANIES AND FINANCE

## Disposals and low property income hold back Dalgety

By Guy de Jonquieres, Consumer Industries Editor, in London

PURE-TAX profits at Dalgety, the restructured UK foods company, fell to £110.9m (£187m) from £118.1m in the year to June 30 because of disposals and reduced profits from property.

However, trading profits from continuing operations rose to £114.6m from £97.4m on turnover of £3.77bn against £4.63bn last time, though tax and extraordinary items of £28.9m relating to disposals reduced attributable profits to £43.3m against £68.6m last time.

Mr Maurice Warren, chief executive, said the continuing core businesses except flour milling had weathered the recession strongly and the quality of profits had improved.

Corporate reorganisation and asset disposals were largely completed. "We are now in a position where we can afford to back our good businesses," he said.

## DAF seeks to bolster equity ratio through Fl 250m issue

By Ronald van de Krol in Amsterdam

DAF, the Dutch truck and van maker, is to raise Fl 250m (\$132m) through an issue of compulsory convertible preference shares. The issue is designed to bolster the company's equity ratios.

News of the Fl 250m capital-raising exercise follows indications last month that DAF would seek new funds of at least Fl 200m. The company's single biggest shareholder is British Aerospace, with a stake of 16 per cent.

Other major shareholders include the Van Doorn family of the Netherlands and DSM, the Dutch chemicals group.

DAF plans to issue 12.5m preference shares priced at Fl 20 each. The company's ordinary shares closed at Fl 21.60 yesterday on the Amsterdam Stock Exchange.

The preference shares will pay a cumulative dividend of 10.5 per cent per year. The shares must be converted into DAF ordinary shares in four

installments on June 1 1995 through to June 1 1998.

The conversion price will be based on DAF's average share price during the preceding April. This will be adjusted for the dividend announced in March, and the actual conversion price will also be 10 per cent less than the April trading price.

DAF is reserving the right to insist on early conversion if there is a fundamental or structural change in the ownership of its share capital. In this case, the discount on the conversion price will be raised closer to actual trading prices.

The company, which has been hit hard by the recession on the UK truck market, has predicted that its figures will improve in the second half of 1991.

DAF's strength dependence on the UK market is a legacy of its acquisition in 1987 of Leyland Trucks. The sharp contraction of the UK market in early 1991 and the growth of the German market since that country's unification have reshaped the European truck market, leading to a decline in the Anglo-Dutch company's overall market share.

tribution - principally the US subsidiary Martin-Brower - rose 23 per cent to £12.4m on turnover of £1.88bn, down from £2.1bn.

These figures reflected the impact of adverse movements of the US dollar against sterling.

The agribusiness group increased trading profits by 25 per cent to £6.7m on sales of £91.8m, up from £29.7m. The Pig Improvement Company produced a record profit, while Dalgety Agriculture improved its performance.

Extraordinary items included a £9.7m write-down on the investment in Dalgety Farms, a £9.8m loss on the disposal of Dalgety Produce and £9.3m on other disposals.

The final dividend was increased to 11.35p, against 11.15p last time, making 18.5p for the year against 18.15p a year earlier.

Lex, Page 22  
Background, Page 30

## Porsche to shed 550 workers in next year

By Christopher Parkes in Bonn

**POSCHE**, Germany's hard-pressed luxury sports car-maker, has announced plans to shed 550 workers by midsummer next year.

The company said yesterday it had decided to slim its 8,000-plus workforce by indirect methods such as not replacing staff who left and by early retirement.

The cuts, agreed with the works council, were being made in the interests of cost savings and competitiveness, the company said, and in the light of current and medium-term business prospects.

The announcement followed a report in yesterday's edition of Der Spiegel, the weekly news magazine, which claimed that Porsche was fighting for its life and vulnerable to takeover.

Results for the first half of the current year were hit by a drop in exports and the weakness of the dollar. Pre-tax profits fell 13 per cent to DM65m (£37.3m). For the full year, the company said it expected a slight fall in revenues but a satisfactory result overall.

Production of cars this year, which has been in steady decline since 1985-86, is expected to be around 27,000 units, compared with 32,362 last year and 53,625 in 1985-86.

**Allianz appoints new chief to life business**

By Katharine Campbell

**ALLIANZ**, Europe's largest insurer, yesterday announced that Mr Gerhard Rupprecht has been appointed the new chief executive of Allianz Leben, the life insurance company of which Allianz owns 25 per cent.

Mr Rupprecht, 42, is a board member of the life company. The present chief executive, Mr Henning Schulte-Noelle, leaves at the beginning of October to head the Allianz group following the surprise departure of the heir apparent, Mr Friedrich Schleifer.

Saint-Gobain said HTK, based near Sarrebruck, had annual revenue of DM10m (£5.7m).

The French company also announced that its ceramic fibres unit, Kerlane, signed a letter of intent with Sklo Union, the leading ceramic fibres company in Czechoslovakia.

The deal gives its Lesni Brana unit access to Kerlane's production technology. Kerlane also would acquire 67 per cent of Lesni Brana's ceramic fibres business.

## British Airways shuffles directors

By Paul Betts, Aerospace Correspondent, in London

**BRITISH AIRWAYS** yesterday announced a top management shuffle following the resignation of Mr Liam Strong, the airline's director of marketing and operations, who will take over later this week as chief executive of a large business believed to be in the UK retailing sector.

Mr Strong said he was leaving BA to become chief executive of a company with sales of £2bn a year. He declined to disclose the name of the company he is joining.

Mr Robert Aylung, BA's company secretary and legal director, is taking over Mr Strong's job.

Both Mr Strong, aged 46, and Mr Aylung, aged 44 - as leading members of BA's top management team - have been regarded as candidates for the job of chief executive at the airline.

Mr Strong joined BA in 1988

from Reckitt and Colman, first as director of marketing and then as head of marketing and airline operations when the two functions were merged.

The job involves responsibility for day-to-day operations of the airline and marketing, a workforce of 29,000 people, a budget of £3bn (£5bn) a year and

annual sales of more than £4bn.

"But the opportunity to become chief executive of a company is very hard to turn down," said Mr Strong.

Apart from Mr Aylung's appointment, the departure of Mr Strong has led to the reshuffle of other senior positions.

Sir Colin Marshall, BA's deputy chairman and chief executive, said the internal management shuffle had enabled the company to avoid any radical restructuring and disruption of its management.

Lord King, BA's chairman, said the most significant appointment was Mr Aylung's move to the marketing and operations job.

Mr Aylung was a government official specialising in aviation and trade affairs before joining BA in 1988, initially as legal director in the company's run-up to privatisation. He has been closely involved in BA's international and domestic negotiations on civil aviation issues.

The announcement of BA's management shuffle coincided with reports from Brussels yesterday that Sabena's negotiations to find a strategic partner for the Belgian national airline had progressed further with Air France than with BA.

Talks with BA were still continuing but with little progress.

The loss-making Belgian airline is seeking a partnership with another international carrier as part of its recovery strategy.

## INTERNATIONAL COMPANY NEWS IN BRIEF

### St-Gobain buys German company

**SAINTE-GOBAIN**, the French glass and construction materials group, has purchased HTK, the German maker of recycled silicon for the ceramics industry, for an undisclosed price. AP-DJ reports from Paris.

Saint-Gobain said HTK, based near Sarrebruck, had annual revenue of DM10m (£5.7m).

The French company also announced that its ceramic fibres unit, Kerlane, signed a letter of intent with Sklo Union, the leading ceramic fibres company in Czechoslovakia.

Mosvold, with total shipping assets of Dkr120m (\$18m), also said the boards of Progress and Mosvold had agreed to propose abandoning having both A and B share classes in Progress and instead have one share class in which one share gives one vote.

Mosvold also said it had ordered two Panamax bulkers, each worth \$28.1m, from Daewoo, the Korean shipbuilder. The vessels will be delivered in October.

The deal gives its Lesni Brana unit access to Kerlane's production technology. Kerlane also would acquire 67 per cent of Lesni Brana's ceramic fibres business.

**Philips Electronics** said it would appoint Mr Stefano Marzano as head of industrial design operations. AP-DJ reports from Eindhoven.

He will replace Mr Robert Blaich, who will retire. Philips gave no reason for Mr Blaich's retirement.

Mr Marzano, who joined Phillips in 1978, was design manager for Phillips' domestic appliances in Italy when Phillips formed a joint venture with Whirlpool of the US.

**Mosvold Shipping**, the Norwegian shipping and offshore services group, has decided to sell its shipping activities to Denmark's Progress group in return for shares in the Danish company.

Mosvold has 17 per cent of the shares but 51 per cent of the votes in Progress through its holding of A shares. But after the transaction, if approved by Progress' general assembly, Mosvold would own 70 per cent of Progress.

The transaction also included Mosvold's fully owned

The Thornehope Shipping and Hudson Steamship as well as Mosvold's 5.1 per cent share in NOR-OBO Shipping.

"Mosvold's aim is to develop Progress to an independent company with a broad ownership structure and Mosvold is aiming to reduce its ownership to below 50 per cent as soon as conditions are right," Mosvold said.

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The transaction also included Mosvold's fully owned

The new group, Kvaerner, will offer services within development of floating and permanent concrete constructions for offshore oil and gas production," Kvaerner said.

Kvaerner Engineering would have a 60 per cent stake in the joint group and Doris Engineering the remaining 40 per cent. The new company would be based just outside Oslo.

**Eif Aquitaine**, the French state-owned oil company, has acquired 10 per cent of Angola's offshore Cabinda concession as part of an agreement signed with Sonangol, the government-owned oil group, Reuters reports from Paris.

The Cabinda concession is the source of over half Angola's current oil production of about 500,000 barrels per day.

"By gaining access to this particularly rich oil production area, the acquisition will significantly strengthen Eif's position in the country," the company said. Eif produces 165,000 barrels per day in Angola.

## PRIVATISATION OF THE POLISH PULP AND PAPER INDUSTRY

### Invitation to negotiate

As part of the Polish Government's privatisation programme and in accordance with Art. 23 of the State Enterprise Privatisation Act, an invitation is extended by the Minister of Privatisation, acting on behalf of the State Treasury of the Republic of Poland, to interested parties with proven experience in the Pulp and Paper Industry to record and thereafter pursue their interest in purchasing an interest in the following joint stock companies.

#### 1 Zaklady Celulozowo-Papiernicze Swiecie S.A. ('Swiecie')

INTEGRATED MANUFACTURER OF PULP, PAPER, CONVERTED PAPER, CORRUGATED BOARD PRODUCTS AND VISCOSE PULP  
MAIN PAPER GRADES ARE SACK, LINERS AND FLUTING

1989 PAPER PRODUCTION: 300,000 TONNES  
1989 PULP PRODUCTION: 250,000 TONNES  
250 km north west of Warsaw

#### 2 Zaklady Celulozowo-Papiernicze Kwidzyn S.A. ('Kwidzyn')

INTEGRATED MANUFACTURER OF PULP, PAPER AND CONVERTED PAPER PRODUCTS  
MAIN PAPER GRADES ARE PRINTING, WRITING AND BOARD

1989 PAPER PRODUCTION: 160,000 TONNES  
1989 PULP PRODUCTION: 145,000 TONNES  
290 km north west of Warsaw

#### 3 Szczecinskie Zaklady Papiernicze S.A. ('Skolwin')

INTEGRATED MANUFACTURER OF PULP AND PAPER  
MAIN PAPER GRADES ARE NEWSPRINT, PRINTING AND WRAPPING

1989 PAPER PRODUCTION: 92,000 TONNES  
500 km north west of Warsaw; 80 km east of Berlin

#### 4 Kostrzynskie Zaklady Papiernicze S.A. ('Kostrzyn')

INTEGRATED MANUFACTURER OF PULP AND PAPER  
MAIN PAPER GRADES ARE WRITING AND WRAPPING

1989 PAPER PRODUCTION: 60,000 TONNES  
1989 PULP PRODUCTION: 44,000 TONNES  
400 km west of Warsaw; 70 km east of Berlin

#### 5 Warszawskie Zaklady Papiernicze S.A. ('Jeziora')

MANUFACTURER OF MANY GRADES OF PAPER  
MAIN GRADES ARE TOILET, SPECIALTY AND ROOFING

1989 PAPER PRODUCTION: 64,000 TONNES  
20 km south east of Warsaw

#### 6 Kluczewskie Zaklady Papiernicze S.A. ('Klucze')

MANUFACTURER OF MAINLY TISSUE PRODUCTS  
MAIN GRADES ARE TOILET, TISSUE AND WHITE PAPER

1989 PAPER PRODUCTION: 25,000 TONNES  
250 km south west of Warsaw

#### 7 Kieleckie Zaklady Wyrobów Papierowych S.A. ('Kielce')

PAPER CONVERTER THAT MANUFACTURES CORRUGATED BOARD AND OTHER PACKAGING PRODUCTS

170 km south of Warsaw

#### 8 Zaklady Papiernicze w Krapkowicach S.A. ('Krapkowice')

INTEGRATED MANUFACTURER OF PULP AND PAPER  
MAIN PAPER GRADES TISSUE, SACK, LINERS AND FLUTING

1989 PAPER PRODUCTION: 63,000 TONNES  
1989 PULP PRODUCTION: 36,000 TONNES  
290 km south west of Warsaw

#### 9 Fabryka Papiernicza Malta S.A. ('Malta')

MANUFACTURER OF PAPER  
MAIN GRADE IS LAMINATED BASE PAPER

1989 PAPER PRODUCTION: 7,000 TONNES  
264 km west of Warsaw

This invitation is extended as part of the privatisation initiative for the Polish Pulp and Paper Industry currently being undertaken by the Polish Ministry of Privatisation.

#### SALE PROCEDURE

Each mill will be subject to a separate privatisation programme. Interested parties should record their interest as soon as possible in any of the above companies by contacting Hambros Bank Limited whereupon they will be sent a confidentiality letter for execution as a condition precedent to their receiving more information. Replies should be received at the address given below:

Nicholas Craig Harvey

## INTERNATIONAL COMPANIES AND FINANCE

**Pacific Dunlop profits slide 20%**

By Kevin Brown in Sydney

**PACIFIC DUNLOP**, the diversified Australian industrial group, yesterday reported a 30 per cent fall in net profits to A\$240m (US\$190m) for the year to the end of June, on revenues down 25 per cent to A\$672.5m.

The group also announced a one-for-five rights issue to raise A\$67.25m to restore borrowing levels and cash reserves following its acquisition of 89 per cent of Petersville Sleigh from the Adelaide Steamship group for A\$52m.

The group said it would issue 1.65m ordinary shares at A\$4.30 each, fully underwritten by Potter Warburg Capital markets and E.L. & C. Bain Ben. Before the announcement, the shares closed 4 cents lower at A\$1.15 on the Australian Stock Exchange.

Pacific Dunlop said the acquisition of Petersville

Sleigh, one of Australia's leading foods groups, would add to its future earnings base and promote growth.

The acquisition, which came after the end of the financial year, followed expenditure of A\$175m on acquisitions and A\$179m on new plant and equipment during 1990-1991.

Mr John Gough, chairman, said the reduction in net profits was "satisfactory" given the severity of the recession in Australia and other countries, including the US.

Mr Gough said the recession had interrupted the company's growth, but action had been taken to increase market share and increase productivity and competitiveness.

The group had "vigorously pursued" its policy of achieving greater flexibility between Australian and offshore manufacturing to strengthen its

position against import competition following the lowering of Australian tariff protection.

Pacific Dunlop has successfully relocated manufacturing activities offshore to escape high Australian production costs, and has assets of more than A\$350m in the Asia Pacific area, mostly in production facilities for latex dipping, and cable and footwear manufacturing.

Mr Gough said Pacific Dunlop was budgeting for a modest improvement in net profits in 1991-1992, but did not expect to reach the record level of A\$301m achieved in 1988-1989.

Any profit improvement would be in the second half, due to the forecast slow recovery from recession in Australia, he said. Results in the current half-year were expected to be in line with the second half of last year.

The directors said the total dividend would be increased to 21 cents per share, fully franked, from 20 cents last year.

**Supermarket losses push HK retailer 6% lower**By Angus Foster  
in Hong Kong

**DAIRY FARM International**, the Jardine Matheson-controlled retailer, has reported a 6 per cent fall in net interim profits following losses in the recently-acquired Simago supermarket chain in Spain.

Dairy Farm announced profits down to US\$64.4m in the six months to the end of June, compared with \$67.8m in the same period a year earlier. The company is maintaining its interim dividend at 1.25 cents a share.

Turbover gained 50 per cent to \$2.22bn and to full contributions from Simago and Woolworths in New Zealand, also acquired last year.

Mr Simon Keswick, chairman, said operations in Australia and Hong Kong performed well. In Hong Kong, the well-known chain of supermarkets is installing point-of-sale scanning to combat a labour shortage and high operating costs. Kwik Save, the UK retailer in which Dairy Farm has a 25 per cent stake, also performed well in the first half.

However, Mr Keswick said results for the year were likely to be affected by a price war in Australia, where Dairy Farm's Franklin chain will witness pressure on margins, and from continuing losses at Simago.

**Net half-yearly result BEF 4.242 bn + 9%**

Key figures (Consolidated - BEF bn)	30/06/91	30/06/90	Change
Gross profit	11,446	9,281	+ 23%
Net profit	4,607	4,242	+ 9%
Customers' deposits	1,555	1,423	+ 9%
Private sector lending	1,114	1,041	+ 7%
Total assets	2,458	2,376	+ 3%

- Increase of Belgian franc interest income in spite of shrinking margins
- Improvement of commissions and foreign currency margins
- Strict cost control policy

**Generale Bank**

Montagne du Parc, 3 - 1000 Brussels

**Hongkong Land ahead at half-way**

**HONGKONG LAND**, the property investment and development company which is part of the Jardine Matheson group and one of Hong Kong's biggest landlords, yesterday said net profits for the six months to June 30 rose to US\$147.3m compared with US\$129.8m in the same period last year, Reuter reported.

The net profit figure was achieved before an extraordinary gain of US\$40.4m on the sale of four retail centres in the colony. Turnover in the half-year climbed to US\$156.1m from US\$176.5m in the same period last year.

Mr Simon Keswick, company chairman, said: "While the rate of increase in the group's earnings for the year as a whole is unlikely to match that of the first half, the directors are confident that the results for 1991 will exceed the record levels achieved last year."

The company declared an interim dividend of 2.85 US cents a share compared with 2.8 cents last time.

**Higher prices boost Kumpulan Guthrie**

**KUMPULAN GUTHRIE**, Malaysia's largest plantation group, yesterday predicted better second-half results after reporting a 7.5 per cent rise to M\$58 in pre-tax profit for the six months to June, writes Lim Siong Hoon in Kuala Lumpur.

The group raised its interim dividend payout by 50 per cent to M\$15.5m, or 3 Malaysian cents a share.

Guthrie attributed the improved profits to 21 per cent higher palm oil prices, although turnover rose by a marginal 2 per cent from M\$42m to M\$42.2m.

**Nine Network recovers to A\$30m**

By Kevin Brown

**NINE Network Australia**, a quoted subsidiary of Mr Kerry Packer's Consolidated Press Holdings, yesterday reported net profits of A\$60m (US\$42m) for 1990-1991, completing a strong recovery from net losses of A\$60.5m in the previous year.

Nine has been restructured since being acquired by Mr Packer in August 1990 from Bertelsmann, the television arm of Mr Alan Bond's Bond Corporation Holdings, which earlier bought the network from Mr Packer for A\$1bn.

The 1990 loss followed Mr Packer's decision to write off much of the book value of broadcasting licences

owned by the network.

Nine said two equity raisings and sales of non-core assets had reduced its debt burden to A\$10m at the end of the financial year on June 30, from A\$20m at the time of the sale.

The impact of the asset sales was reflected in a 6.8 per cent decline in group sales to A\$471m. However, the decline in the network's revenue was cushioned by its consistent lead in the ratings for the three commercial television channels.

Mr David Leckie, managing director, said the improved result was achieved in spite of the difficult economic climate

caused by an 18-month recession which reduced advertising volumes.

However, Mr Leckie said the network's Sky Channel arm, which supplies sports and other programmes to clubs, hotels, racecourses and off-course betting shops, made a significant contribution for the first time.

He said the restructuring carried out by Congress had increased shareholder funds to A\$60m from A\$35m.

The directors said there would be no final dividend, but indicated the company expected to begin paying dividends again during the current year.

**Weaker interim reported by Inchcape Berhad**By Joyce Quek  
in Singapore

**INCHCAPE BERHAD**, the Singapore-based trading and services group, yesterday reported weak interim results owing to demand in the aftermath of the Gulf war and the recession in the US and Europe.

Group turnover fell 9 per cent to S\$387.3m (US\$283.7m) for the six months to June, while pre-tax profits fell to S\$8.7m from S\$6.6m. Extraordinary gains were down to S\$723,000 from A\$14.4m, while earnings per share were 12.5 cents against 22.4 cents.

• Singapore Aerospace, the government-controlled defence company, recorded higher group turnover of S\$154.5m (US\$105.6m) for the half-year to June from S\$93.6m a year earlier.

Pre-tax profits rose to S\$13.9m from S\$9.9m. However, taxes tripled from S\$1.8m to S\$4.4m due to the expiry of pioneer status for a subsidiary.

**Earnings almost halved at Corporate Investments**

By Terry Hall in Wellington

**CORPORATE INVESTMENTS**, the diversified investment group, yesterday announced its net profits had nearly halved to NZ\$16.1m (US\$9.42m) in the year to June 30, compared with NZ\$32.8m in the previous year because of the depressed state of the Australian and New Zealand economies.

Mr Peter Masfen, chairman, said the company's tourism and property sectors had recorded losses which had more than offset earnings from increased profits in its forestry, wine and industrial developments. The company was, however, budgeting for an improved profit this year.

Sales and other gross income fell 3.1 per cent to NZ\$61.4m. Mr Masfen said the improved performances in the primary production and forestry sectors were encouraging. Pre-tax earnings from the forestry sector grew 9.27 per cent to NZ\$8.9m. This division includes Nelson Pine Forests, the region's main producer of medium-density fibreboard. The NZ\$60m expansion of this mill would significantly enhance profitability this year, the company said.

Montana Wines, part of the primary products division, boosted pre-tax earnings by 14.61 per cent to NZ\$15.9m. Montana had maintained its 45 per cent share of the domestic wine market and increased export sales by 14 per cent. Montana has just completed a NZ\$35m investment programme and further capital requirements would be minimal, Mr Masfen said.

Tourism and travel interests, which include Newmans in the US, Australia and New Zealand, registered an 87 per cent fall in tax-paid earnings with a NZ\$4.5m loss. Mr Masfen said directors were confident the industry would return to previous high growth rates. Industrial sector profits rose 2.2 per cent to NZ\$5.1m. Property investments fell 86 per cent to NZ\$463,000.

**Malaysian takeover bids reach deadlock**

**MALAYAN United Industries (MUI)** and Inter-Pacific, Malaysia's two rival conglomerates, have reached deadlock in their counter and hostile bids for each other, writes Lim Siong Hoon in Kuala Lumpur.

While MUI has announced it has received government clearance for its proposed takeover, Mr Vincent Tan, Inter-Pacific chairman, also said he has raised his personal stake in his company to 51 from 32.8 per cent.

At 33 per cent or more, Mr Tan is required by domestic takeover rules to make a general offer for the balance of Inter-Pacific. His offer is M\$1.38 a share.

Inter-Pacific has 30.8 per cent in MUI, acquired since July. But it is now required by the government to sell Sports Toto, its largest and most profitable lottery subsidiary, should the group raise its MUI stake to more than 33 per cent.

Through the maze of directives, the government appears to have blamed the takeover attempts. The reasoning is unclear, but both Mr Tan and Mr Khoo Kay Peng, MUI chairman, have strong ties to leading politicians.

Tension has grown since MUI announced it had submitted an application to take over Inter-Pacific, which promptly rejected the move as "irresponsible, premature and not serious".

**INFORMATION REGARDING ASEA AB WARRANTS 1990/1995 and ABB EMPLOYEE EQUITY BV WARRANTS 1990/1995**

The Annual General Meeting on April 26th, 1991 approved the Board of Directors' proposal for the division of ASEA. The division was effected on July 17th, 1991 through the distribution by ASEA to its shareholders of all the shares of the wholly owned subsidiary Incentive AB.

As a result, the exercise conditions of ASEA AB and ABB Employee Equity BV warrants 1990/1995 were adjusted as follows:

Prior strike price:	745.00 SEK
Adjusted strike price:	507.90 SEK
Prior number of shares that can be subscribed through exercise of each warrant:	1 share
Adjusted number of shares that can be subscribed through exercise of each warrant:	1.47 shares

Through the exercise of all the above mentioned warrants the number of unrestricted B-shares in ASEA AB will increase with 2,794,626.

**ASEA AB ABB Employee Equity BV**

This announcement appears as a matter of record only.

Novo Nordisk

**Novo Nordisk A/S****Global Rights Issue**

to Subscribe for

**767,765 A Shares and 4,503,134 B Shares at DKK 330 per Share**

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New Issue Closing September 16, 1991

This announcement appears as a matter of record only.

**DAIMLER-BENZ NORTH AMERICA CORPORATION**

New York, New York, U.S.A.

**ECU 250,000,000****9 1/8% Notes of 1991, due 1996**

unconditionally and irrevocably guaranteed by

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UBS Phillips &amp; Drew Securities Limited

ABN AMRO Bank Brussel Lambert N.V.

Banque Générale du Luxembourg S.A.

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Generale Bank

Kreditbank International Group Morgan Stanley International

Sankt Annæ Bank A/S

Südwestdeutsche Landesbank Girozentrale Swiss Bank Corporation

Swiss Cantobank Securities Limited

Swiss Volksbank S.G. Warburg Securities

Westdeutsche Landesbank Girozentrale

## INTERNATIONAL COMPANIES AND FINANCE

**Campeau agrees shake-up plan with O&Y after year**

By Bernard Simon in Toronto

CAMPEAU Corporation, the ailing Canadian property developer, has reached agreement on a restructuring plan with its biggest shareholder and creditor, the Reichmann family's Olympia & York Developments, after more than a year of negotiation.

Campeau, whose founder Robert Campeau directed the disastrous US\$10bn acquisition of two of the US's biggest department store groups in the late 1980s, is hoping that O&Y's approval of the plan will clear the way for acceptance by other creditors.

The crux of the restructuring is a debt-for-equity swap, in which holders of unsecured debt as well as preference and ordinary shares are to be issued new common shares in Campeau.

Mr Stanley Hart, Campeau's president, said the arrangement would mean that "the company will once again have positive equity, and our creditors and shareholders will have the opportunity over the long term to recover value on their investments".

O&Y is also buying the 50 per cent it does not own of Scotia Plaza, Campeau's 58-store flagship office building in downtown Toronto. The deal is estimated to be worth between C\$200m (US\$175m) and C\$400m.



Robert Campeau presided over disastrous acquisition

Campeau Corp will not receive any cash; instead, O&Y will take over Campeau's financing obligations for the project. The balance of the purchase price will be used to repay O&Y loans which were secured by the property.

O&Y has an 11 per cent equity stake in Campeau, with C\$400m outstanding in debentures and C\$235m in secured loans, including accrued interest.

Campeau said yesterday that it intended to submit the restructuring plan to an Ontario court by the end of October. In the meantime,

Campeau is seeking a court order freezing its obligations under the Companies Creditors' Arrangements Act.

The plan's implementation depends on the successful reorganisation of Allied Stores and Federated Department Stores, the two US groups which have been operating under Chapter 11 of the US bankruptcy code since January 1990.

The link between the two is required to satisfy another of Campeau's largest creditors, the US shopping mall developer Edward J DeBartolo.

Campeau has guaranteed a secured loan of US\$450m from Mr DeBartolo to the US retail group.

Campeau yesterday reported a first-half profit of C\$115m, or C\$2.55 a share, compared with a loss of C\$373m, or C\$8.49, a year earlier. The return to profitability was solely due to gains from sales of property totalling C\$210m. The company has put most of its property portfolio on the block as part of its efforts to remain afloat.

From this year, Campeau no longer includes its US department store subsidiaries in its accounts. Under the Chapter 11 reorganisation, the Canadian company is not expected to retain any significant ownership in Federated and Allied.

**PepsiCo to axe 1,800 jobs at US snacks unit**

By Nikki Tait in New York

PEPSICO, the large US soft drinks, snack foods and restaurant group, is to cut 1,800 jobs from its Frito-Lay snacks business, largely accounting for a \$100m pre-tax charge when it reports third-quarter results.

PepsiCo said that the charge would reduce to \$65m after tax – equivalent to about 3 cents a share. Its shares were down 3% at \$28.50 at mid-session in New York.

The group plans to reorganise the Frito-Lay business to decentralise "management responsibilities". As a result, 800 jobs will be lost at the Dallas headquarters and the remainder spread around the company's nationwide operations.

PepsiCo has reorganised the field operations in four geographical US divisions which each handles the manufacturing, service and distribution, sales and marketing of the snack group's brands in its area.

It claims that the reorganisation should produce cost savings of about \$100m a year.

Frito-Lay took about 13 per cent of the US snack food industry, including sweets, biscuits, crackers and crisps – in 1990, according to PepsiCo. Its products include Doritos Tortilla Chips, Ruffles potato crisps and Fritos Corn Chips.

The business has also grown rapidly worldwide, now taking in Smiths Crisps and Walkers Crisps in the UK.

**Firestone unit refuses to pay**

By John Barham in Buenos Aires

THE Argentine subsidiary of Firestone, the US-based tyre maker, will not agree to government demands that it settle a \$180m tax bill.

Mr Manuel Balbis, head of the subsidiary, said the three-year dispute had forced him to mortgage the company to obtain working capital and loans from banks.

He warned that, should the government carry out its threat to foreclose on Firestone, it would not receive a penny, since the banks would have preference in any ensuing bankruptcy proceedings.

The dispute arises from Firestone's purchase in 1985 of \$40m in tax credits from Kouer-Salgado, an Argentine company. Subsequent investigation by the DGI, Argentina's tax department, found that the tax credits were fraudulent.

Mr Balbis said that only in 1988 did the DGI announce that the credits were fraudulent, and demanded repayment of the \$40m plus \$16m in fines. Inflation and punitive interest charges had since increased the amount to the equivalent of \$180m, he said.

The Supreme Court has ruled that under Argentine law, the debtor must pay before requesting special treatment of its case.

**Nike's record earnings for first quarter surprise Wall Street**

By Karen Zagor in New York

NIKE, the US sports shoe and apparel maker, yesterday surprised Wall Street by turning in record first-quarter earnings which analysts had predicted declined.

The Oregon-based company said earnings for the three months to August rose 14 per cent to \$114.4m, or \$1.50 a share, from \$99.7m, or \$1.41, a year earlier. Revenues grew 14 per cent to \$947.2m, from \$883.6m a year earlier.

Mr Philip Knight, chairman, attributed the improvement to strong consumer demand around the world. First-quarter

results also benefited from increased "at-once" sales – those for immediate delivery rather than those ordered in advance. At-once sales jumped 45 per cent in the quarter.

The company is also fighting the retailer's impact on consumer spending by reducing its domestic footwear inventory to 10.5m pairs from 16.5m at May 31. Nike said its lower inventories had reduced its short-term borrowing needs.

Despite the strong quarter, Nike is not bullish about second-quarter prospects, saying that earnings might not match the 77 cents a share of a year ago.

During the first quarter, Nike's consolidated gross margin rose to 38.7 per cent from 37.4 per cent last year. However, sales and administrative expenses rose to 18.2 per cent of first-quarter revenues against 17.6 per cent the previous year.

Domestic revenues for athletic footwear increased 5 per cent in the quarter, led by year sales of new products.

Nike's international revenues increased 37 per cent, spurred by growth in Europe.

**LTV wins round in pension row**

By Martin Dickson in New York

LTV, the US steel group which has been in bankruptcy proceedings for the past five years, appears to have won a victory in a long-running legal battle over its pension liabilities.

However, the latest twist could further complicate its efforts to emerge from bankruptcy.

A US district judge has ruled that LTV does not have to give its underfunded pension plans – with liabilities of about \$2bn – preferential treatment over the company's other creditors.

If upheld, the ruling would mean that the company would only have to pay out a fraction

of its pension liabilities, rather than meeting them in full, in the same way that creditors of bankrupt companies usually receive less than 100 cents on the dollar in any financial reorganisation.

The ruling is a severe blow to the federal Pension Benefit Guaranty Corporation as it could encourage other companies to seek the protection of the bankruptcy courts to reduce pension fund liabilities, which would then fall on the agency.

The ruling is a severe blow to the federal Pension Benefit Guaranty Corporation as it could encourage other companies to seek the protection of the bankruptcy courts to reduce pension fund liabilities, which would then fall on the agency.

The PBGC plans to appeal the judge's decision.

LTV's efforts to get out of bankruptcy have been held up for years by its long-running

dispute over pension liabilities with the PBGC. This year, the two sides reached an agreement under which LTV agreed to pump \$850m into its pension fund.

However, that pact ran into strong criticism from the company's other creditors, and LTV, after making an initial payment into its pension fund, agreed to seek the approval of these creditors before making further payments.

The PBGC and the Federal Department of Labor responded last month by asking the courts to force the company to make immediate payments into the underfunded plans.

**Notice of Interest Amount****EMBRATEL  
EMPRESA BRASILEIRA DE TELECOMUNICACOES S.A.  
Floating Rate Notes**

NOTICE IS HEREBY GIVEN that the LIBOR RATE for the INTEREST PERIOD beginning September 16, 1991 and ending on March 16, 1992 has been fixed at 5.8125%. The INTEREST AMOUNT totaling \$838,825.30 payable on the SEMI-ANNUAL DATE falling on March 16, 1992 is comprised of the following amounts:

Series	Interest Amount
A	\$267,944.48
B	\$195,758.55
C	\$133,972.24
D	\$100,479.18
E	\$100,479.18
F	\$ 40,191.67

CITIBANK, N.A.,  
as Agent Bank

September 17, 1991

**NOTICE TO THE HOLDERS OF  
MATSUSHITA ELECTRIC WORKS, LTD.  
(the "Company")**

U.S.\$100,000,000 7 1/4 per cent.  
Convertible Bonds Due 1995

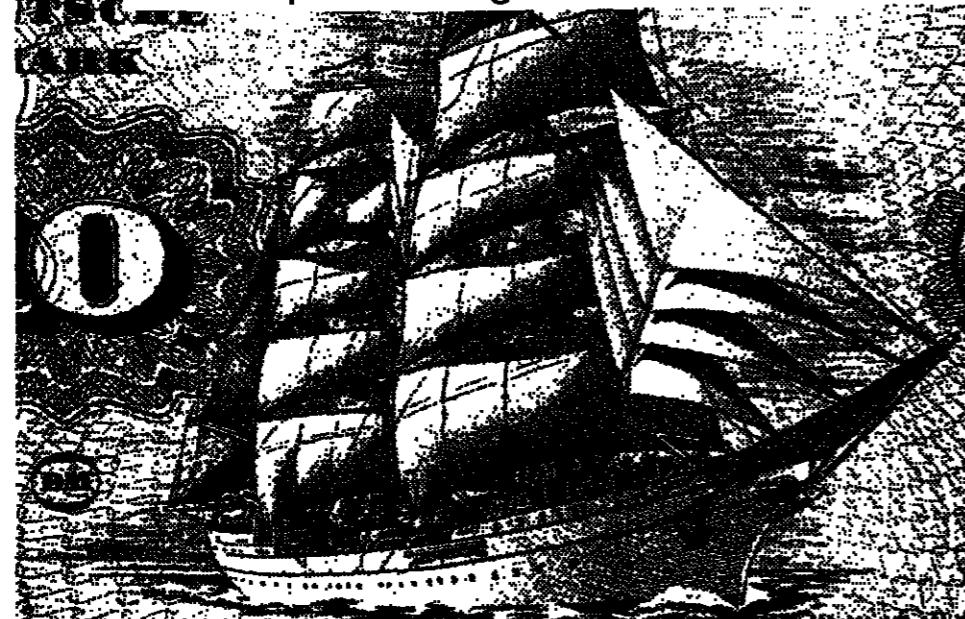
NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(C)(iv) of the above Bonds, the Conversion Company on such date of securities convertible into Shares and warrants to subscribe for Shares. The consideration per Share receivable by the Company upon conversion and subscription, respectively, of such securities and warrants shall be less than the current market price per Share (as defined in the Conditions) on September 12, 1991.

As a result, the following adjustment to the Conversion Price of the Bonds will be made:  
(1) Conversion Price prior to such adjustment: Yen 534.8  
(2) Conversion Price after such adjustment: Yen 530.9  
(3) Effective date of the adjustment: September 12, 1991 (Japan Time)

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Dated: September 17, 1991

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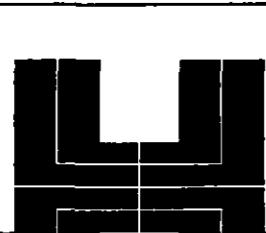
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Interim Report Highlights 1991

**Hongkong Land**

■ Profit after taxation	+ 13.7%
Earnings per share	+ 12.7%
Dividend per share	+ 3.6%

"While the rate of increase in the Group's earnings for the year as a whole is unlikely to match that of the first half, the Directors are confident that the results for 1991 will exceed the record levels achieved last year."

SIMON KESWICK, Chairman  
16th September 1991

HALF-YEAR RESULTS		
	(unaudited)	
	Stx months ended 30th June	Year ended 31st December
1991	1990	1990
Net Income from properties	195.1	176.9
Operating profit	185.6	174.8
Other Income	4.0	0.7
Financing charges	(20.0)	(28.0)
Profit before taxation	169.6	147.5
Taxation	(22.3)	(17.9)
Profit after taxation	147.3	129.6
Extraordinary items	40.4	—
Profit attributable to Shareholders	187.7	129.6
Dividends	(74.5)	(70.1)
Transfer to reserves	113.2	59.5
	use	use
Earnings per share	5.75	5.10
Dividends per share	2.85	2.75
	use	use

Note. The Company maintains and presents its accounts in United States Dollars and in accordance with International Accounting Standards. Save for dividends declared in United States Dollars, the amounts or values attributed to the assets, liabilities, profits and transactions of the Group, which are principally valued, denominated, earned or incurred in Hong Kong Dollars, have been translated into United States Dollars at an exchange rate of usd1.00 to hkd7.50.

Hongkong Land Holdings Limited  
Incorporated in Bermuda with limited liability

The share registers will be closed from 7th to 11th October 1991, both dates inclusive. In order to qualify for the interim dividend, all transfers accompanied by the relevant share certificates must be lodged with the Company's Registrars by 4 p.m. on 4th October 1991. Shareholders registered on the Company's Principal Register or on a section of the Jersey Branch Register of Members who wish to receive their dividend in Hong Kong Dollars, or Shareholders registered on the Company's Hong Kong Branch Register of Members who wish to receive their dividend in United States Dollars, should notify the Company's Registrars or one of the Company's Transfer Agents on or before 4th October 1991. Shareholders whose shares are held through the Central Depository System in Singapore ("CDS") will receive Hong Kong Dollars unless they elect through CDS to receive United States Dollars. The Hong Kong Dollar equivalent of the dividend declared in United States Dollars will be calculated by reference to a rate prevailing five business days prior to the payment date.

A member of the Jardine Matheson Group

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## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, September 16, 1991. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN CX 1000	COUNTRY	£ STG	US \$	D-MARK	YEN CX 1000	COUNTRY	£ STG	US \$	D-MARK	YEN CX 1000
Afghanistan (Afghani)	99.25	57.0566	54.1005	42.7341	Ghana (Cedi)	639.913	347.973	210.952	21.5999	Pakistan (Pak. Rupee)	41.00	23.5499	15.0993	17.6333
Albania (Lek)	10.1453	5.9326	10.3592	12.9796	Malta (Lira)	5.7468	0.4305	1.0425	1.0425	Papua New Guinea (Kina)	1.7395	1	0.5977	0.7489
Algeria (Dinar)	10.1453	9.0000	10.3592	12.9796	Denmark (Danish Krone)	324.17	186.356	111.399	139.578	Paraguay (Guarani)	1.342	0.9392	0.5415	0.7036
Andorra (Fr. Fr.)	8.6150	5.6999	3.4072	4.3501	Greenland (Danish Krone)	11.26	6.4731	3.8694	4.8482	Peru (Nuevo Sol)	228.69	1.312	7.9712	98.965
Angola (Sp. Peseta)	183.00	105.203	62.8865	78.7944	Grenada (East Caribbean \$)	4.9150	3.4072	2.6461	2.6461	Philippines (Peso)	45.60	2.2144	1.6701	1.6701
Anguilla (Pound)	101.324	58.2498	34.8192	43.6271	Guatemala (Quetzal)	8.7795	0.5977	0.7499	0.7499	Pitcairn Is. (Pounds)	1.00	0.5748	0.3439	0.3439
Argentina (Peso)	1.5723	2.0268	0.2238	0.2004	Malta (Lira)	207.914	600.656	378.082	461.302	Platine Is. (Pounds)	1.00	0.5748	0.3439	0.3439
Argentina (U.S. \$)	1.5723	9.0000	2.0268	2.0117	Malta (Lira)	10.1453	6.4731	4.3501	4.3501	Poland (Zlote)	19.00	1.1924	0.4223	0.4223
Aruba (Florin)	3.0795	1.7807	1.0644	1.3337	Malta (Lira)	10.1453	6.4731	4.3501	4.3501	Portugal (Escudo)	244.85	14.333	85.8001	107.5226
Australia (Aus \$)	2.1705	1.2477	0.7458	0.9345	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Puerto Rico (U.S. \$)	1.7395	1	0.5977	0.7489
Austria (Schilling)	20.00	1.1700	1.1700	1.1700	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Qatar (Riyal)	6.2881	3.6148	2.1668	2.7074
Azores (Port Escudo)	249.82	143.000	85.9591	107.576	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Romania (Leu)	1.01	0.5993	0.4072	0.4072
Bahamas (Dollar)	1.7095	1	0.5977	0.7499	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Russia (Ruble)	2.15	124.93	75.1780	92.4424
Bahrain (Dinar)	0.4913	0.3746	0.2238	0.2004	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Sabah (Ringgit)	2.15	124.93	75.1780	92.4424
Bangladesh (Taka)	183.00	105.203	62.8865	78.7944	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Singapore (Dollar)	1.00	0.5748	0.3439	0.3439
Barbados (Dollar)	63.10	34.5010	20.7629	25.8772	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Slovenia (Tolar)	1.00	0.5748	0.3439	0.3439
Belgium (Belg Fr.)	62.10	34.5010	20.7629	25.8772	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Sri Lanka (Rupiya)	1.00	0.5748	0.3439	0.3439
Belize (\$)	3.461	1.8986	1.0644	1.3337	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Switzerland (Franc)	1.00	0.5748	0.3439	0.3439
Bermuda (\$)	1.7595	28.4728	15.2268	19.0785	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Turkey (Lira)	1.00	0.5748	0.3439	0.3439
Bhutan (Ngultrum)	44.31	21.7528	12.5268	13.0785	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Uganda (Shillings)	1.00	0.5748	0.3439	0.3439
Bolivia (Boliviano)	1.5118	2.0234	1.2089	1.5117	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Venezuela (Bolivar)	1.00	0.5748	0.3439	0.3439
Brazil (Real)	740.72	425.824	254.543	316.932	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Yemen (Rial)	1.00	0.5748	0.3439	0.3439
Bulgaria (Leva)	21.14	11.7522	10.5777	13.3737	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zambia (Kwacha)	1.00	0.5748	0.3439	0.3439
Burkina Faso (CFA Fr.)	495.75	284.996	176.361	211.455	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Burma (Kyat)	10.1453	1.1414	1.0722	1.0722	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Burundi (Franc)	144.50	100.045	118.045	146.332	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Cambodia (Riel)	1384.40	795.861	475.729	506.002	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Cameroun (CFA Fr.)	495.75	284.996	176.361	211.455	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Canada (Canadian \$)	1.9750	1.1363	0.8503	0.8503	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Caribbean Is. (CFA Fr.)	129.05	74.1937	44.3502	55.5594	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Cayman Is. (CIA \$)	1.4755	0.8256	0.4925	0.6184	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Ceuta (Peso)	1.5118	2.0234	1.2089	1.5117	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Chile (Peso)	354.29	211.767	125.455	137.500	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Colombia (Peso)	1080.16	620.36	371.189	465.003	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Comoros (Fr. Fr.)	495.75	284.996	176.361	211.455	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Costa Rica (Colon)	223.94	126.651	76.9209	96.3789	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Côte d'Ivoire (CFA Fr.)	2.3118	1.2507	0.7942	0.9285	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Croatia (Kuna)	0.8124	0.4677	0.2791	0.3497	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Czechoslovakia (Koruna)	51.16c	29.6107	17.9807	22.0279	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Denmark (Danish Krone)	11.26	6.4731	4.9192	5.6999	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Djibouti Rep. (Dirham)	10.1453	304.00	174.763	104.467	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Dominican Rep. (Peso)	4.6775	4.6775	4.6775	4.6775	Malta (Lira)	11.26	6.4731	3.8694	4.8482	Zimbabwe (Dollar)	1.00	0.5748	0.3439	0.3439
Dominican Rep. (US \$)	10.1453	1.1414	1.0722	1.0722	Malta (Lira)	11.26								



## UK COMPANY NEWS

## Plans for further growth by acquisition Enlarged Morgan Crucible improves 7% to £28.5m

By Roland Rudd

ACQUISITIONS helped Morgan Crucible, the industrial materials manufacturer, report a 7 per cent increase in taxable profits for the six months to end-June.

While operating profit remained static at £55m, pre-tax profit rose from £26.6m to £31.5m. Turnover was £101m (£284m).

Mr Bruce Farmer, chief executive, said more acquisitions would follow. Morgan is currently conducting due diligences audits of five companies, worth about £26m, which it is interested in buying.

Helped by cost reductions margins have remained static. A rationalisation programme resulted in the loss of 1,000 jobs last year and another 500 in the period under review to bring the total workforce down to 11,000.

Further job losses are expected and Morgan has earmarked £3m as an extraordinary item to cover redundancies in a factory which is soon to be closed.

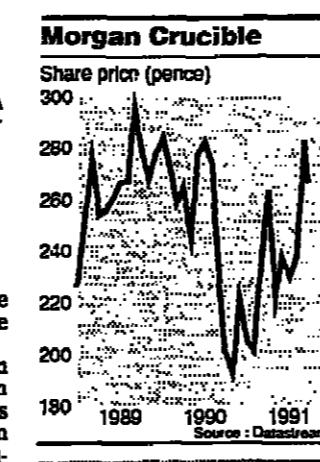
Mr Farmer said the item was being taken above the line because it would not recur.

Mr Farmer, while realistic about any possible UK upturn, said he remained confident about Morgan's future. Capital expenditure for the year-end is expected to rise to £28m from £23m.

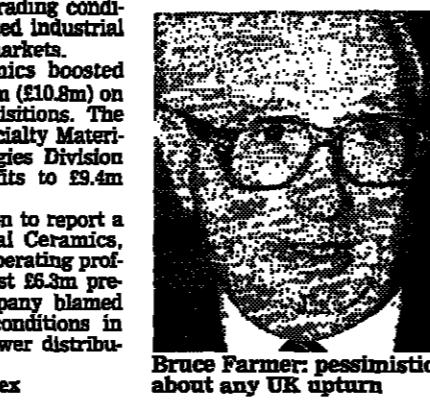
The Australian division is expected to rise from 5.4% to 7.5%. Fully diluted earnings per share fall from 11.7p to 10.2p.

Most of Morgan's business is now based abroad, with 37 per cent in North America and 24 per cent in continental Europe.

Mr Farmer said there were already signs of improvement in the North American market.



Source: Datamonitor



Bruce Farmer: pessimistic about any UK upturn

See Lex

## Richmond pins hopes on gas field sale

Peggy Hollinger looks at an oil company's attempts to raise \$20m

**I**N A last-ditch effort to avert a qualification from auditors, Richmond Oil and Gas, the London-listed US natural resources group, has had to delay posting its annual accounts to shareholders.

However, Mr David Wilkinson, joint managing director, said he expected the accounts to be sent in the next few days - without a qualification - once a deal which could raise between \$15m (£8.8m) and \$20m has been completed.

For Richmond, which develops low-risk oil and gas reserves, faces a severe liquidity problem.

Cost over-runs, disappointing asset sales and falling gas prices have taken a heavy toll on the group, which announced annual losses of £85.000m on turnover of £7.5m last month.

Yesterday's news was greeted with little surprise in the City. The share price has plunged from 175p in June last year to just 17p last night, reflecting a widespread and longstanding disillusionment with the group.

6.5m barrels of proven but undeveloped oil reserves, and 210bbl proven but undeveloped gas lies under the ranch.

But Richmond urgently needs cash to develop the field's potential. And there lies the rub.

Buying Richmond Ranch, which many analysts say was overpriced at \$80m, depicted already stretched reserves.

Richmond Oil's liquidity problems are not new. Ever since its debut on the London stock market, it has been beset with trouble.

Of the four main properties with which it was floated, two have proved unworkable.

The Panhandle properties in Texas, which were by far the most highly valued in the prospectus, at \$30m proven and \$50m probable reserves, are now virtually closed down.

Richmond has also relinquished its license on the Hayes field in Louisiana, without ever drilling the rights issue, admits that Richmond has to work on its image.

"The credibility of our management has fallen to a very low level in London," he said.

This announcement appears as a matter of record only

July 1991



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**BBV INTERACTIVOS**

Sociedad de Valores y Bolsa

## Hillsdown buys ABF canning side for £20.6m

By Bronwen Maddox

**H**ILLSDOWN Holdings, the food manufacturer, yesterday announced that it had bought Associated British Foods' canning and ready meals business for £20.6m in shares.

Hillsdown's HL Foods business is the UK's largest supermarket-brand vegetable canner, with a turnover of £170m in 1990.

ABF, the milling and baking group, was one of its main competitors, with a £50m turnover in 1990.

ABF's disposal of its canning business reflected a fall in the value of its profits to £11.7m (£10.8m) on the back of acquisitions. The newly-formed Specialty Materials and Technologies Division increased its profits to £9.4m (£2.9m).

The only division to report a fall was Technical Ceramics, which turned in operating profits of £5.1m against £5.3m previously.

The company blamed adverse trading conditions in the Australian power distribution industry.

See Lex

## Back on the right track but not yet going fast enough

Guy de Jonquieres on Dalgety's future as number two

**M**ARIAUICE Warren, the unassuming chief executive of Dalgety, hardly comes across as a radical reformer. Yet since he was catapulted into the job less than two years ago, he has acted decisively to transform Dalgety's position as a company which had lost its way.

When Mr Warren took over, Dalgety was a loose assortment of food and agribusiness activities, with geographically scattered operations and an increasingly patchy earnings record. Its image in the City was poor, having been severely damaged by what many analysts regarded as the ill-judged acquisition of Gill & Dufus, a commodity trader, in 1985.

Mr Warren has instituted a far-reaching shake-up intended to rid Dalgety of poorly performing activities, improve efficiency and refocus the company on a narrower range of businesses, with emphasis on the UK and continental Europe. The changes included:

- The disposal of Gill & Dufus; of most of Dalgety Farmers, an Australian sheep business which is now heavily in loss; and of about a dozen other smaller companies.

- The extensive reorganisation of the company from a geographic to a product basis and the removal of a tier of middle management. Dalgety's US headquarters has been closed and staff at its London head-office halved to about

- 50 people.

- Heavier promotion of the company's bigger consumer brands, such as Winalot and Kattomeat pet foods, Golden Wonder crisps and pot noodles, Spillers flour and Homepride baking products. Advertising spending has trebled to about £30m in the past three years.

- Though the disposals were reflected in a fall in the company's pre-tax profits in the year to June, profit before exceptional items and earnings per share both rose slightly.

- Meanwhile, net gearing improved dramatically during the year from 37 to 18 per cent.

- When Mr Warren took over, Dalgety was a loose assortment of food and agribusiness activities, with geographically scattered operations and an increasingly patchy earnings record. Its image in the City was poor, having been severely damaged by what many analysts regarded as the ill-judged acquisition of Gill & Dufus, a commodity trader, in 1985.

- The only division to report a fall was Technical Ceramics, which turned in operating profits of £5.1m against £5.3m previously.

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- See Lex

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## UK COMPANY NEWS

## Improvement on services side offsets fall in motor sales Inchcape declines 5% to £91.3m

By Jane Fuller

**INCHCAPE**, the international motor distributor, marketing and business services group, saw pre-tax profit fall by 5 per cent from £95.8m to £91.3m in the half-year to end-June.

Improvement on the services side offset a fall in motors, which still accounted for nearly half of group profit.

The share price gained 10p to close at 40p, a new high, giving the group a market value of £1.5bn.

Turnover rose to £1.75bn (£1.65bn), while operating profit fell 11 per cent to £94.8m with associated companies contributing £12.9m (£14.2m). Interest costs were more than halved at £6m (£13.4m).

Adverse currency movements knocked £5.2m off profits in translation and property gains were nearly £5m lower at £50.000.

Sir George Turnbull, chairman, said that in motors, where operating profit fell to £53.2m (£61.5m), Mann Egerton, the UK retail business, was affected by the fall in the new car market.

With UK new car sales forecast to decline to little more than £1.5bn this year, the market was well below "the £2.3bn to £2.4m needed to keep the motor industry healthy in this country," he said.

In this harsh environment, the Toyota distribution operation had gained market share. In Greece, Hong Kong and China, sales had increased.

In Singapore, however,

motor imports were damaged by quota restrictions.

Marketing and distribution, which includes trade in building materials, pharmaceuticals and fashion goods, rose to £29.7m (£28.5m). Advances in Hong Kong and Japan were partially offset by a downturn in Singapore, where the Gulf war had curtailed Japanese tourism.

The biggest improvement came in services, which rose 32 per cent to £25m (£19.7m). Nearly two thirds came from insurance, including the broker Bain Clarkson.

Shipping showed modest improvement, inspection and testing took a big step forward, and buying services - for department stores - was turned round with the help of an acquisition and investment in information technology.

The sale of the group's tea interests produced an extraordinary gain of £2.2m (£3.4m), helping to lift retained profit to £4m (£3.8m).

After a reduced minority charge of £5m (£10.1m), earnings per share stay at 14.5p. The interim dividend is raised to 5p (4.8p).

**• COMMENT**  
Inchcape's share price has more than doubled in the past 12 months as its defensive qualities have come to the fore and as excitement has grown about the prospects for Toyota in Europe. The group's exposure to the UK is limited. Domestic profit accounted for



Lydia van der Meer

only 23 per cent of the total, compared with just over 30 per cent from faster-growing economies in the Far East. The agreement with Toyota ties Inchcape to a bandwagon that should really start rolling in Europe in 1993, although by 1998 its share of Toyota GB will be reduced to 49 per cent. Turning to the businesses in its long-term control, the test

## Growth continues at Tibbett & Britten

By Nigel Clark

**DESPITE DIFFICULT** trading conditions, Tibbett & Britten Group, the transport and distribution company, reported continued growth in the six months to June 29. Pre-tax profits improved by 17 per cent from £5.4m to £6.84m.

Turnover also advanced by 17 per cent to £24.3m (£21.8m). Mr John Harvey, chairman, said that almost all the increase was organic growth reflecting the impact of the previous year's developments including a substantial increase in activities for B&amp;Q, the DIY chain.

During the period the company took over management of Digital Equipment's UK transport, obtained a contract with Sears to deliver women's wear to its chains and bought out the minority in Toronto-based Transcare.

The shares closed at a new high of 500p, up 4p on the day.

At the end of the period the company had net cash of £2.3m and the pre-tax figure was helped by net interest receivable of £194,000 against net charges of £423,000.

Earnings per share were 12.5p (10.5p) and the interim dividend is 3.4p (2.9p).

## Strong growth continues at Medeva with rise to £4.02m

By Michyo Nakamoto

**MEDEVA**, the independent pharmaceutical group, reported a surge in pre-tax profits to £4.02m in the first half of 1991 compared with the £32.9m it achieved in the first six months after it was formed.

The strong result was struck after taking £1.03m of pre-acquisition profits of MD Pharmaceuticals into the goodwill account. The trading results of MD, the US specialist drug company, acquired in May, were included from April 1.

Turnover rose 64 per cent to £32.2m (£20.2m) which reflected both organic growth and gains from acquisitions, the company said.

The group, which is chaired by Mr Bernard Taylor, a former Glaxo chief executive, has

expanded rapidly with a string of acquisitions in the less than two years since it was formed in January 1990.

The strong rise in first-half turnover includes a contribution from Thomas Kerfoot, which was acquired in July last year, sales of goods acquired from SmithKline Beecham in late 1990 and five months' sales of Wellcome's vaccine business, which it acquired this January.

Despite its flurry of acquisitions the group is cash positive.

It has achieved a sharp fall in its research and development expenses with the reduction of R&amp;D work on Contracan and the sale of its diagnostic products develop-

ment company.

In addition, a rationalisation programme has been implemented in its Evans-Kerfoot generic pharmaceuticals division, which is expected to benefit the group towards the end of this year, along with the modernisation of its factory.

An interim dividend is declared for the first time of 0.5p. Earnings per share were 2.25p (0.48p).

The group has a stated strategy to become "a significant independent force in the pharmaceutical industry" through growth through acquisitions and internationalisation of national products.

As part of that strategy, it expects to make further acquisitions in the US.

### TECHNOLOGY IN THE OFFICE

The FT proposes to publish this survey on 8th October 1991.  
It will be of special interest to the 145,000 businesses involved in decision making about office equipment, who read the FT. If you want to reach this important audience, call Edward Batt on 071 873 4196 or fax on 071 873 3062.  
Data source: BIVAC Businessman Survey 1990

## British Gas introduces changes to the Long Term Interruptible Schedule for its Contract Gas Customers

The Schedule below, Ref. LT13, has been produced by British Gas and supersedes Schedule LT12 in respect of all Long Term Interruptible Gas contracts entered into from 17th September 1991. Copies of this Schedule are available from the Registered Office or Regional Head Offices of British Gas plc.

REF. LT13		BRITISH GAS plc, CONTRACT GAS PRICING SCHEDULE LONG TERM INTERRUPTIBLE GAS			
Effective: 17th September 1991					
This Schedule LT13 supersedes Schedule LT12 in respect of all Long Term Interruptible Gas contracts entered into from 17th September 1991.					
Under Section 14(4) of the Gas Act 1986 British Gas may enter into special agreements (contracts) with Customers for the supply of gas through pipes to premises which they own or occupy on the prices and terms shown in this Schedule subject to the conditions of a standard contract entitled "Special Agreement for the Supply of Gas Long Term Interruptible Gas". British Gas reserves its position as to whether to enter into contracts where it considers that to do so is not consistent with its overall duties under Section 9(1) of the Gas Act 1986. The prices and terms shown do not apply to back-up gas or to the other forms of supply identified in Condition 5 of British Gas Authorisation.					
Copies of this Schedule and conditions of contract are available from the Registered Office or Regional Head Offices of British Gas plc.					
(i) Standard Terms of a Long Term Interruptible Gas Contract:					
Gas will be supplied under a standard contract, on the basis that the supply is taken for not less than 10 and not more than 15 Contract Years to a Customer wishing to consume gas at premises in its ownership or occupation at which its Nominated Consumption of gas must be in excess of 50 million therm per Contract Year at the premises. Each Customer (including its affiliate companies; see note 10) is limited to a maximum of 525 million therm Nominated Consumption in aggregate under this Schedule and any previous Long Term Interruptible schedule, which is equivalent to a maximum actual consumption of 666 million therm.					
The earliest start date is 1 July 1995 and the latest start date is 30 June 1996 (see note 3).					
Under the standard contract terms the supply of gas will be interruptible for a minimum period of 7 days (see note 8) and a maximum period of 45 days in each Contract Year. The periods of interruption, which will occur at British Gas' discretion, may or may not be continuous.					
The Basic Scheduled Reference Price for all quantities of gas consumed under a Long Term Interruptible Gas contract will vary in accordance with the specific type of escalation terms chosen by the Customer. These choices are set out in Table 1.					

TABLE 4 PRICE REDUCTIONS FOR EACH INCREMENTAL TRANCHE OF GAS CONSUMED IN A LONG TERM INTERRUPTIBLE CONTRACT		
TRANCHE	TERMS CONSUMED IN A CONTRACT YEAR	PERCENTAGE REDUCTION FOR EACH TRANCHE OF GAS CONSUMED
1	1 to 125,000,000	Nil
2	125,000,001 to 200,000,000	0.25
3	200,000,001 to 300,000,000	0.50
4	300,000,001 to 400,000,000	0.75
5	400,000,001 and thereafter	1.00

#### (v) Notes

##### 1. Conditions of Contract

The notes given in this Schedule summarise elements of the standard conditions of a Long Term Interruptible Gas contract and the way in which they will be applied. They are not exhaustive and cannot take precedence over, or modify, any of the terms or conditions of the standard contract entered into by any individual Customer.

##### 2. Annual Nominated Quantity of Gas

An annual nominated quantity of gas may be fixed for each Contract Year by the Customer within the range of plus or minus 15% of the Nominated Consumption, except that in the first Contract Year the range will be plus 15% minus 30% of the Nominated Consumption. The Customer shall take at least, or make a minimum payment for gas equivalent to, 70% of this annual nominated quantity. If the supply has been interrupted at the direction of British Gas, then an allowance will be given for the days interrupted in ascertaining the annual consumption for the purpose of minimum payment calculations.

##### 3. Start Date

The Start Date is the date from which the Contract Years will run and the minimum payment obligations will apply, although British Gas and the Customer may agree that gas for consumption may be taken prior to the Start Date.

##### 4. Customer's Financial Status

Potential Customers will be required to evidence, prior to or within 6 months of signing the contract, to the reasonable satisfaction of British Gas that they have the financial capability to meet their contractual payment, indemnity and other obligations so as to sustain a Long Term Interruptible Gas contract. Evidence of satisfactory progress on associated planning, engineering and commercial agreements will be required before initial signing.

##### 5. Pressure of Gas

The pressures at which British Gas supplies gas vary at different parts of the gas supply system. British Gas will supply gas to a Customer at a pressure above the statutory minimum level if this is available at the point of supply. For pressures up to 35 bar British Gas will use reasonable endeavours to maintain any such elevated pressure. If British Gas expects the supply pressure to reduce to a lower level permanently then not less than 36 months' written notice will be given.

##### 6. Price of Gas

Under the contract the mechanism for determining the price of gas, in accordance with the specific escalation terms selected by the customer, shall be set out in a price indexation formula utilising indices which give effect to these escalation terms. Prices are Quarter 1 1990 prices.

##### 7. Revision of Terms

The prices and other terms shown in this Schedule may be modified at the discretion of British Gas. These prices and other terms will not be altered within 28 days of any previous alteration without the consent of the Director General of Gas Supply (Ofgas). Customers should note that alterations to the prices and other terms may be put into effect immediately upon notification by British Gas. However, such alterations will not affect on Customers who have entered into a contract under this Schedule prior to such modification.

##### 8. Interruption

The aggregate period of interruption over the 10 to 15 Contract Years will be not more than 300 days.

Without prejudice to the rights of British Gas to interrupt supplies of gas provided in accordance with this Schedule, the requirement for a minimum period of interruption shall be deemed to have been suspended unless and until at least three months have expired from the giving by British Gas of notice under the contract with the Customer of its intention to implement such minimum period of interruption.

##### 9. Taxation

The prices in this Schedule are exclusive of Value Added Tax or any other tax, duty or impost.

##### 10. Affiliate Companies

For the purposes of determining maximum actual consumptions under this LT1 Schedule "Affiliate" means: (a) any holding company or subsidiary company of the Customer or any company which is a subsidiary of such a holding company and the expressions "holding company" and "subsidiary company" shall have the meaning specified in Section 736 of the Companies Act 1985 (except that the words "a majority of" in Section 736(1) (a), (b) and (c) shall be replaced with the words "50 per cent or more of"); or

(b) any company which controls a Customer or any company which is subject to control by a company which also controls a Customer using the definition of control set out in Section 410(2) (a), (b) and (c) of the Income and Corporation Taxes Act 1988 (except that the words "the greater part of" in those Sections 416(2), (a), (b) and (c) shall be replaced with the words "50 per cent or more of")

BRITISH GAS plc, REGISTERED OFFICE RIVERMILL HOUSE 152 GROSVENOR ROAD LONDON SW1V 5JL  
REGISTERED IN ENGLAND UNDER NUMBER 2006000

## GOLD FIELDS OF SOUTH AFRICA LIMITED

(Incorporated in the Republic of South Africa)

(Registration No. 05/04181/06)

DECLARATION OF DIVIDEND (No. 87)

UNITED KINGDOM CURRENCY EQUIVALENT

In accordance with the standard conditions relating to the payment of dividend No. 87 declared on 20 August 1991, payments from the office of the United Kingdom Registrar will be made in United Kingdom currency at the rate of exchange of R4.0939 South African currency to £1 United Kingdom currency, this being the first available rate of exchange for remittances between the Republic of South Africa and the United Kingdom on 13 September 1991, as advised by the Company's South African bankers.

The United Kingdom currency equivalent of the dividend (No. 87) of 130 cents per ordinary share is therefore 26.50851 pence per share.

By order of the Board

per pro GOLD FIELDS CORPORATE SERVICES LIMITED

London Secretaries

S.J. Dunning, Secretary

United Kingdom Registrar: Barclays Payments Limited

Bourne House

34 Beckenham Road

Beckenham, Kent, BR3 4TU

16 September 1991

A MEMBER OF THE GOLD FIELDS GROUP

This advertisement is issued in compliance with the regulations of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The London Stock Exchange"). It does not constitute an invitation to any person to subscribe for or purchase any securities.

Application has been made for the Warrants of English & Scottish Investors p.l.c. to be admitted to the Official List. It is expected that such admission will become effective and that dealings will commence in the Warrants on 17th September, 1991.

### English & Scottish Investors p.l.c. (Incorporated in England Registered No. 23707)

**One for five Warrant Issue to Equity shareholders**  
of 32,313,368 Warrants, which entitle the holders to  
subscribe for Ordinary shares at  
90p on 30th April in any of the years  
1992 to 1998 (inclusive)

Listing particulars relating to the issue of Warrants have been approved as required by the listing rules made under section 142 of the Financial Services Act 1986. Copies of these listing particulars are included in the Companies' Fiche Service of the London Stock Exchange and these listing particulars may be obtained by collection only during normal business hours, from the Company Announcements Office at 46-50 Finsbury Square, London EC2M 2DD and including 19th September, 1991 and up to and including 1st October, 1991 from:

English & Scottish Investors p.l.c. Kleinwort Benson Securities Limited  
Gartmore House, PO Box 560,  
16-18 Monument Street, 20 Fenchurch Street,  
London EC3R 8AJ London EC3P 3DB

### To the Holders of Great American Bank (formerly, Great American First Savings Bank)

#### Collateralized Floating Rate Notes Due 1992 (the "Notes")

The undersigned, as trustee (the "Trustee") under the Indenture dated as of October 1, 1985 (the "Indenture") among Great American First Savings Bank (now, Great American Bank) (the "Company"), the Trustee and Union Bank, Co-Trustee (the "Co-Trustee"), under which the Notes are outstanding, hereby notifies you, as required by the Indenture, that on August 9, 1991 the Company was put into conservatorship and Resolution Trust Corporation ("RTC") was appointed conservator of the Company.

The appointment of a conservator constitutes an Event of Default under the Indenture permitting the exercise of certain remedies thereunder according to the terms of the Indenture. However, we have been advised that Section 11(e)(12)(A) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1989 ("FIRREA"), provides: "(A) IN GENERAL—The conservator or receiver may enforce any contract... notwithstanding any provisions of the contract providing for termination, default, acceleration, or exercise of rights upon, or solely by reason of, insolvency or the appointment of a conservator or receiver." We understand that RTC believes that this section of the law would overrule the provisions of the Indenture and would prevent any exercise of remedies if the only Event of Default were the appointment of a conservator.

In addition, Section 5.02 of the Indenture may be applicable, which Section provides in substance that if the only Event of Default is the appointment of the Federal Savings and Loan Insurance Corporation (or any successor thereto) ("FSIC") as receiver, liquidator, assignee, trustee, sequester (or other similar official) in respect of the Company, no acceleration of the maturity of the Notes shall occur unless the Trustee shall have been notified in writing that the FSIC does not object to such acceleration of maturity.

We are not aware of any other Event of Default under the Indenture. The collateral held by us presently meets the coverage requirements of the Indenture and such collateral appears to comply with the terms of the Indenture.

Any questions or communications with respect to this notice may be addressed to the Trustee at the following address:

Citibank, N.A.  
Corporate Trust Administration  
120 Wall Street—13th Floor  
New York, NY 10043

Attn: Vincent Lopez  
Tel: (212) 412-6226

CITIBANK, N.A.,  
as Trustee

September 9, 1991

This notice is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The London Stock Exchange"). It does not constitute an invitation to the public to subscribe for, or purchase, any shares.

Listing Particulars relating to Adam & Harvey Group PLC have been delivered for registration, in accordance with section 149 of the Financial Services Act 1986, to the Registrar of Companies in England and Wales.

#### Introduction to the Official List of

### Adam & Harvey Group PLC

(Incorporated and registered in England and Wales No. 426340)

by

### Rea Brothers Limited

Application has been made to the Council of The London Stock Exchange for the admission to the Official List by way of introduction of 4,279,766 Ordinary Shares of 25p each, issued and fully paid, in Adam & Harvey Group PLC.

The Listing Particulars are included in the Companies' Fiche Service maintained by The London Stock Exchange and copies are available by collection only during normal business hours from the Company Announcements Office, The London Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD on 17th and 18th September, 1991, and until 2nd October, 1991 (Saturdays and public holidays excepted) from:

Adam & Harvey Group PLC

Neptune House, Triton Court, 14 Finsbury Square, London EC2A 1BR

Financial adviser:  
Rea Brothers Limited  
Alderman's House  
Alderman's Walk  
London EC2M 3XR

Sponsors to the Introduction:  
Kleinwort Benson Securities Limited  
20 Fenchurch Street  
London EC3P 3DB

17th September, 1991



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The FT proposes to publish  
this survey on  
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Data source: IFM 1990.

FT SURVEYS

BILLS ... BONDS ... GIILTS ...  
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CONTACT: JAMES PEARSON

ECU FUTURES PLC, 29 CHESSINGTON PLACE, LONDON  
SW1X 8HL Tel: 071 345-1010 Fax: 071 235-6682/6599

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### UK COMPANY NEWS

## Rugby shares rise to 200p despite 21% fall to £27m

By Michiyo Nakamoto

RUGBY GROUP, the building materials company which supplies about one fifth of the UK's cement market, suffered a 21 per cent decline in profits in the six months to June 30. Pre-tax profits fell from £34.5m to £27.4m in the face of the severe downturn in world construction markets.

The interim dividend is maintained at 2.85p and the shares responded positively to the news, rising 4p to 200p.

The group continued to be cautious about the second half, stating that the much delayed upturn in the UK had not yet materialised, although "there are faint signs that the worst may be over". Mr Peter Carr, managing director, said that lower interest rates had come in time to have a beneficial effect on the second-half performance.

Rugby's main markets in the UK, US and Australia were all depressed in the first half by the effects of recession.

In the UK, where its cement business provides 40 per cent of overall trading profit, the group suffered a 28 per cent

decline in profits to £10.3m (£14.6m).

Rugby was particularly vulnerable to the current recession as it is regionally biased towards the south-east, which has been the worst affected. Joinery was down to £7.5m (£9.35m), while the steel division, which last year saw the end of a contract to supply reinforced steel to the Channel tunnel, fell to £1.05m (£1.65m).

In the US, the joinery companies "deteriorated further". Rugby said. The US market was severely hit by the effects of the Gulf war with a £578,000 first-half loss (£85,000 profit) concentrated in the first four months of the year.

Declines in operating profits from the European joinery and steel businesses were partially offset by a 41 per cent rise in the glass division to £205,000 (£570,000). The group was able to realise the benefits of heavy investment in its French glass transformation operations.

• COMMENT

The 21 per cent profits decline, following the 25 per cent fall at

the year-end, failed to rub the shine off Rugby. The group has won acclaim in the City for its quick response to the deteriorating trading environment and its strong balance sheet, showing net cash of £5.5m. Even Rugby's 25 per cent fall in cement profits compares favourably with Blue Circle's 45 per cent drop. The interim results were on the better end of forecasts, lifting the share and reassuring investors of the group's solid qualities.

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materials company which supplies about one fifth of the UK's cement market, suffered a 21 per cent decline in profits in the six months to June 30. Pre-tax profits fell from £34.5m to £27.4m in the face of the severe downturn in world construction markets.

The group reported pre-tax losses of £576,000 in the six months to June 30, against a profit of £7.47m on turnover down 19 per cent to £47.3m (£39.6m).

Some property disposals resulted in a contribution to operating profit of £397,000 (£132,000).

The result left Ransomes with a retained loss of £3.4m (£1.85m profit). Losses per share were 1.6p against earnings of 6.7p.

The reversal came despite substantial cost-cutting and restructuring, which was launched in the first half. Poor sales in Europe, while its European operations were hit further by a cold, dry spring which depressed sales in the commercial division.

The weak economic environment had hit the commercial and industrial side in particular as local authorities in the UK cut down on capital expenditure and the pace of golf course development had fallen, said Mr Bob Dodsworth, chief executive.

In view of an uncertain outlook in the second half, the group decided that "it is prudent not to declare a dividend until the results for the full

year are known." The previous interim was 2.05p.

Operating profit totalled £2.53m (£12.25m), reflecting a 68 per cent decline to £3.32m (£11.12m) in the contribution from the commercial grass machinery and industrial products and vehicles division and a fall to £514,000 (£1.65m) from the consumer grass machinery business.

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year are known." The previous interim was 2.05p.

Group earnings came out at 33.5p (40.2p) per share.

An increased final dividend of 7.75p (7.25p) is recommended, making a total of 12.75p (11.25p), covered 2.6

times the year-end cash balance stood at 7.8m.

We are well placed to take advantage of an upturn in the economy, which appears more likely to occur in the second half of our current financial year," said Mr Sumray.

Amstrad reduced 7,000 of its computers in 1989 after disc

faults in their disc drives. Earlier this year it said it would make an exceptional write-down against unsold computers of £30m, a sum equivalent to nearly half the previous year's pre-tax profits.

The company said it had begun proceedings against Seagate in California, where the US company has its headquarters. Amstrad said it was claiming compensation for financial loss and damage to its reputation. The Seagate disc drives were used in Amstrad's C2386 computer.

Seagate said: "We feel the suit is without merit and it will be vigorously defended."

Amstrad's business to show

any growth last year and the company has been looking for additional consumer products to add to its range. Although Amstrad has launched several new computers, it has found it difficult to recover from defects in products it sold in the late 1980s.

Amstrad said yesterday that it is suing Seagate Technology of the US for over £150m (£87m) for allegedly supplying it with faulty disc drives which it used in its computers. Amstrad is expected to launch a second suit shortly against another unnamed US company.

Amstrad recalled 7,000 of its computers in 1989 after disc

faults in their disc drives. Earlier this year it said it would make an exceptional write-down against unsold computers of £30m, a sum equivalent to nearly half the previous year's pre-tax profits.

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suffers  
67,000

## UK COMPANY NEWS

**Impressionist slump knocks Christies**

By Bronwen Maddox

THE YEAR-LONG slump in the modern and impressionist art markets sent Christies International's interim pre-tax profits plummeting from £40.1m to just £5m.

The auction house saw turnover for the six months to June 30 halved, from £105.4m to £52.2m, a further deterioration on the skim in the second half of the previous year.

Modern and impressionist art, previously half of sales, fell by 90 per cent and outweighed a 21 per cent rise in Old Masters which were boosted by Imelda Marcos' Philippines collection.

Nevertheless, the 160 job cuts early in 1991, the first for 15 years, helped convert second half operating losses of £22.8m to a £4.8m profit. The group announced yesterday that a further 40 job losses later this year would bring the staff total below 1,400.

A fall in cash balances to £3m from £30m in December 1990 and £2m in June 1990 pulled net interest received down to £2.4m (£4.1m).

Earnings of 8.8p (13.5p), only partly covered the maintained interim dividend of 2.5p.

Mr Christopher Davidge, managing director, said that



Rise in sales of Old Masters insufficient to make up for lower activity elsewhere

while the second half would hardly hit the heady heights of 1989, there was a much greater mood of optimism around.

**• COMMENT**  
Christies' impressive response to the recession at least allowed it to preserve the word "profit" in its interim, more than some analysts had expected. Two thirds of its costs are

auction and print costs and these fell back when turnover slumped. The cuts in fixed costs were also admirably prompt — the job cuts were announced on the last day of the 1990 season. Few suggest that impressionist prices will soar back to the heights of the late 1980s. But they may nonetheless bounce, and the present strength in

furniture, silver and Old Masters suggests that a modest upturn may be starting. On £10m pre-tax for the full year (£43.1m) and earnings of 3.3p (14.4p), the p/e of 54 certainly assumes that. Although the 24 per cent ADT stake continues to overhang the market, a sustained recovery would gradually translate to a higher share price.

**Quicks in black with £368,000**

By Ivor Duce

AFTER INCURRING a loss of £2.35m in the second half of last year following an exceptional charge of £2.34m, Quicks Group, the north-west and Midlands motor distributor, moved back into the black in the six months to June 30.

Pre-tax profits after exceptional items of £330,000 (£1.17m) and employee share scheme — £18,000 — fell from £1.7m to £288,000.

The profit, however, was achieved against turnover down from £126m to £107m.

Mr Norman Quick, chairman, said that although Trafford Park Leasing continued to suffer from unsatisfactory broker-introduced business in the commercial vehicle market, he was confident that provisions being made throughout 1991 were adequate to cover any further defaults.

There was no doubt, he said, that the group remained in a strong recession, with new car registrations for the half-year down 25 per cent on the previous year and sales of commercial vehicles 40 per cent lower; the depressed level was continuing in the second half.

The interim dividend is halved to 1p — last year's final was reduced from 4p to 1p — with earnings per share down to 1.9p compared with 7.2p.

Tax took £70,000 (455,000) and £57,000 was written off for extraordinary items (£24,000 credit).

**CE Heath sells reinsurance arm**

By Bronwen Maddox

CE HEATH, the insurance broker, yesterday sold Pinnacle, its specialist reinsurance business, for £63.7m (£36.8m).

The buyer was Centre Reinsurance, a subsidiary of Zurich Insurance Company, one of Europe's largest insurance groups.

Pinnacle contributed 24.6m to the group's pre-tax profits of £25.6m in the year to March 1991, and represented £31.1m of its year-end net assets of £50m.

Growing competition in reinsurance would soon have required Pinnacle to take on underwriting risks and commit more capital, said Mr Peter Presland, chief executive.

To allow Centre Re to buy Pinnacle's business, not the whole company, Pinnacle would be sold first to Vertex, a new company owned by Pinnacle's executive management, and the contract then transferred to Centre Re's subsidiaries.

Analysts had thought that long-standing litigation between Pinnacle and the liquidators of Mentor Insurance, the Bermuda insurer owned by Ocean Drilling and Exploration Co, might frustrate Pinnacle's sale, but Heath announced yesterday the mutual release of all claims.

The group has yet to declare the date of the extraordinary general meeting to approve the transaction.

Heath set up Pinnacle in the 1980s to specialise in "time and distance" policies, a highly specialised form of financial insurance which for many years enjoyed high margins and small risk.

The purchaser already owns a Bermuda-based financial reinsurer, one of Pinnacle's main competitors.

Some £20m of the proceeds would be used to cut Heath's debt of £45m, reducing gearing from 55 per cent to below 30 per cent. The balance could be used to expand the core broking business, Mr Presland said.

The group has yet to declare the date of the extraordinary general meeting to approve the transaction.

Heath's 1990 pre-tax profits of £1.2m were 29 per cent above the year before.

Meanwhile, Irish Life France, a wholly-owned subsidiary, has received authorisation to carry out both life and non-life business in France where it plans to invest £25m over the next four years.

"We hope to start in early 1992," the company said. One of the rationales behind the privatisation was to develop the company's international insurance arms.

Davy, the company's stockbrokers, said that the results were in line with expectations and that other companies had taken a similar "hammering" on single premiums in the first half of the year, but that an upturn is expected in the remainder of 1991.

New single premium business, however, was down by 32 per cent, from £99.7m to £67.9m, a result of the fall in investment markets in Ireland in 1990. However, Mr McCarthy pointed out that this still represented an increase in market share.

New single premium business in the UK was unchanged at £10.4m.

## NEWS DIGEST

**Gabicci shares jump on 6% rise**

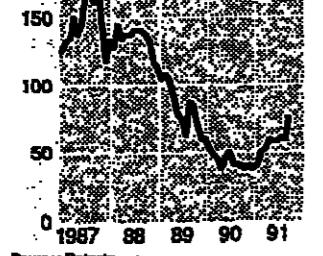
SHARES OF Gabicci jumped 16p to 76p yesterday after the USM-listed casual clothing group bucked a depressed sector trend to report a 6 per cent improvement in annual profits.

The growth over the 12 months to June 15 — from £135m to £149m pre-tax — was

described as "solid".

Gabicci

Share price (pence)



struck after interest charges reduced to £10.4m (£19.4m). Sales totalled £24.5m (£25m).

Mr Jack Soifer, chairman, said the core Gabicci brand was expanding in export markets, while his trading at Shemesh Fabrics, which supplies women's clothes to clothing manufacturers, is "buoyant".

However, the troublesome Coconut Club and Gransden operations both experienced a "difficult year" as the recession took its toll.

Earnings per share emerged at 1.4p (2.24p) and the interim dividend is maintained at 1p.

Over the year to August 30, net revenue advanced 36 per cent from £284,000 to £352,000. Turnover advanced 19 per cent from £2.25m to £2.8m.

Mr Rolf Schild, chairman, said the both sales and rentals of the healthcare division continued to expand through organic growth and the introduction of new products; the German subsidiary had increased its contribution and there had been strong growth in the US market.

Dificulties in the sensors and systems division have been resolved, Mr Schild reported that the division is now trading profitably again and there had been a significant influx of orders over the past few months.

After tax of £235,000 (£252,000), earnings increased to 7.02p (5.1p) per share, and the interim dividend is raised 40 per cent to 1.75p (1.25p).

Alexander Russell drops to £90,000

The recession reaching Scotland and poor weather in the first quarter combined to push down both profits and turnover at Alexander Russell, the Glasgow-based quarrying, concrete and coal company.

Pre-tax profits for the six months to June 30 fell 29 per cent from £1.29m to £908,000. Turnover dropped from £18.8m to £18.2m.

The overall decline was felt most strongly in the company's block and paving factories, but expanded roof tile operations performed better than expected and the coal division returned to profitability.

Earnings per share came out at 1.4p (2.24p) and the interim dividend is maintained at 1p.

Ecu Trust net assets move ahead to 51.6p

The Ecu Trust, managed by Gordon House Securities, reported a net asset value of 51.6p per share at June 30 — a rise of 6 per cent on the 47.8p at the launch in July 1990.

The latest available figure,

for August 30, was 55p.

Net revenue for the 11 month period amounted to £556,228 for earnings of 1.89p per share. A final dividend of 1p is recommended, together with a proposed special distribution of 0.3p.

## Precious Metals liquidation

Precious Metals Trust is due to go into voluntary liquidation in December and arrangements are being completed for shareholders to re-invest in units of the MAG Gold & General Fund if they so wish.

The investment will be at a discount equivalent to the managers initial charge.

Details should go out in October and the meeting for winding-up is called for December 3.

Over the year to July 31 net asset value had fallen 9 per cent to 152.3p per share and by September 9 had declined further to 138.5p. Since inception in September 1981 the trust's net asset value had increased by 70 per cent, allowing for dividends, while the price of gold dropped by 12 per cent, directors said.

Over the year net revenue came to £288,000 (£253,000) for earnings of 2.4p (2.11p). The dividend is stepped up from 2p to 3p, payable as an interim.

Turnover was more than £1m down at £1.46m (£2.56m) but the cost of sales tumbled to

£796,000 (£2.23m). Mr Michael Kent, chairman, pointed out that the limited turnover reflected not only the current state of the market but also the company's conservatism and the completion of its forward property sales.

Continental Paper, the 40 per cent-owned associate, continued its recovery, with much improved production and cost levels under the equity-owning new management.

After tax of £172,000 (£85,000), earnings per share are 4.95p (2.29p); the interim dividend is maintained at 3p.

Directors attributed the rise to good showings in all markets, particularly the US.

Net revenue improved to £9.96m (£6.49m) for earnings of 36.1p (33.61p) per share. A proposed final distribution of 23.5p lifts the total to 35p (33p).

Olives more than doubles to £534,000

A recovery was announced by Olives Holdings, the paper-making and property development group, with pre-tax profits for the first half of 1991 more than doubled at £534,000, compared with £261,000.

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**26% fall at Scholes after interest and exceptions**

By Peggy Hollinger

INTEREST CHARGES and rationalisation and redundancy costs knocked back taxable profits at Scholes Group, the electrical installation company, in the year to June 30. Profits fell 26 per cent to £4.8m pre-tax.

The group also cut its final dividend from 5.2p to 3.4p, making a total of 5p (7.82p).

Turnover rose 11 per cent to £67.3m (£60.5m). Mr Bill Richards, finance director, said that virtually all of the increase in sales was due to the inclusion for 12 months of Dorman Smith, the industrial switchgear business bought in January last year.

Interest charges were sharply higher, also due to the acquisition, at £1.63m (£511,000).

Mr Reg Harrington, chairman, said he was encouraged by the group's performance. Scholes had maintained its overall margins despite a tough trading period, he said. Staff was reduced by about 13 per cent and management changed in three divisions.

Rationalisation and redundancy costs resulted in an exceptional charge of £1.03m (£46,000).

Mr Harrington stressed the importance of the joint venture with Asesa Brown Boveri, the Swiss/Swedish engineering company. This would leave the group, which currently derives about 90 per cent of sales from the UK and some 45 per cent from the residential housing sector, well positioned to take advantage of the single European market in 1992.

The joint venture had also benefited Wylex, the group's principal subsidiary which manufactures circuit breakers and fuseboxes, by the inclusion of ABB products.

Earnings per share fell from 11.2p to 8.5p.

**• COMMENT**

The news of a cut in dividend did not shake the shares, which rose 3p to close at 11.1p.

The yield is well above the market average. Scholes already has a reputation for quality and solid management, and the joint venture with ABB can only enhance that. The resulting broadened product range has steadied the order book and it should show a consistent improvement over the next year.

The biggest problem remains recession. If the latest news of an upturn in housing starts to bear fruit, then Scholes could benefit quite significantly. On the worst-case scenario, forecasts are running at £5m profits for next year, giving prospective earnings per share of about 9p. However, the bulls are looking for 56.7m, with earnings of 12p. The shares look cheap at the moment.

**Barlow Rand Limited**(Registration number 02/00056/06)  
("Barlow Rand")**RAND MINES****Rand Mines Limited**(Registration number 01/00656/06)  
("Rand Mines")**Disposal of Middelburg Steel & Alloys and the Barlow Rand group's chrome interests**

Standard Merchant Bank Limited is authorised to announce

## Broker drafts plan to boost coffee earnings

By David Blackwell

ONE OF the world's leading coffee trade houses has drafted plans that it believes could boost the annual export earnings of coffee exporters by more than half.

Such an increase - equivalent to \$35bn - would take the world coffee trade back to the level it enjoyed before the collapse of the International Coffee Organisation's export quota system in July 1989.

E.I. du Pont de Nemours & Co., the London-based trade house, has produced its plan just a week before the ICO annual meeting, which starts next Monday. So far market attention has been focused on the attempt by Brazil and Colombia, the world's two leading producers, to get agreement among producers on a scheme to retain 10 per cent of exportable production.

Man says the retention plan "appears to have been developed as a short-term solution in the absence of political consensus on the future of the ICO... We feel that stocks retention should be seen as a transitional process, leading into and consistent with a new international coffee agreement which would subsequently enter into force."

The collapse in world coffee prices has left producers unable to cover their costs, and "there is growing evidence that farms are being neglected and coffee quality is declining." A new coffee agreement needs to guarantee supplies of quality coffees at remunerative prices through a system that is flexible, market-driven and provides enough stability to provide long-term planning.

This could be done by creating single world market; by the use of selective and flexible quotas; and through other measures including promotion and diversification. Man suggests.

The single market is required to stop the retraction of one of the biggest faults in the old agreement, which led to consumer countries outside the ICO getting coffee at knockdown prices. Consumers outside the ICO should be given incentives to join, says Man.

Quotas for arabica and robusta coffee should be independent of one another and have their own price ranges. Countries producing both types should have two separate quotas. Producers would have to hold verified reserves in order to guarantee supplies.

According to Man such measures would lift Brazil's export earnings from \$1.4bn in 1990-91 to \$2.4bn in 1992-93, and Colombia's from \$1.42bn to \$2.6bn. However, producers who feel they are "winning" in the free market may be unwilling to compromise, it admits.

## Big uranium producer sees gloomy price outlook

By Kevin Brown in Sydney

URANIUM PRICES are unlikely to strengthen for the next two years, Energy Resources of Australia, one of the world's largest uranium producers, said yesterday.

ERA, which is 65 per cent owned by North Broken Hill Peko, the Australian resources group, said in its annual report that revenue and profit would fall unless there was a "fundamental change" in market conditions. "The years immediately ahead will be a testing time for ERA, indeed for all uranium producers," the board said.

Uranium prices have fallen from US\$40 to US\$8 a lb on the spot market over the last decade, and are now below the cost of production at ERA's Ranger mine in the Northern Territory.

Mr Richard Knight, managing director, said ERA had become a major buyer of uranium on the spot market to fulfil US contracts and maintain global market share. He added, however, that it intended to give priority to securing federal government approval for the development of the Jabiluka uranium deposit, a few kilometres from Ranger. Jabiluka was acquired

Rossing Uranium, the Namibian producer in the RTZ group, has announced a 24 per cent cut in production as a result of the weak uranium market, writes by Philip Gash in Johannesburg.

Production at Rossing will decrease to a level of 2,500 short tons (2,000 lb each) a year with effect from September 26, from the present level of 3,250 tons a year. This means the mine will be operating at about half-capacity. Some 750 workers will be laid off.

Mr Jonathan Leslie, managing director of Rossing, said that changes in the Soviet Union had brought considerable quantities of Soviet and eastern European uranium on to the world market at prices far below the production costs of most miners, including Rossing. This had scuppered Rossing's hopes of penetrating new markets and securing further sales contracts after Namibian independence, in March 1990, and the lifting of sanctions.

Mr Leslie said the restructuring programme would lower the unit costs of Rossing's production, bring production closer to actual contracted sales of uranium and make the company more competitive for future sales opportunities.

Despite the adversity, Rossing is confident that it has promising long-term prospects. It believes the stockpile overhanging the market will decrease, improving the price.

for A\$12m from Pancontinental earlier this year after Pan continental failed to persuade the government to relax regulations limiting Australian uranium production to three named mines.

Mr Knight said ERA hoped to bring it into production by 1994-95, when it forecasts a rise in uranium prices following a drawdown from stocks. "We

are about to launch into a feasibility study, which will take about 18 months, and we will then present our case to the government," he said.

The ruling Labor Party has said the regulations will not be relaxed, but the opposition Liberal Party has said it will allow development of Jabiluka if it wins the federal election, due by 1993, band

"No fair observer, weighing those two decisions against the overall record, could conclude that this government was anti-mining," Mr Griffiths said.

The battle over Coronation Hill showed how bitter problems of land access could become when the interests of conservationists, aborigines, miners and the wider community were in conflict, he said.

However, Mr Campbell Anderson, chairman of the Australian Mining Industry Council, repeated warnings by industry leaders that the Coronation Hill and Jabiluka decisions could lead to an outflow of exploration dollars.

"We expect a sensible approach to land access for exploration and development, an approach which protects

that which should be protected while properly managing development in areas of lesser worth," he said.

Meanwhile, aboriginal opposition to plans by Dominion Mining for a A\$850m nickel project at Yackandandah in Western Australia was strengthened by the intervention of the Mutitjulu tribe at Ayers Rock, more than 1,000 km (600 miles) away in the Northern Territory.

The federal government has said it will not interfere with the proposed mine, which has approval from the Western Australian state government. However, tribal leaders said mining would disturb the carpet snake, a spiritual symbol of the Mutitjulu, which they believe passed through Yackandandah during the Dreamtime, the Aboriginal creation myth.

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Turnover: 1766 (1921) lots of 5 tonnes (100% included in 100% carry forward) for Sep 13 : Comp. daily 32.37 (32.52) 15 day average age 85.73 (86.32)

Turnover: 2026 (206) lots of 50 tonnes. White: 1255 (1182) Paris: White (FFr per tonne): Oct 183.7

Producers had proposed to repay 7 per cent of the debt in stages up until the end of September next year, when the current agreement, which is purely administrative, runs out. This proved, however, to be unacceptable to consuming countries.

Not enough delegates had a mandate for discussing a further proposal that 10 per cent of arrears should be repaid after the Ivory Coast and owes \$25m of the debt, said after the talks ended on Friday that it

might still not be in a position to begin repayments in November.

The November meeting will include the preparatory working group which is looking at the future of the cocoa agreement. Most producer countries believe the future of the cocoa agreement lies with export quotas and a buffer stock.

## Ireland cracks down on growth hormone

By Tim Coone in Dublin

A MAJOR seizure of "angel dust" and other farm animal growth hormones, has been made by the Irish authorities in what appears to have been their biggest crackdown yet against the trafficking of these banned substances.

According to a Department of Agriculture official in Dublin, "several van-loads" of a "cocktail" of banned veterinary products were seized in a raid by police and agricultural department officials late last Friday at a business premises in the county town of Kildare.

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## Australia 'not anti-mining'

By Kevin Brown

AUSTRALIA'S FEDERAL government yesterday urged mining companies not to act on threats to divert exploration expenditure overseas following the rejection of proposals for gold and uranium mines in the Northern Territory.

The government recently blocked plans for a gold mine at Coronation Hill after aborigines said that mining would disturb a sleeping spirit. Ministers have also refused to relax regulations on uranium mining to allow development of the Jabiluka uranium deposit.

However, Mr Alan Griffiths, the federal governments resources minister, told a mining conference here that the industry should not interpret the decisions as evidence of a negative approach to mining by the government.

The single market is required to stop the retraction of one of the biggest faults in the old agreement, which led to consumer countries outside the ICO getting coffee at knockdown prices. Consumers outside the ICO should be given incentives to join, says Man.

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## Little progress made at talks on cocoa agreement

By Kevin Brown

LITTLE PROGRESS was made towards a new international cocoa agreement at the International Cocoa Organisation's talks in London last week.

Even a possible solution to the problem of the \$152m debt to the organisation's buffer stock appeared to run into trouble almost immediately, writes David Blackwell.

Producers had proposed to

over the coming year, with the system continuing through the period of a new agreement until the debt was cleared. The council will reconvene to consider this proposal on November 13 to 15.

However, Brazil, which is the second biggest producer after the Ivory Coast and owes \$25m of the debt, said after the talks ended on Friday that it

might still not be in a position to begin repayments in November.

The November meeting will include the preparatory working group which is looking at the future of the cocoa agreement. Most producer countries believe the future of the cocoa agreement lies with export quotas and a buffer stock.

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## AMERICANS

1991	Low	High	Stock	Price	No.	Div	Cv%	P/E
203 Abbott Laboratories	100	100	1971	11.00	19	0.00	0.0%	12.0
404 Abbott & St. Vt	27.0	27.0	1972	11.00	19	0.00	0.0%	12.0
101 Abbott & St. Vt	27.0	27.0	1973	11.00	19	0.00	0.0%	12.0
225 Abwin Chemicals	34	34	1974	11.00	25	0.00	0.0%	12.0
104 Abwin Chemicals	34	34	1975	11.00	25	0.00	0.0%	12.0
142 Abwin Chemicals	34	34	1976	11.00	25	0.00	0.0%	12.0
305 Abwin Chemicals	35	35	1977	11.00	25	0.00	0.0%	12.0
241 Abwin Chemicals	35	35	1978	11.00	25	0.00	0.0%	12.0
242 Abwin Chemicals	35	35	1979	11.00	25	0.00	0.0%	12.0
243 Abwin Chemicals	35	35	1980	11.00	25	0.00	0.0%	12.0
244 Abwin Chemicals	35	35	1981	11.00	25	0.00	0.0%	12.0
245 Abwin Chemicals	35	35	1982	11.00	25	0.00	0.0%	12.0
246 Abwin Chemicals	35	35	1983	11.00	25	0.00	0.0%	12.0
247 Abwin Chemicals	35	35	1984	11.00	25	0.00	0.0%	12.0
248 Abwin Chemicals	35	35	1985	11.00	25	0.00	0.0%	12.0
249 Abwin Chemicals	35	35	1986	11.00	25	0.00	0.0%	12.0
250 Abwin Chemicals	35	35	1987	11.00	25	0.00	0.0%	12.0
251 Abwin Chemicals	35	35	1988	11.00	25	0.00	0.0%	12.0
252 Abwin Chemicals	35	35	1989	11.00	25	0.00	0.0%	12.0
253 Abwin Chemicals	35	35	1990	11.00	25	0.00	0.0%	12.0
254 Abwin Chemicals	35	35	1991	11.00	25	0.00	0.0%	12.0
255 Abwin Chemicals	35	35	1992	11.00	25	0.00	0.0%	12.0
256 Abwin Chemicals	35	35	1993	11.00	25	0.00	0.0%	12.0
257 Abwin Chemicals	35	35	1994	11.00	25	0.00	0.0%	12.0
258 Abwin Chemicals	35	35	1995	11.00	25	0.00	0.0%	12.0
259 Abwin Chemicals	35	35	1996	11.00	25	0.00	0.0%	12.0
260 Abwin Chemicals	35	35	1997	11.00	25	0.00	0.0%	12.0
261 Abwin Chemicals	35	35	1998	11.00	25	0.00	0.0%	12.0
262 Abwin Chemicals	35	35	1999	11.00	25	0.00	0.0%	12.0
263 Abwin Chemicals	35	35	2000	11.00	25	0.00	0.0%	12.0
264 Abwin Chemicals	35	35	2001	11.00	25	0.00	0.0%	12.0
265 Abwin Chemicals	35	35	2002	11.00	25	0.00	0.0%	12.0
266 Abwin Chemicals	35	35	2003	11.00	25	0.00	0.0%	12.0
267 Abwin Chemicals	35	35	2004	11.00	25	0.00	0.0%	12.0
268 Abwin Chemicals	35	35	2005	11.00	25	0.00	0.0%	12.0
269 Abwin Chemicals	35	35	2006	11.00	25	0.00	0.0%	12.0
270 Abwin Chemicals	35	35	2007	11.00	25	0.00	0.0%	12.0
271 Abwin Chemicals	35	35	2008	11.00	25	0.00	0.0%	12.0
272 Abwin Chemicals	35	35	2009	11.00	25	0.00	0.0%	12.0
273 Abwin Chemicals	35	35	2010	11.00	25	0.00	0.0%	12.0
274 Abwin Chemicals	35	35	2011	11.00	25	0.00	0.0%	12.0
275 Abwin Chemicals	35	35	2012	11.00	25	0.00	0.0%	12.0
276 Abwin Chemicals	35	35	2013	11.00	25	0.00	0.0%	12.0
277 Abwin Chemicals	35	35	2014	11.00	25	0.00	0.0%	12.0
278 Abwin Chemicals	35	35	2015	11.00	25	0.00	0.0%	12.0
279 Abwin Chemicals	35	35	2016	11.00	25	0.00	0.0%	12.0
280 Abwin Chemicals	35	35	2017	11.00	25	0.00	0.0%	12.0
281 Abwin Chemicals	35	35	2018	11.00	25	0.00	0.0%	12.0
282 Abwin Chemicals	35	35	2019	11.00	25	0.00	0.0%	12.0
283 Abwin Chemicals	35	35	2020	11.00	25	0.00	0.0%	12.0
284 Abwin Chemicals	35	35	2021	11.00	25	0.00	0.0%	12.0
285 Abwin Chemicals	35	35	2022	11.00	25	0.00	0.0%	12.0
286 Abwin Chemicals	35	35	2023	11.00	25	0.00	0.0%	12.0
287 Abwin Chemicals	35	35	2024	11.00	25	0.00	0.0%	12.0
288 Abwin Chemicals	35	35	2025	11.00	25	0.00	0.0%	12.0
289 Abwin Chemicals	35	35	2026	11.00	25	0.00	0.0%	12.0
290 Abwin Chemicals	35	35	2027	11.00	25	0.00	0.0%	12.0
291 Abwin Chemicals	35	35	2028	11.00	25	0.00	0.0%	12.0
292 Abwin Chemicals	35	35	2029	11.00	25	0.00	0.0%	12.0
293 Abwin Chemicals	35	35	2030	11.00	25	0.00	0.0%	12.0
294 Abwin Chemicals	35	35	2031	11.00	25	0.00	0.0%	12.0
295 Abwin Chemicals	35	35	2032	11.00	25	0.00	0.0%	12.0
296 Abwin Chemicals	35	35	2033	11.00	25	0.00	0.0%	12.0
297 Abwin Chemicals	35	35	2034	11.00	25	0.00	0.0%	12.0
298 Abwin Chemicals	35	35	2035	11.00	25	0.00	0.0%	12.0
299 Abwin Chemicals	35	35	2036	11.00	25	0.00	0.0%	12.0
300 Abwin Chemicals	35	35	2037	11.00	25	0.00	0.0%	12.0
301 Abwin Chemicals	35	35	2038	11.00	25	0.00	0.0%	12.0
302 Abwin Chemicals	35	35	2039	11.00	25	0.00	0.0%	12.0
303 Abwin Chemicals	35	35	2040	11.00	25	0.00	0.0%	12.0
304 Abwin Chemicals	35	35	2041	11.00	25	0.00	0.0%	12.0
305 Abwin Chemicals	35	35	2042	11.00	25	0.00	0.0%	12.0
306 Abwin Chemicals	35	35	2043	11.00	25	0.00	0.0%	12.0
307 Abwin Chemicals	35	35	2044	11.00	25	0.00	0.0%	12.0
308 Abwin Chemicals	35	35	2045	11.00	25	0.00	0.0%	12.0
309 Abwin Chemicals	35	35	2046	11.00	25	0.00	0.0%	12.0
310 Abwin Chemicals	35	35	2047	11.00	25	0.00	0.0%	12.0
311 Abwin Chemicals	35	35	2048	11.00	25	0.00	0.0%	12.0
312 Abwin Chemicals	35	35	2049	11.00	25	0.00	0.0%	12.0
313 Abwin Chemicals	35	35	2050	11.00	25	0.00	0.0%	12.0
314 Abwin Chemicals	35	35	2051	11.00	25	0.00	0.0%	12.0
315 Abwin Chemicals	35	35	2052	11.00	25	0.00	0.0%	12.0
316 Abwin Chemicals	35	35	2053	11.00	25	0.00	0.0%	12.0
317 Abwin Chemicals	35	35	2054	11.00	25	0.00	0.0%	12.0
318 Abwin Chemicals	35	35	2055	11.00	25	0.00	0.0%	12.0
319 Abwin Chemicals	35	35	2056	11.00	25	0.00	0.0%	12.0
320 Abwin Chemicals	35	35	2057	11.00	25	0.00	0.0%	12.0
321 Abwin Chemicals	35	35	2058	11.00	25			





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rate and 48p/minutes at all other times. To obtain your free Unit Trust Code Booklet call 071-822-2122

Unit Trust Fund	Ref.	Price	Yield	Units	Ref.	Price	Yield	Units	Ref.	Price	Yield	Units	Ref.	Price	Yield	Units	Ref.	Price	Yield	Units
Stewart Ivory Unit Trust Mgrs Ltd C12503H	031-250-3271				Allied Doctor's Assurance Pts	079-534514			Cambury Life Pts	071-278-4405			Eagle Star Life Assurments Co Ltd	070-221-311			Legal & General Unit Trusts	071-303-7101		
45 Charlotte St. Edinburgh					Capital Ser. 5	1613.30	917.37	2.27	City of Edinburgh Life Assurance	071-215-7101			Sovereign Fund	1507.0	159.7	1.5%	Kingsgate House, Kingsmead, Teddington	071-370-370		
London 1991	031-250-3272				High Yield Fund	170.72	102.54	1.73	City of Edinburgh Life Assurance	1507.0	159.7	1.5%	Secured Fund	1482.0	142.7	1.5%	Managed Inv.	130.3		
London 1991	031-250-3273				Invested in Bonds	170.72	102.54	1.73	For East Econ.	1507.0	159.7	1.5%	Open Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3274				Invested in Bonds	170.72	102.54	1.73	Fund of Inv. Inv.	1507.0	159.7	1.5%	Open Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3275				Consolidated Fund	150.40	55.63	-0.57	Special Situations	1507.0	159.7	1.5%	Chancery Fund	1512.0	151.0	1.5%	Do Accts	130.3		
London 1991	031-250-3276				Invested in Bonds	150.40	55.63	-0.57	Performance Fund	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3277				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3278				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3279				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3280				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3281				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3282				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3283				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3284				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3285				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3286				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3287				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3288				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3289				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3290				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3291				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3292				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3293				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3294				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3295				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3296				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3297				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3298				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3299				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3300				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3301				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3302				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3303				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3304				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3305				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3306				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1991	031-250-3307				Invested in Bonds	150.40	55.63	-0.57	Performance Inv. Inv.	1507.0	159.7	1.5%	Performance Inv. Inv.	1482.0	142.7	1.5%	Do Accts	130.3		
London 1																				

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<b>PROFESSIONAL LIFE INSURANCE LTD</b>															
1. Section 106 No. 54844 002/40556															
<b>Precise Life Assurance Ltd</b>															
1. Section 106 No. 54844 002/40556															
<b>National Financial Management Corp PLC</b>															
72 Grafton Rd, Athy, Co. Kildare, Ireland															
<b>National Mutual Life</b>															
The Priory Park, Blackpool, SE5 2DW															
<b>National Provident Institution</b>															
49 Gracechurch St, London EC3P 3HH															
<b>National Provident Fund</b>															
1. Section 106 No. 54844 002/40556															
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## CURRENCIES, MONEY AND CAPITAL MARKETS

### FOREIGN EXCHANGES

#### Rate factors boost D-Mark

INTEREST RATE factors depressed the dollar and led to a firming of the D-Mark against the US currency and sterling yesterday.

Dealers pointed out that US interest rates are now the lowest among the world's industrialised countries following Friday's cut of 1/4 point to 5 per cent in the US discount rate and the reduction of 1/4 point to 5 1/4 per cent in the target level for Federal funds.

Yesterday's announcement of a fall of 0.8 per cent in July US business inventories, after a revised 0.6 per cent June drop, was in line with expectations and had little impact.

The dollar fell though, support at DM1.6800 was closed in London at DM1.6735 and ended with DM1.6840 on Friday. The US currency also declined to Y133.55 from Y133.80, to SFr1.4620 from SFr1.4765, and to FF15.7000 from FF15.7350. On Bank of England figures the dollar's index lost 0.1 to 64.7.

The D-Mark was firm in general, remaining the third strongest currency in the European exchange rate mechanism, below the Spanish peseta and the Belgian franc. The peseta stayed supported by high interest rates in Madrid, after the Bank of Spain left credit policies unchanged at a money market tender last Friday.

#### E IN NEW YORK

Sep 16	Latest	Previous Close
E Spot	1.7290-1.7400	1.7290-1.7300
1 month	1.71-1.74	1.69-1.70
3 months	1.68-1.70	1.68-1.70
12 months	1.68-1.70	1.68-1.70

Forward premiums and discounts apply to the US dollar.

#### STERLING INDEX

Sep 16	Previous
0.30	91.1
0.50	91.1
1.00	91.2
1.10	91.0
1.20	91.0
1.30	91.0
1.40	91.0
1.50	91.0
1.60	91.1
1.70	91.0
1.80	91.0
1.90	91.1
2.00	91.0
2.10	91.0
2.20	91.1
2.30	91.1
2.40	91.0

Commercial rates taken towards the end of London trading. Six-month forward dollar 3.35-3.50p. 12 Month 4.50-5.20p.

Figures in brackets refer to central bank deposit rates.

1980-1981-1982-1983: Basis of Employment Index.

Average 1980-1983: Rate of Employment Index.

All rates are for Sep 13.

#### CURRENCY MOVEMENTS

Sep 16	Bank of England Index	Marginal Capacity Change %
0.30	94.7	-0.1
0.50	94.7	-0.1
1.00	94.7	-0.1
1.10	94.7	-0.1
1.20	94.7	-0.1
1.30	94.7	-0.1
1.40	94.7	-0.1
1.50	94.7	-0.1
1.60	94.7	-0.1
1.70	94.7	-0.1
1.80	94.7	-0.1
1.90	94.7	-0.1
2.00	94.7	-0.1
2.10	94.7	-0.1
2.20	94.7	-0.1
2.30	94.7	-0.1
2.40	94.7	-0.1

All rates are for Sep 13.

#### CURRENCY RATES

Sep 16	Bank of England Index	Special Drawing Rights %	European Monetary Unit %
Sterling	91.0	-2.5	-2.5
US Dollar	94.7	-0.1	-0.1
Austrian Schilling	109.3	+1.6	+1.6
Belgian Franc	104.7	-2.4	-2.4
Canadian Dollar	108.5	-0.1	-0.1
D-Mark	117.6	+0.0	+0.0
D-Mark	117.6	+0.0	+0.0
Danish Krone	111.7	+0.2	+0.2
French Franc	102.4	-1.5	-1.5
Irish Punt	98.8	-0.9	-0.9
Swiss Franc	145.91	-0.5	-0.5
Swiss Franc	145.91	-0.5	-0.5
Yen	118.6	-0.1	-0.1

All rates are for Sep 13.

#### OTHER CURRENCIES

Sep 16	E	S
Australian Dollar	171.61	171.61
Australian Dollar	171.61	171.61
New Zealand	220.20	210.20
French Franc	7.0740	7.0707
French Franc	7.0740	7.0707
German Mark	129.00	128.00
Irish Punt	11.30	11.30
Irish Punt	11.30	11.30
Italian Lira	115.00*	115.00*
Italian Lira	115.00*	115.00*
Korean Won	172.25	172.25
Korean Won	172.25	172.25
Luxembourg	60.05	60.15
Malta Lira	1.7770	1.7770
Malta Lira	1.7770	1.7770
New Zealand	220.20	210.20
Swiss Franc	1.9525	1.9520
Swiss Franc	1.9525	1.9520
Yen	1.00	1.00
Yen	1.00	1.00

\*Spot rate.

#### MONEY MARKETS

#### Slightly firmer tone

THERE WAS a slightly firmer tone to interest rates on the London money market yesterday as sterling continued to weaken against the D-Mark and the Bank of England did not supply enough liquidity to offset the full underlying liquidity shortage. A surprisingly sharp fall in August UK retail sales had no impact.

Three-month sterling interbank rose to 10% 1/4-10% 1/2 from 10% 1/4-10% 1/2 and 12-month money rose to 10% 1/4-10% 1/2 from 10% 1/4-10% 1/2 per cent.

UK clearing bank base lending rate 10.5 per cent from September 4, 1991

Short sterling futures weakened on Liffe. December delivery opened slightly firmer at 90.28 but closed at 90.16 compared with 90.27 on Friday.

On the cash market the Bank of England initially forecast a day-to-day credit shortage of £550m, but revised this to £750m at noon and to £800m in the afternoon. Total assistance of £639m was provided.

Before lunch the authorities bought £148m bank bills in band 1 at 10% per cent. In the afternoon another £198m bills were purchased, by way of £25m Treasury bills in band 1 at 10% per cent; £40m bank bills in band 1 at 10% per cent;

In Frankfurt call money rose to 9.05 from 9.00 per cent as seasonal tax payments drained liquidity.

In London call money

rose to 9.05 from 9.00 per cent, while three-month bills in band 1 at 10% per cent; six-month bills in band 1 at 10% per cent; one-year bills in band 1 at 10% per cent.

Interest rates also favoured the Belgian franc following a tightening of monetary policy by the Belgian National Bank during the last week.

Among other member of the ERM the French franc was the weakest currency, on speculation about a cut in official interest rates despite an unchanged money market intervention rate of 9.00 per cent at yesterday's securities repurchase tender held by the members of the ERM.

Sterling is at present established in the weak ERM group with the Danish krone and the French franc. This reflects expectations of another cut in UK base rates in the near future, leaving the pound with very little interest rate protection against the D-Mark.

Data on UK retail sales, industrial production and unit wage costs failed to move the pound.

France's consumer price index rose between 0.3 and 0.5 per cent in August, bringing the year-on-year inflation rate down to 3.0 from 3.4 per cent.

Analysed French inflation in August was well below the German rate of 4.1 per cent, but demand for the D-Mark on interest rate differentials means that the franc may suffer if French rates are cut.

Recent comments by Mr Helmut Schlesinger, Bundesbank

president, about strong underlying price pressures have increased fears of higher German interest rates later this year, leading to a strengthening of the D-Mark and the opening up of a gap between the members of the ERM.

Sterling is at present established in the weak ERM group with the Danish krone and the French franc. This reflects expectations of another cut in UK base rates in the near future, leaving the pound with very little interest rate protection against the D-Mark.

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Recent comments by Mr Helmut Schlesinger, Bundesbank

#### EMS EUROPEAN CURRENCY UNIT RATES

Sept	Euro Central Rates	Interest Rate	% Change from Central Rate	% Spread vs. Widest Currency	Interest Indicator
Sep 16	12.62	4.00	-0.05	5.28	67
12 months	12.62	4.00	-0.05	5.28	67
12 months	12.62	4.00	-0.05	5.28	67
12 months	12.62	4.00	-0.05	5.28	67

Estimated rates set by the European Commission. Commodity rates are in brackets.

1980-1982-1983-1984: Basis of Employment Index.

Average 1980-1983: Rate of Employment Index.

All rates are for Sep 13.

#### POUND SPOT - FORWARD AGAINST THE POUND

Sep 16	Day's Open	Close	One month	%	Three months	%	6 months	%
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## **WORLD STOCK MARKETS**

FRANCE (continued)										GERMANY (continued)										NETHERLANDS										SWEDEN (continued)									
Entsotherm 26	848	+ or -	Magny-Cours 478	-12	Continental AG	216.80	+ or -	A&W Auto Holding	40.30	Eriksen B Free	176	-13	Ericsson B Free	176	-13	13300 Comines	\$23	23	22	1200 Univas Mar	\$9	9	8	78200 Sopra Re	265	270	280	-5											
Aerion Airliner	2,620	-11	Bouygues 2,360	-10	DLW	226	-10	AEGON	113.50	Gambaro B Free	236	-4	13300 Comines	\$23	23	22	2200 Lobster Mar	\$194	194	194	78200 Scopaper	222	222	222	-5														
Creditanstalt	563	-11	Bruxelles 610	-10	Daimler-Benz	737	-5	Aerion	62.50	Incentive & Free	198	-4	13300 Comines	\$23	23	22	6000 Goods Co	\$124	123	123	6000 Goods Co	171	171	171	-5														
EDF	1,000	-10	CSG 1,113	-10	Petzel (Fr)	145.50	-0.50	Alcatel	100.00	Intertel B Free	198	-4	13300 Comines	\$23	23	22	10000 Searc Can	\$12	12	12	8000 Searc Can	45	45	45	-5														
Leiderbank	1,000	-10	CSG 2,120	-10	Deutsche Bank	159.20	-1.75	ANEV Dep Recs	49.20	Mobile Tel	145	-1	13300 Comines	\$23	23	22	11000 Syst Syst	\$124	123	123	11000 Syst Syst	45	45	45	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Bank	644.00	-10	ANEV Dep Recs	53.40	Proxel B Free	202	-1	13300 Comines	\$23	23	22	2000 Senors Gl	\$18	18	18	2000 Senors Gl	21	21	21	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	63000 Metra R	\$174	174	174	63000 Metra R	21	21	21	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	37700 Soutern	\$164	165	165	37700 Soutern	21	21	21	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4100 NDS Hn B	\$102	102	102	4100 NDS Hn B	19	19	19	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4160 Metta Min	\$102	102	102	4160 Metta Min	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5														
Deutsche	1,000	-10	CSG 2,120	-10	Deutsche Werte	176.50	-10	Barclay Dlgs	53.40	Sandelin B Free	372	-1	13300 Comines	\$23	23	22	4200 Minerva	\$164	165	165	4200 Minerva	10	10	10	-5		</td												

**3:00 pm prices September 16**

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

## NYSE COMPOSITE PRICES

1991															
	PV	\$/s	Close Prev.	High	Low	Clos. Chg.	Stock	PV	\$/s	Close Prev.	High				
High	Low	Stock	Div. Yld.	E 100s	High	Low	Clos. Chg.	High	Low	Stock	Div. Yld.	E 100s	High		
Continued from previous page															
12 7 Royal Yrd	155	95	91	93	163	155	+1	7 TEC Fluor	8.40 0.02	9 125	177	177	177	+1	
12 8 Rutherford	0.39 0.01	12	65	55	154	154	-1	8 TEC Corp	0.00 0.10	31	41	41	41	-1	
12 9 Russel T	0.20 0.01	14	15	15	15	15	-1	9 TEC Inc	1.30 0.14	2	40	40	40	-1	
12 10 Russell C	0.20 0.01	23	65	24	24	24	-1	10 TEC Int'l	1.00 0.04	408	315	305	315	-1	
12 11 Russell S	0.20 0.01	26	26	24	24	24	-1	11 TEC Int'l	1.00 0.04	1561	275	264	264	-1	
12 12 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	12 TEC Int'l	2.44 0.09	275	275	275	275	-1	
12 13 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	13 TEC Int'l	1.52 0.06	12 102	26	26	26	-1	
12 14 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	15 TEC Int'l	0.15						
12 15 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	16 TEC Int'l	0.20 0.04	4	4	4	4	-1	
12 16 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	17 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 17 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	18 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 18 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	19 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 19 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	20 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 20 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	21 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 21 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	22 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 22 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	23 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 23 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	24 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 25 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	26 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 27 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	28 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 29 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	30 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 31 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	32 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 33 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	34 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 35 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	36 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 37 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	38 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 39 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	40 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 41 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	42 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 43 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	44 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 45 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	46 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 47 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	48 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 49 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	50 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 51 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	52 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 53 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	54 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 55 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	56 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 57 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	58 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 59 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	60 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 61 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	62 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 63 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	64 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 65 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	66 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 67 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	68 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 69 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	70 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 71 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	72 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 73 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	74 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 75 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	76 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 77 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	78 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 79 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	80 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 81 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	82 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 83 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	84 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 85 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	86 TEC Int'l	0.20 0.04	17 216	216	216	216	-1	
12 87 Ryland Corp	0.20 0.01	33	34	24	24	24	-1	88 TEC Int'l	0.20 0.04	17 216	216	216	2		

## AMERICA

**Dow holds steady after last week's policy easing**

## Wall Street

A DULL morning on Wall Street saw shares trading in a narrowly mixed range as the market held steady in the wake of Friday's easing of monetary policy by the Federal Reserve, writes Karen Zagor in New York.

At 1.30 pm, the Dow Industrial Average was 10.98 higher at 2,996.65 on moderate volume. Although the broad-based Standard & Poor's 500 was also higher, adding 0.11 to 383.70 at 12.30 pm, declining issues on the big board led those advancing by a ratio of eight to seven. The secondary market did not find a big board issue high yesterday morning. At midday the Nasdaq composite was 1.03 lower at 515.68, while the American Exchange composite was off 0.79 at 386.55. On Friday, the Dow lost 22.14 to close at 2,985.69.

Now that Wall Street was no longer waiting for a cut in interest rates, corporate news was once more the dominant force behind stock price movements.

Bearer led the trading on the New York Stock Exchange yesterday morning, climbing 22.4% to \$8 after the Yves Hanson said it would make a cash and warrant offer of £350m for the company.

## ASIA PACIFIC

**Manila falls on US expulsion**

By Greg Hutchinson in Manila

THE PHILIPPINE stock market fell ahead of the formal vote late last night by the country's senate in favour of ending the almost century-long US military presence.

The fall was limited, however, by reports that President Corazon Aquino would push for a referendum in an attempt to nullify the senate vote. The senate rejected, by 12 votes to 11, a treaty to extend the Americans' stay, following the expiry of a 25-year agreement yesterday. A two-thirds majority would have been necessary to pass the treaty.

Yesterday, the Manila composite index fell 12.88 or 1.4 per cent to 915.70 and the Makati composite shed 11.93 or 1.3 per cent to 915.55. "We didn't see a big drop, as the market had pretty much digested a no vote," said Mr George Lichauco of stockbrokers Anscor Hague.

**Region quiet in Tokyo's absence**

THE ABSENCE of a lead from Japan yesterday kept most Pacific Rim markets quiet and cautious. The Tokyo stock market was closed for a national holiday.

AUSTRALIA fell sharply after Wall Street's retreat on Friday. The All Ordinaries index lost 10.7 to 1,557.1, while the All Resources index shed 7.2 to 913.4 as a stronger Australian dollar put pressure on the sector. Turnover declined to A\$166m from A\$252m.

Rights issue news weighed on some stocks. Pacific Dunlop slipped 4 cents to A\$5.15 after the diversified manufacturing group announced a one-for-five rights offer at A\$4.30 a share to raise A\$67.3m.

Faulding, the pharmaceuticals company, weakened 1.4 cents initially after announcing a one-for-five rights issue at A\$3.50 a share to raise A\$54m. However, the stock later recovered to close

PepsiCo slid 8% to \$387.4 on news that the company will take \$100m pre-tax charge third quarter to cover job cuts and reorganisation at its Frito Lay operations.

Nike jumped \$2% to \$50.4 after turning in surprisingly strong first quarter earnings. Although the athletic shoe maker expects a weaker second quarter, profits are expected to rebound in the second half. The projections helped shares in other sports shoe makers. L.A. Gear added \$1% to \$11.5 and Reebok rose \$1.2 to \$22.

The sell-off in Salomon was revived yesterday morning, with the stock losing 8% to \$24.4. The scandal-ridden brokerage house is negotiating a new multi-billion dollar loan to replace some of its commercial paper borrowings.

Among actively-traded blue chip issues, IBM rose 8% to \$104.1 and Philip Morris eased 8% to \$72.4.

TCBY Enterprises dropped 8% to \$7.7 after slashing its dividend to 5 cents from 10 cents and reporting third quarter earnings of 18 cents a share against 25 cents a year ago.

Northrop slipped 8% to \$22.1 on reports that Congress will probably freeze future orders of the company's B-2 bomber.

High-tech stocks led the secondary market yesterday morning. Intel fell \$1 to \$42. Lotus Development lost 1% to \$31.4.

\$30.5 and Sun Microsystems eased 3% to \$29.5.

Biotech issues were also actively traded, with Amgen rising 8% to \$56.6 and Centocor firming 5% to \$53.

First National Pennsylvania jumped \$2.4 to \$28 on news that it had entered a merger agreement with PNC Financial whereby each First National share will be exchanged for 0.81 of a PNC share.

## Canada

TORONTO stocks were flat at midday. The composite index was up 0.26 at 3,421.3. Declining issues led advances by 152 to 131 in volume of 3.2m shares valued at C\$82.07m.

Among active shares, Hyal Pharmaceutical eased 10 cents to C\$3. Canadian Pacific slipped C\$4.4 to C\$18.3. Maclean Hunter was flat at C\$10 and Thomson rose C\$1 to C\$14.5.

IACB Financial rose C\$1.4 to C\$1.4, a new 52-week high. In Montreal, where shares in the Quebec-based company are often traded, Biochem rose C\$1.4 to C\$32.7. The pharmaceutical company said that it was proposing a stock split of its 18m common shares; it also said that its second quarter earnings had deteriorated to a loss of six cents per share from a loss of two cents per share previously.

**Japan keeps the world on an even keel**

## MARKETS IN PERSPECTIVE

	% change in local currency				% change starting in US \$
	1 Week	4 Weeks	1 Year	Start of 1991	
Austria	-2.31	+2.18	-10.71	+5.37	-3.96
Belgium	-1.49	-2.48	-0.22	-11.24	+10.41
Denmark	-0.74	-2.85	+7.83	+24.57	+10.69
Finland	-3.46	-6.72	-10.00	+2.42	-2.36
France	+0.90	+3.95	+13.01	+22.27	+8.46
Germany	-0.74	-1.06	-0.88	+12.19	-0.39
Ireland	+0.76	+1.28	-22.53	-21.92	+9.47
Italy	-1.86	-3.69	-13.51	-3.73	-1.16
Netherlands	-1.13	-0.78	-8.88	-19.25	+5.93
Norway	-0.38	-2.62	-16.16	+11.95	-0.23
Spain	-0.18	+0.87	+15.45	+22.05	+10.49
Sweden	+3.22	+1.38	-7.59	+36.33	-29.22
Switzerland	-0.02	-0.78	+13.06	+24.13	+7.23
UK	-1.32	+0.70	+24.20	+23.07	-9.86
EUROPE	-0.77	+0.27	+12.28	+19.44	+24.05

1 based on September 12th 1991. Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities

## By Antonia Sharpe

**A**N ADVANCE in Tokyo last Friday offset weakness on Wall Street and ensured a steady world performance in a week dominated by interest rate movements.

According to the FT-Actuaries indices, the world index fell by 0.3 per cent in local currency terms, although excluding the US it would have risen by 0.2 per cent. Without Japan, the world index would have fallen by 1.1 per cent.

Japan finished the week 1.4 per cent higher as a rise on Friday, on hopes of lower interest rates, reversed an easier start to the week. Friday's advance was made all the more convincing by the leap in volume to 1.2bn shares, the first time above the 1bn level since February and almost triple Thursday's 430m.

Morgan Stanley International in London is optimistic about the stock market's short-term outlook.

"The recent strength of the bond market and the subsequent easing of short-term rates should encourage some

money market instruments into equities," the broker writes in its weekly review. It also points out that the stock market to date has failed to match the rally on the bond market and could quickly correct this anomaly.

However, the arrival of the long-awaited cut in US interest rates on Friday failed to give Wall Street the support it needed to keep the Dow Jones index above the important 3,000 level. On the FT-A indices, the US fell 1.5 per cent on the week, on worries about the outlook for third quarter corporate results.

Swiss Bank Corporation says the main risk for European equities is again coming from the US. The broker argues that, if investors find US bonds relatively unattractive, this could lead first to dollar weakness and then to rising bond yields.

A weak dollar would

make Europe's "dollar earners" less buoyant, while setbacks in US bonds would hardly be seen as positive news, especially if fears over the growth scene for 1992 are exacerbated.

Scandinavia provided the week's best and worst perform-

ers. Sweden climbed 3.2 per cent, boosted by favourable inflation data and hopes that last Sunday's general election would be won by the opposition conservative parties. The market, however, declined slightly yesterday after the centre-right coalition failed to win a clear majority.

Ms Tania Ullas, country analyst at Kleinwort Benson, attributes Finland's 3.5 per cent drop last week to devaluation fears, which have pushed three-month money market rates to more than 13 per cent from a level of 10.5 per cent only two weeks ago.

Investors are unwilling to return to the stock market until there are signs of progress in the current wage talks and the budget negotiations in parliament.

Ms Ullas believes that confidence on the Finnish bourse would get a much-needed boost if the opposition parties were to support the government's proposed budget, which calls for about FM10bn worth of savings. "If the opposition parties agree to the spending cuts, this will be a positive sign," she says.

## EUROPE

**Tax plans and privatisation talk enliven Paris**

PARIS WAS enlivened by news and speculation recently that SE-Banken will not exercise its option to buy 28 per cent of Skandia at an indexed price that analysts estimate has reached SKr445 a share. Skandia has expressed its opposition to SE-Banken's advances.

PARIS was unable to hold on to early gains, as the CAC 40 index fell from 1,887.6 to close at 1,878.26, up 2.7. Turnover was moderate at FF172.6m, down from FF173.7m. News of government plans to cut corporation tax had been expected, said one dealer, but reports of an increase in capital gains tax produced some wariness.

Speculation that Pechiney International could be the first state-controlled company to be partially privatised pushed it up FF13.50 or 8.1 per cent to FF181.9 in volume of 319,400 shares, after a report in les Echos, the business newspaper. Investment certificates in Rhône-Poulenc, another candidate, rose FF10.20 to FF133.30 with 108,900 exchanged.

Some blue chips fell prey to profit-taking before the end of the trading account this week, while others attracted demand after recent weakness. Accor, the hotels group, gained FF15.20 from FF14.80 to FF15.40.

Department stores remained volatile. BHV, owned by Nouvelles Galeries, rose FF22 or 3 per cent to FF782 on expectations of good interim results.

Galerie Lafayette, which controls Nouvelles Galeries, rose FF47 or 3 per cent to FF15.87.

STOCKHOLM was disappointed that the opposition centre-right coalition had failed to gain an expected majority in Sunday's general election. The Affärsvärden General index fell 8.50 to 1,061.0 in turnover of SKr323m. Skandia's free shares rose SKr5 to SKr198 after the bourse said that two block trades equalising 2.6 per cent of the share capital had changed hands at SKr200 a share. But the stock later closed at SKr189, down SKr4. There was

another DM7.10 lower at DM643.90 for a three-day loss of DM18.10, on last Thursday's reports of a DM1bn loss at its Siemens-Nixdorf Information Systems division.

In steel, Deutsche Bank's denial that it had been buying Hoesch shares to deflect a foreign takeover left Hoesch DM1 higher at DM303.50. In the same sector, Mannesmann dropped DM4.80 to DM273 and Thyssen DM3.70 to DM241.30.

In cars, Daimler-Benz fell DM8.70 to DM7.15 while Ford New Holland, announced 750 job cuts from a total workforce of 3,000. Olliatti, the computer company, slid L102 or 3.2 per cent to L3,080. Generali, the insurer, which launches its L1.75 trillion capital increase today, fell

company is thinking about taking a stake in Porsche.

MILAN closed the September trading account on a weak note. The Comit index fell 2.6 to 541.61 in volume estimated at L100m, boosted by end-market transactions after last Friday's L55b.

Fiat dropped L87 or 1.6 per cent to L5,403. The car company's UK tractor manufacturing unit, Ford New Holland, announced 750 job cuts from a total workforce of 3,000. Olliatti, the computer company, fell L102 or 3.2 per cent to L3,080. Generali, the insurer, which launches its L1.75 trillion capital increase today, fell

L200 to L29.300.

AMSTERDAM saw confirmed buying interest in the publisher, Elsevier, in the wake of the company's presentation in London last week, at which the management expressed optimism over next year's outlook.

The stock added FI1.60 to FI1.80 on foreign and domestic buying.

The CES tendency index fell 0.2 to 52.1. The government is due to present its budget today, but this is not expected to contain any surprises. Royal Dutch went ex a dividend of FI3.45, but closed only a net 36 cents lower at FI1.5810.

ZURICH fell in very thin trading, the Crédit Suisse index losing 5.1 to 536.3 with Nestlé bearers, the most active stock, SF78.80 lower at SF73.320 and Ciba-Geigy bearers, a recent front-runner in the health and household sector, falling SF750 to SAFF3.170.

ISTANBUL bounced off its lowest level this year. The 75-share index ended at 2,883.72 up 51.83 or 1.8 per cent.

## SOUTH AFRICA

JOHANNESBURG was held back by a strong financial rand, following the signing of a multi-party peace accord. The all-gold index fell 11 to 1,108 while the industrial index lost 6 to 4,203. The all-share index slipped 8 to 3,396.

KUALA LUMPUR extended last week's losses, the composite index slipping 3.12 to 541.34 in volume of 26.7m shares.

SEOUL fell on profit-taking. The composite index, up 7.86 on Saturday, shed 3.67 to 685.34 in turnover of Won18.6bn.

BOMBAZ reached another all-time high. The BSE index leapt 50.61 or 2.7 per cent to 1,912.35. Rumours that the rupee might be devalued boosted export-related stocks.

JAKARTA lost ground on growing concern about the economy. The index receded 7.2 to 4,247. The all-share index slipped 8 to 3,396.

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# PERSONAL COMPUTERS & SOFTWARE

Tuesday September 17 1991

**After several years of exuberant growth, sales of personal computers are slowing. Now the PC market is looking for regeneration. Multimedia may provide the spark. Alan Cane reviews progress in the evolution of today's single most influential business technology**

## Waiting for the explosion

ONE event above all others brought some colour into what has been a grey year for the personal computer business: Apple Computer, the founder of the modern PC industry, and International Business Machines, the world leader in PCs, agreed to collaborate in business and technology.

The surprise could not have been greater if David and Goliath had agreed to work together to research and develop the slingshot market.

In the 10 years IBM has been in the PC business, the two companies have been bitter rivals. Their approaches to personal computing have been directly opposed. IBM has made its machines the business standard, offering PCs suited to commercial data processing.

The idiosyncratic Apple Macintosh machine, on the other hand, with its "wimp" (windows, icons, mice; pull down menus) interface, was designed for easy use by non-specialists.

Now they are joining hands to attempt to define the future of personal computing. The agreement covers four areas: joint creation of a new, object-oriented operating system, showcasing IBM's high-speed

risc microprocessors into Apple PCs, helping Apple to sell its PCs in IBM accounts, and setting jointly a global standard for multimedia computing.

Further details of the new alliance are vague. The distinguished US commentator Stewart Alsop noted in a recent issue of his newsletter: "It may well be that what is left unsaid is left that way because the new partners have no idea themselves about what they are trying to accomplish. The result is that it is almost impossible to say anything intelligent about the impact of the deal on either company or the industry."

But what the "Purple Alliance", as Alsop calls it, has done is to place a spotlight on some important trends in the industry.

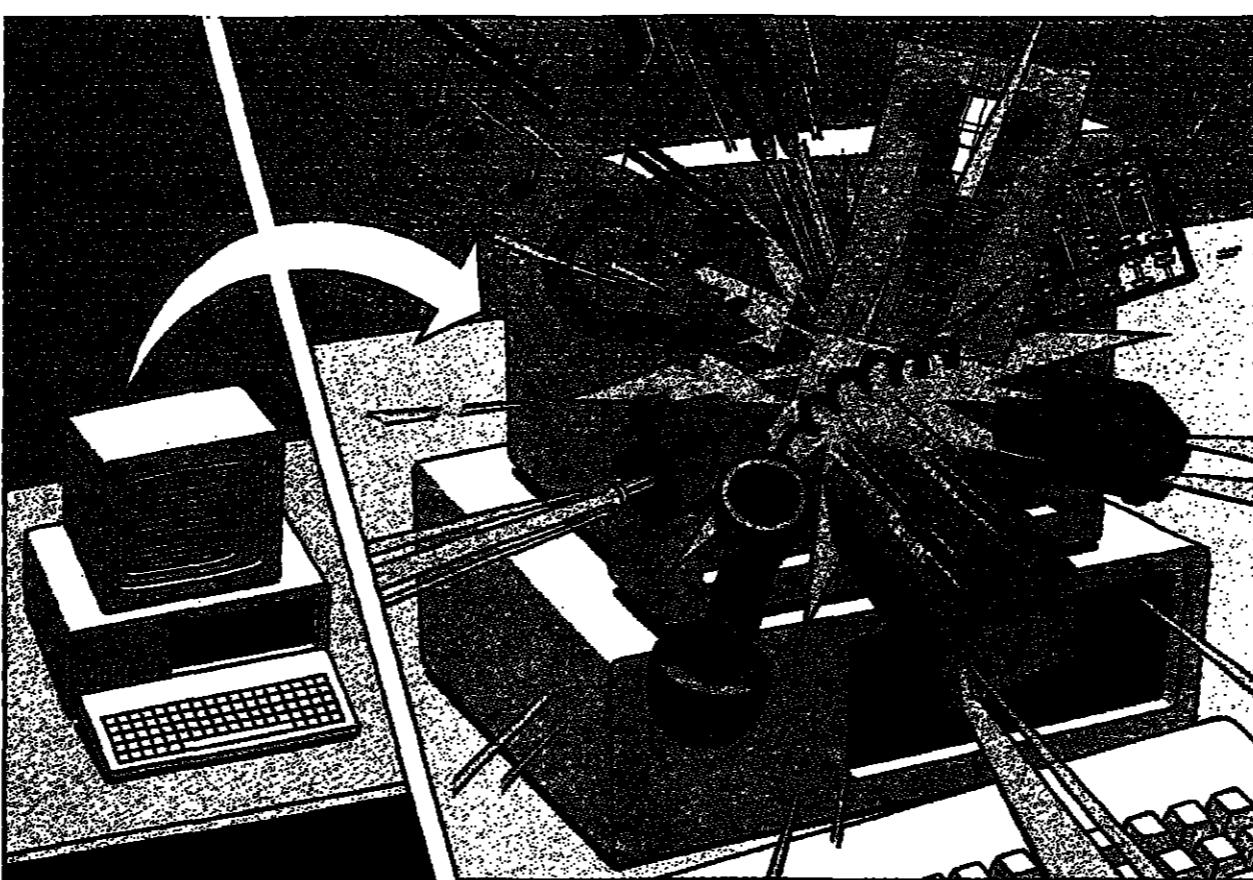
■ The threats to established players from an explosion of new technologies at a time of stagnant sales;

■ The blurring of the line between PCs and midrange computers;

■ The importance of object-oriented software techniques;

■ The emergence of multimedia as a potential source of new growth in the industry.

First, the state of the industry.



Times are tough in the PC business. The recession in the US, UK and other parts of the developed world has knocked much of the stuffing out of an industry hitherto noted for its ability to maintain rates of growth ambitious by any standard.

Even Compaq, the US manufacturer of high performance PCs, found its previously uncheckable growth curve turning down this year. Apple Computer's results suffered from its decision to sell lower margin products than in the past. The result is that the US market, the dynamo for growth in earlier years, is flat. IDC, the market research consultancy, estimates the US PC market will grow only 0.3 per cent this year and 4.3 per cent in 1992. Europe is little better, with the UK the blackest spot, while Germany still enjoys something of a boom.

Price cutting is rampant. Dell Computer, one of the most innovative of the new suppliers, recently cut its already low prices by up to a quarter. The price of a Dell notebook computer, for example, went down from £2,349 to £1,795. The recession is to some extent masking much more fundamental changes in the PC business. There are signs the market is becoming saturated. Estimates are that within two to three years, replacement machines will represent 70 per cent of sales compared to about 40 per cent at present.

There are also signs that business customers are becoming disappointed with the results of investment in PCs. The machines have improved massively in power, with successive generations of processor chips, but software to take advantage of the new power has been slow in emerging.

Both Apple and IBM face fierce threats from competitors offering lookalike technologies. Apple, for example, this year faced the greatest threat to its proprietary Macintosh technology through the launch of special systems software from Microsoft called Windows 3 which duplicates much of the look and feel of Apple's graphical interface. Windows 3 has been hugely successful, partly due to Microsoft's decision to sell it at under £100 to capture market share.

Apple came back with a new and more powerful version of its own operating system, System 7. For the moment, however, Apple's position in its key markets, especially desktop publishing, seems secure through the quality and comprehensiveness of its software support - "the best set of personal productivity applications in existence", as one commentator put it.

Operating systems, however, remain a source of controversy in the industry. This year there was a considerable cooling in the relationship between IBM and Microsoft, which supplies both its DOS and OS/2 PC operating systems. The apparent

cause was Microsoft's wish to concentrate its efforts on its operating system DOS version 5 coupled with Windows 3, rather than OS/2.

For the moment, anyway.

Industry experts agree that the combination of Intel microprocessors and Microsoft operating systems, which have characterised the industry to date,

is coming to an end.

The line between PCs, workstations and midrange computers is becoming blurred. Networks of PCs are encroaching on territories occupied by mini-computers and small mainframes.

Palm top computers of the kind developed by Poquet and Hewlett Packard of the US and Psion of the UK, and notebook computers, may well emerge as the "personal" computers of the future.

Desktop machines will be linked together in networks, driven by powerful network "servers" - suppliers of data or computational power.

A variety of operating

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## PERSONAL COMPUTERS & SOFTWARE 2

### NORTH AMERICA

## New user is the holy grail

"DEAD in the water" is the way John Sculley, chairman of Apple Computer, recently described the US PC market. Sales are stagnant, prices are tumbling and the future is clouded with uncertainties.

The recession that has gripped the US economy for the past year has taken its toll throughout the computer business, but the PC sector has been particularly hard hit. The double digit sales growth of past years has come to a grinding halt.

In efforts to boost demand and build market share, leading PC manufacturers, including IBM, Apple Computer, and Compaq Computer, have slashed prices by as much as 40 per cent. Competitors, however, have followed suit, creating a "price war" that has pared profits throughout the industry.

While the economy has played its part in the slowdown, turmoil in the distribution channel - the dealers and resellers who deliver most PCs to end users - is making matters much worse. In the past few months, eight of the top PC distributors in the US have been involved in mergers or acquisitions. ComputerLand bought Nyxex Business Centers, CompuCom purchased Computer Factory, and Inacom Computers announced it will merge with Valcom to form Inacom.

Last month, JWP, a New York technical-services company that has built a big PC business through acquisitions, completed its purchase of Businesland, once the largest PC distributor in the country but recently plagued with heavy losses.

Businessland's problems illustrate those of the industry. Founded in 1982, Businessland rapidly built up a nationwide

chain of computer stores, winning purchase contracts from businesses to which it offered training and support services as well as hardware and software.

Over recent years, however, many large corporate customers have shifted their purchases to no-frills dealers such as JWP, while smaller businesses and individuals increasingly buy from discount "super stores". Other customers bought directly from manufacturers such as Dell Computers that sell by mail order.

The standard PC has become a commodity product and price has become the primary differentiating factor. Business-

land, and several other compa-

the advantages of the latest higher performance, higher-priced PCs.

The education market, once the stronghold of Apple Computer, is increasingly fragmented and has suffered as a consequence of school budget cuts.

The growth of PC sales has slowed in each of the last three years - from 34 per cent in 1988 to 10 per cent last year, when US sales reached \$23.7bn, according to Dataquest.

It predicts unit sales of PCs

will decline an average 6.9 per cent a year through to 1995.

An exception to this decline

is the lightweight "notebook"

computer. Many observers predict white-hot growth for note-

books for the next few years.

Analysts at Hambrecht & Quist, the San Francisco investment banking group, expect 1991 sales to top 1m units, with the notebook market maintaining 50 per cent annual growth.

Then there is International Computers of the UK, now owned by Fujitsu of Japan, which bought Nokia of Finland earlier this year, thus more than doubling its output of PCs. According to Peter Bonfield, ICL chairman and

operations to prepare for slower growth, Apple's sales rose 12 per cent to \$1.52bn.

Industry analysts say that it may be well into next year before US PC makers' financial results begin to improve. While the current problems of excess inventory in the US distribution channel may be short-lived, and the economy eventually improve, there is an underlying weakness in the market.

The US market for desktop personal computers is maturing.

More than half of the machines sold to businesses over the past year have been used to replace older models, but corporate buyers are increasingly sceptical about

the value of the PC business.

Within three years up to 40 per cent of Bull's sales are expected to come from Zenith, compared with only 20 per cent at present.

As another example, Philips of the Netherlands retained its PC operations when it sold its

loss-making information systems division to Digital Equipment of the US earlier this year. The PC division will be managed within Philips' successful consumer electronics section - an indication of the extent to which PCs have become commodity products.

Philips has invested heavily in a new technology called multimedia, which combined PCs and compact disc players; expertise in PC technology is essential to its development.

According to a new report from the newsletter Electronics Europe, Europe will probably become the world's best market for business multimedia applications, and Philips has a world lead through its development of interactive compact disk technology.

Then there is International

Computers of the UK, now owned by Fujitsu of Japan, which bought Nokia of Finland earlier this year, thus more than doubling its output of PCs. According to Peter

Bonfield, ICL chairman and

chief executive: "PCs are now a key part of ICL's business. They contribute 15 per cent of ICL's overall revenue, some £250m, with sales expected to increase significantly for the foreseeable future."

Last month, ICL announced a \$4.8m contract for 1,500 PCs by three regional banks in the French Crédit Agricole banking group, as well as a contract worth \$7m over 12 months by British Gas.

The European market for

PCs, together with peripherals and software, is worth about \$30bn a year. There are still significant opportunities for growth, and the overall market is growing at between 10 and 20 per cent a year. Mr David Hooper, who manages ICL's PC business, says the company is forecasting 57 per cent growth in sales this year, boosted, he thinks, by the strategy of selling PCs based on the latest microprocessor technology at the price of the preceding generation, and its ability to provide a high level of support to companies setting up complex computer networks.

Olivetti, barely profitable at

present as an information tech-

nology company in Europe's

most successful indigenous PC manufacturer, its share of the

market, however, has fallen

from more than 11 per cent in

1987 to about 6.8 per cent in

1990. This includes sales made

by Acorn, Olivetti's UK subsidi-

ary, which specialises in the

education market.

PCs are marketed by both

Olivetti Office and Olivetti

Systems and Networks (OSN),

two of the company's four big

marketing divisions. The range

includes low end machines

intended chiefly for the home

market, professional office

computers and high perfor-

mance workstations.

A significant success for Oli-

vetti has been its agreement to

supply Digital Equipment of

the US with desktop machines

for sale in Europe and portable

computers for sale worldwide.

Dr Kevin Brau, analyst with

Credit Suisse First Boston in

London, warns nevertheless,

that Olivetti has some

long-term problems in the PC

market.

PCs are a good fit with

the needs of the business

sector, says Mr Hooper.

He adds: "The market is

very competitive and very

fragmented, but there is a

real opportunity for growth.

It is the market for business

computers that is the real

opportunity for us.

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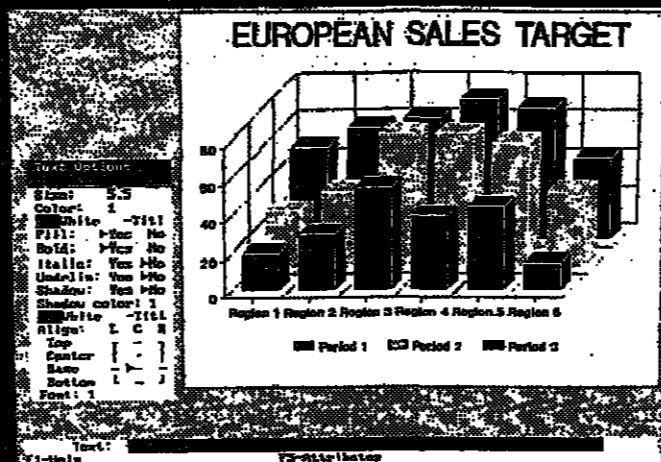
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## PERSONAL COMPUTERS & SOFTWARE 4

A virtual monopoly is being challenged, writes Louise Kehoe

# Frontrunners fast losing ground

TEN years ago IBM selected an Intel microprocessor and Microsoft software for its first PC product, thereby anointing the two West Coast companies as primary suppliers to the entire PC industry.

An estimated 80m PCs containing Intel chips and controlled by Microsoft software have been sold in the past decade.

Today, however, both companies are facing anti-trust investigations by the US Federal Trade Commission, and Intel has additionally been charged with anti-competitive practices in private lawsuits filed by two competitors. While the FTC has not revealed the basis for either investigation, and no charges have been filed against the companies, it appears concerns have been prompted by Intel and Microsoft's virtual monopolies as suppliers to the 80m+ PC market.

Microsoft's MS-DOS operating system and Intel's X86 microprocessors are critical elements of "standard" IBM-compatible PCs manufactured by dozens of US, European and Asian companies.

Ironically, the spectre of anti-trust complaints against

the semiconductor and software companies has arisen just as both companies are facing serious competition. Intel, long the sole supplier of microprocessor chips to almost all PC manufacturers (with the exception of Apple Computer in the US, and NEC in Japan), is facing competition from rival chip makers, including Advanced Micro Devices, that have "closed" its popular microprocessors and related chips.

Potentially more threatening, however, are computer industry alliances that could bypass Intel microprocessor chips to create new "standard platforms" for the next generation of PCs. IBM and Apple, for example, have joined forces to co-develop new PCs to be based upon an IBM RISC (Reduced Instruction Set Computing) microprocessor chip, dubbed the Power PC chip, rather than upon Intel chips.

An industry consortium, led by Compaq Computer, MIPS Computer, Digital Equipment and Microsoft, and backed by some 50 hardware and software companies, has also set out to establish a new "standard platform" for the next generation of PCs.

Whatever the disadvantages of the IBM PC, it established an indisputable standard in the form of Microsoft's MS-DOS for most of a decade. This removed most of the worries about incompatibility that troubled the computing business at the beginning of the 1980s.

But MS-DOS is becoming outdated because it was designed for the stand-alone PC market, which is giving way to networks. A networked environment needs an operating system which can easily handle multi-user and multi-tasking situations. Troubles over the transition from 16-bit to 32-bit programming might echo those in the transition from 8-bit to 16-bit.

Technical conflicts are complicated by the struggle for power between IBM and Microsoft. The essential issue between the two is that Microsoft's interest lies in getting its software on to as many different makes of PC as possible, whereas IBM's lies in denying the market to the clones.

The main competitors with

The Advanced Computing Environment (ACE) group has chosen two brands of microprocessors as the standard "platforms" for future products – Intel's microprocessors and rival devices developed by MIPS Computer.

It is clear, however, that the initial focus of members of the group will be upon developing PCs based on MIPS' chips, rather than on the current

Intel 80386 microprocessors to sell 80386 customers unless they also purchased other products from Intel".

AMD also claims that Intel conspired with certain computer manufacturers and distributors of computer components to induce these firms to refuse to deal with AMD, to the purchase of other Intel products to sales of 80386 microprocessors and to limit the sales and supplies of 80386 microprocessors to competing original equipment manufacturers.

Intel has dismissed the AMD lawsuit as "ridiculous"; in the case, it is clear over Intel's future, but it could affect its ability to maintain a dominant position in the microprocessor market. Industry analysts speculate that AMD may also have provided the FTC with information for its anti-trust investigation of Intel.

Another vocal critic of Intel is Cyrix, a small Texas-based semiconductor company, that has also filed an anti-trust suit against Intel charging the company with anti-trust violations.

In its lawsuit, AMD claims that Intel has deliberately attempted to limit competition in the market for microprocessors by "keeping AMD out of the business and refusing to

regulations. "Given Intel's position as a key supplier of components to the computer industry, we've had an aggressive programme in place to make sure that our business practices deal fairly and equitably with our customers and are in compliance with antitrust laws," says Thomas Dunlap, Intel vice president and general counsel.

Similarly, Microsoft, the world's largest computer software company, also under investigation by the FTC, denies any wrongdoing. "I don't believe we are doing anything illegal or unethical," insists Mike Hallinan, Microsoft president. The FTC has cited specific charges.

With 1990 revenues of \$1.18bn, Microsoft dominates the market for programs that run on PCs. Yet within the software industry, Microsoft's success is resented. Competitors charge that Microsoft uses "bully tactics" to expand its dominant position.

The FTC has told Microsoft that it is conducting a broad anti-trust investigation into "third-party allegations that the company has monopolised

### Top sellers worldwide Ranked by unit shipments

	US	Western Europe	Japan	Rest of World	Worldwide	Share	Share
IBM	1,544,000	940,795	107,320	209,000	2,801,115	13.0%	12.0%
Commodore	295,000	1,040,720	5,000	128,000	1,468,720	6.8%	5.4%
Apple	980,100	291,210	45,000	125,000	1,441,310	6.7%	7.2%
NEC	225,375	0	880,500	42,000	1,147,875	5.7%	5.7%
Amstrad	67,200	698,660	0	55,000	820,860	3.8%	3.8%
Compaq	400,000	285,515	11,000	58,000	754,515	3.5%	3.7%

Sources: International Data Corporation

or has attempted to monopolise the market for operating systems, operating environments, computer software and computer peripherals for personal computers." Like Intel, however, Microsoft is facing significant challenges. The software company's relationship with leading PC manufacturers are strained, and competition from Unix, an AT&T computer operating system, threatens Microsoft's role as the primary supplier of systems software in the market for microprocessor-based computers.

It is, however, the deterioration of Microsoft's relationship with Apple Computer over alleged copyright infringement of Apple's Macintosh software. Apple and IBM appear to have excluded Microsoft from their joint efforts to develop software for the next generation of PCs.

Intel and Microsoft will undoubtedly continue to play a central role in the PC industry of the 1990s, but the virtual monopolies these companies have enjoyed for the past decade may be short-lived, in the face of legal and competitive challenges.

Microsoft is also embroiled in a drawn-out legal battle with Apple Computer over alleged copyright infringement of Apple's Macintosh software. Apple and IBM appear to have excluded Microsoft from their joint efforts to develop software for the next generation of PCs.

Novell, the local area networking firm, is having to increase its research effort to cover all the possible options. Its marketing specialist, Mr John Lo Conte, says it is supporting work on OS/2, the Apple Macintosh and Unix operating systems simultaneously.

Smaller software houses, however, are likely to have to restrict themselves to concentrating on the Windows 3 platform.

The biggest unknown factor in the equation is the recent agreement between Apple and IBM. The deal has been interpreted as another attempt by IBM to regain control over Microsoft.

A jointly developed operating system incorporating a new programming technique called object orientation is expected in the mid-1990s. The output of the venture is vague at this stage, however. To bring Apple Macintosh technology in line with IBM's OS/2 seems an extremely challenging aim.

George Black looks ahead and sees an echo of the bad old days

## Standards crisis looms up

MS/DOS will be IBM's OS/2 and Unix, the open system that originated from AT&T and has

made a big impact in the mid-range and workstation sectors. MS/DOS's life has been extended by a series of patches to both Unix and OS/2. The former was slow to take off because several different versions were competing; the latter was affected by technical problems and the clash between Microsoft and IBM.

MS/DOS has also been regenerated by Microsoft's GUI – called Windows 3 – which has been very successful in the last 18 months.

However, the launch of a 32-bit portable version of Windows, known as Windows New Technology, scheduled for next summer, may push users from

MS/DOS towards OS/2.

Microsoft's intentions for

Windows have been the subject of controversy and remain unclear. There have been

doubts about plans to make

Windows New Technology compatible at the binary code level with OS/2 and thus provide a migration path from Windows 3 to OS/2.

Whether it decides to introduce that compatibility may

depend on the success of OS/2.

IBM has stated its intention to

make OS/2 a standard on a par

with MS/DOS, but many

observers think IBM will try to

use it to regain market share

from the clones.

IBM is due to bring in ver-

sion 2.0 of OS/2 this autumn,

and will accompany it with a

heavy marketing campaign.

Mr Martin Milatzki of IDC

comments: "The situation is

very difficult now for users. They are having to spend much money on IT in a very uncertain situation. The question is, whose promises can they believe?"

When OS/2 is launched, offering compatibility with existing MS/DOS and Windows 3 applications, software houses will have to decide whether to develop for that platform as well as Windows 3. As yet the progress of OS/2 is held up by lack of applications.

Even loyal IBM customers have had their doubts about it up to now. IBM cannot afford to fall with OS/2 and risk alienating those customers.

There are few for OS/2 itself,

and fewer for its GUI, Presentation Manager. IBM is trying to help software houses accelerate their production of applications, but there will not be many significant new programs before mid-1993.

Software houses are thus

still unsure which platform to target for the mid-1990s. Unix should be the best for developers in the scientific, technical and engineering fields, where it has already established itself on more powerful workstations.

But OS/2 has the important

advantage of applications compati-

bility with MS/DOS and is likely to be used in offices where PCs have to communicate with larger IBM systems.

Developers have to ensure

that they have targeted the

platforms of the future while

keeping their ever-mounting costs under control.

Mr Paul Bailey, UK managing

director of Lotus, the spreadsheet company, has tracked the platform issue since the mid-1980s and has studied the problems dogging OS/2 and Windows. In 1989

Lotus decided to throw its

resources at Windows 3, when it looked a stronger option than OS/2. Now Mr Bailey is keen to find out whether OS/2 2.0 will do everything IBM says it will.



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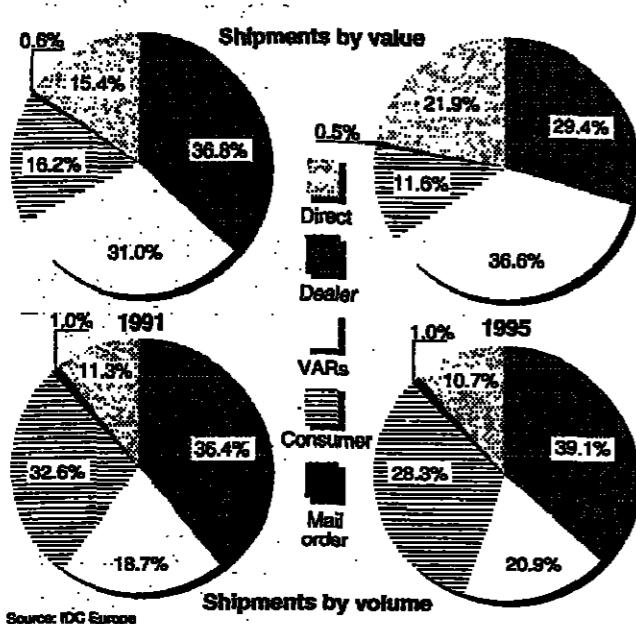
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## PERSONAL COMPUTERS &amp; SOFTWARE 5

## Western Europe PC business by channels



Source: IDC Europe

Only the fittest have a future,

writes John Lettice

## Survival in the market jungle

ALTHOUGH the leading lights of Europe's computer sales channels may disagree on how the market is to develop, most of them now concede that the next few years will see an end to ten-year-old certainties. PC sales channels, relatively stable since the launch of the IBM PC, are once more on the move.

The microcomputer's rather intricate route to the customer developed as a consequence of its cheapness and portability. Minicomputer and mainframe manufacture has traditionally been complex and expensive, so only a few large organisations have been able to sustain sales forces to go direct to the customer. Microcomputers, on the other hand, fed the growth of small manufacturers, higher sales levels and far wider distribution.

The more fragmented nature of the manufacturers and the customer base meant there was a need for multi-tiered distribution rather than the old direct manufacturer-to-customer relationship. IBM's own odyssey through the channels illustrates this.

Prior to the launch of the PC, IBM sold direct, but began to acquire dealers as the new standard took off. Its direct sales of PCs declined as the explosion reverberated, and in 1985 it appointed its first distributor in the UK, MBS.

The company's channel strategies became more complex as more distributors were appointed, but in 1988 IBM went into sharp reverse, altering its discount structures in favour of dealers, and effectively killing off its distribution base.

This moved IBM to a distribution model more in line with that of arch-rival Compaq, but this structure in itself is now threatened, and is being increasingly questioned by the companies employing it - IBM included. The best way to categorise what is happening is to say that the industry is moving towards a multiple entry-point distribution structure.

One of IBM's first toes in the water was to begin selling its entry-level machine, the PS/1, through high street retailer Dixons. A strategy to be boosted this month when Dixons begins selling a far more powerful 386SX-based version of the machine, but IBM UK personal systems manager Howard Ford also talks of far less formally structured approaches to marketing in the future.

Mr Ford is a key part of an organisational reshuffle earlier this year which placed emphasis on IBM's European structure, and he reports both to IBM UK and to the personal systems division in Paris.

The last few months have seen several European initiatives being piloted in various European territories, two of the most significant being a mail order sales scheme, which is still confidential, and the broadening of IBM's "options" (effectively, add-on products) to third party distribution.

The latter does not mean that IBM is going back to distributors, but is a sign that the company no longer feels it can

## An enemy without, an enemy within

Della Bradshaw looks at much-neglected security issues

WHEN corporate data processing relied on centralised mainframes, security issues were relatively easy to keep under control. But with PCs came a proliferation of hardware (which can fail), floppy disks (which can spread viruses), and easy access to data (which can engender fraud).

Deficiencies in back-up systems in case hardware fails is the biggest security problem, says Dr Alan Solomon, chief executive of S&S International, of Berkhamsted in Hertfordshire.

"A hard disk is the same as a washing machine, a car or an electric mower - they eventually all stop working. A car or washing machines can be replaced, but your data cannot."

According to Dr Solomon, many companies forget to back up their hard disks and therefore have no duplicate source of data. The results can be disastrous, he says. "If your company loses its accounts you don't know who owes you money. You don't even know who your customers or suppliers are."

Mr David Frost, a partner at management consultants Price Waterhouse, says that in his experience 90 per cent of companies which lose the use of

their computer systems and do not have contingency plans, go out of business.

Even those that do back-up their data often ignore basic housekeeping rules by storing disks locally. If a fire swept through the office, both PC and disk would be destroyed; or if the machine were stolen, the thief might take the floppy disks as well.

"Most companies are actually in the data processing business but they only realise it when they have no data," points out Dr Solomon.

Although lack of back-up is a common problem, the spread of computer viruses is also rife and a topic which even the most computer-literate chief executives now recognise.

Computer viruses are programs which copy themselves from one computer to another, and can destroy the integrity of the data. They come in a number of forms, many with exotic names. With the "cascade" virus, for example, all the characters fall from the top of the screen into a pile at the bottom; while the "Italian" virus generates a ball which bounces across the computer screen.

The first signs that a virus has crept into the computer network might be a change in file size and a change in the

date of the file. These are factors which most computer users will never notice.

Other symptoms are the computer crashing or taking a long time to carry out basic task.

Although it was not until about 1987 that the first viruses appeared, there are now about 250 of them documented.

Although virus developers

probably be genuine, whereas a transaction of the same amount from the local chain store might not be.

Because defrauding a business involves getting funds out of the organisation, another basic precaution is to instigate checks at the periphery of the financial system, at all points where money leaves the company.

To prevent outsiders from defrauding the company, a strictly enforced access control system is a first step. Today this usually involves passwords, which have to be tapped into the system before a user is allowed to use the PC. In the future, biometric devices such as retina scanners or thumbprint recognition machines, could also help enforce security.

Whereas computer crimes in the past were largely the work of disgruntled employees, today the widespread use of computer systems in financial applications - payroll, funds transfer or bill payment - has offered organised crime a lucrative opportunity.

Today most potential frauds are thwarted by regular checks, says Dr Ken Wong, account development director for security at PA Consulting.

But checks can be rudimentary and often arbitrary. Dr Wong believes that selective checking, using the latest expert systems could prove less expensive and equally effective.

In the case of a bank or credit card company, for example, the expert system would be programmed to know that a £2,000 transaction at a top-class store such as Harrods would

dilemma then is that by the time the virus has been noticed, it may be too late to retrieve accurate data from old files.

Again, the situation is compounded if there are no backups of the data.

Altering data deliberately is one of the easiest ways for computer fraudsters to obtain illegal funds. Fraudsters are aided by modern computer architectures in which company employees can get access to data held throughout the computer network from their



## Because you have two hands and not four

If your office PC makes you feel like this then it's not increasing productivity, it's slowing you down.

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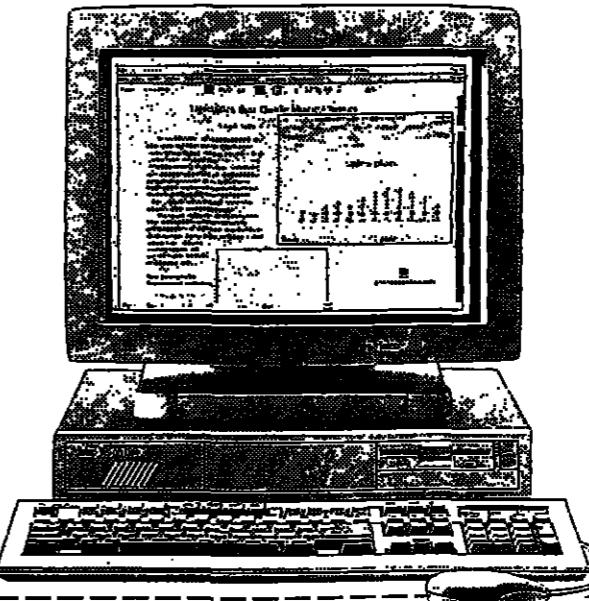
It works like this. Open the window to your calculator, make your computation, then close the window and go on drafting your quotation. All at the click of a mouse.

But, like desks, computer screens become cluttered - windows overlay windows overlaying windows ...

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## PERSONAL COMPUTERS & SOFTWARE 6

**ROLLS ROYCE** and Associates (RRA) makes engines for the Royal Navy's nuclear submarine fleet. The Derby plant works at the pinnacle of precision engineering. After 32 years in the nuclear power plant business, RRA engineers have acquired a library of one million drawings and documents. A submarine engine gets modified a lot over a 25-year life at sea, and every change and new part has to be scrupulously logged.

Computer Aided Design (CAD) has made life easier in current and future systems design. But it is a recent innovation and only covers 4 per cent of the total drawing library. It does nothing for a reserve of drawings stretching back three decades.

"What we wanted was a really good archive system," says Ron Hawley, manager of the drawing office at RRA. Late in 1989, he found a means of getting on top of the documentation mountain.

The advent of optical disks, compressing the data that creates visual images on-screen, meant that intricate diagrams could be stored and recovered quickly and simply. Unisys was about to launch its prototype image processing technology. Infomage, RRA agreed to test Infomage, but with its own agenda. Mr Hawley and his colleagues intended to use it as a jumping off point for their own development.

With Infomage, a document can be scanned into the system and join the archive in six minutes. Speed of archiving and retrieval is critical. The 150 employees in Hawley's department access the archive at any one of 30 workstations.

Infomage had to justify its existence by clear cost savings, and by 1993 it will have paid for itself. Some productivity gains are hard to quantify. "I think the bottom line is that we could do the same job tomorrow with fewer people," Mr Hawley observes. Others gains are

**Michael Dempsey** on image processing

## Pictures on the small screen

dramatic. Tracing an engineering drawing took three days and cost £200 before image processing was installed. Now the process takes six minutes and costs £20.

The key to image processing at RRA is an indigenous database, the Parts Information Management System (Pims). While Infomage stores a whole drawing, Pims holds the technical data that makes sense of its parts. RRA regards image processing as one weapon in its struggle against a larger problem. "The company has a legacy of live documentation which, if not effectively indexed, stored and made available to staff through fast retrieval systems, could swamp us and prevent the full achievement of our business strategy."

RRA is reluctant to put a price tag on its entry into the image processing game. Unisys says that a PC-based system starts at £50,000. Image-processing is based around the familiar concept of workstations physically resembling a PC but powered by a very fast chip suited to demanding applications. In the vocabulary of image processing, workstations are transformed into seats. A three-four seat Unisys installation costs £100,000 - £150,000.

Citibank Mortgages was forced to examine the economic benefits of image-processing very carefully. It handles mortgages for insurance companies and independent brokers. The house-

buyer has no idea that he or she is a Citibank customer until an offer is made.

The paperwork involved in processing mortgage applications is horrendous. Such is the amount of information that storage on a mainframe computer is not an economic proposition. Paper files are still necessary to maintain the detail of an application. Every query on that application ties down every staff in a paper chase. By 1986, with the housing boom well under way, Citibank anticipated it would be handling two million pieces of paper a year in 1991.

It was a prediction made in a buoyant market, and £1 million was invested in image processing equipment from Olivetti. The idea was to banish paper certificates to a secure holding site well away from the bustle of Citibank's West London offices.

Olivetti's contribution to image processing is known as Optical Scanning and Recognition (Osar). Just like Unisys' Infomage, equipment licensed from the US Filenet Corporation is at the heart of Osar.

Osar processes the file through a scanner, capturing the image in binary form. It is a glorified photo-copier, although Brian Howells, operations director at Citibank Mortgages, notes that Olivetti sales staff are sensitive to such comparisons. The image is then compressed and stored on magnetic

disks, and can be viewed on workstations in the image-processing network.

These disks are effectively big brothers of compact discs used to store music, and the workstations call on a jukebox to summon the appropriate disk. Each disk stores up to 50,000 documents. There are up to 64 disks in the jukebox, which can hold 3.2 million pages of information.

By mid-1988, when Osar was installed, the property market was slowing down. But the technology showed immediate benefits. "The primary saving was an improvement in service, which you can't measure easily," Mr Howells recalls. "Previously, you'd get an inquiry, and you could not find the file because two parties and the solicitor had all requested it. Someone else at Citibank had got there first."

This became a problem of the past as the workstations were installed. "Now three, four, five people can look at it at once." And Mr Howells is aware that retrieving information promptly has important psychological consequences. "Being able to get documents quickly addresses the nervousness of the market."

Citibank still owns realms of paper files. They are stored elsewhere in a fire-proof vault. Floor space has been saved in inner London, but that's the least of Howells' image-processing concerns.

Citibank is saving £200,000 a year in staff productivity. "There have been no redundancies, but our growth has not required a parallel increase in people."

As any estate agent can testify, that growth has not matched the optimistic forecasts of the mid-1980s. But Citibank is handling enough mortgages to justify the cost of image processing. Osar devours 5,000 pieces of paper a day. In a year, 1.3 million items are fed into the system.

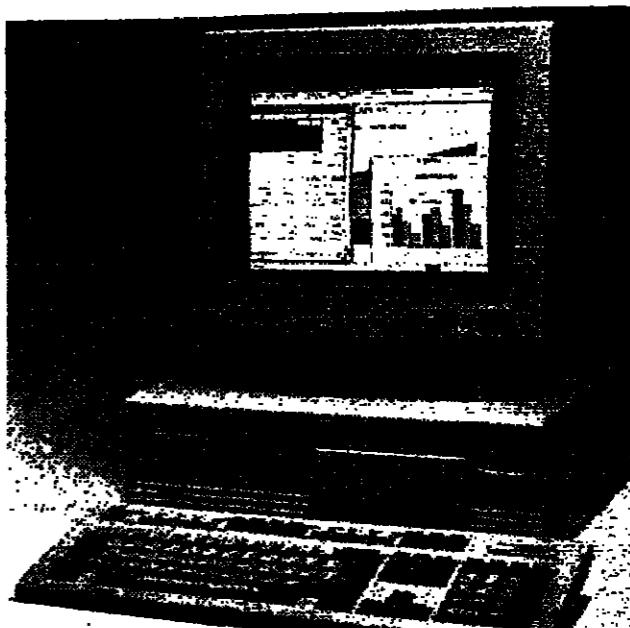
Most visitors to the Micro

Sainsbury Wing has attracted 300,000 visitors since it opened on July 10. The Gallery's Renaissance collection is now housed in 66 rooms on the building's second floor. Every day hundreds of people stop off at the first floor, home of the Micro Gallery.

A dozen computer screens are arranged in slanting booths down the right-hand side of the Micro Gallery. Sit at one of these screens and you can summon up the entire National Gallery collection in colour. Hitting patches at the bottom of the screen allows you to home in on historical details of artists and their work.

Assistants are on hand to help with inquiries, but the system is so self-evident that their main role is directing visitors to the comments book. Remarks scribbled here are uniformly positive. Says one: "I'm impressed - I'm a systems analyst!"

Most visitors to the Micro Gallery are unaware that they are participating in the first wave of multi-media technology. Apple, which supplied the hardware and has a huge stake in multi-media, calls it "the future of computing".



Multi-media - a mix of video, audio, text and graphics is being pushed as the truly modern way to a presentation

Multi-media is an umbrella term for using familiar technology to create striking and original images. Tie video, audio, text and graphics together, and you have multi-media. Suddenly it is being touted on business as the truly modern way to create a hard-hitting presentation.

It owes its existence to a series of slight but significant advances in PC technology. The advent of the CD-rom, the latest and most compressed form of media storage for PCs, allows the user to pull down sophisticated visual images on to the humble PC screen. In theory you get a whole new world without any more investment than the CD-rom drive.

Hypercard, a software toolkit that allows a computer program to be written in visual terms, was seized by Apple and has been shipped with every Macintosh PC since 1988. With Hypercard driving the user along through simple images, it becomes possible to create multi-media programs. All PCs are now sold with built-in microphones, so the audio element of CD-roms can be exploited. The humble PC is no longer limited to communicating in pained beeps whenever an error is keyed in.

When the Micro Gallery was planned three years ago, the hardware needed in order to deliver complex images on-screen instantly simply wasn't available. Any delay in delivering pictures would cost the user's attention. The Micro Gallery project proceeded on the basis that hardware would catch up.

Each of 12 workstations accesses a 1.3 gigabyte hard disk. The specification cited that it should take less than one second to call images up to the 19-inch colour screen. That speed can be obtained from the latest, top-end, Macintosh, the IIIFX. The bill for this, the largest interactive reference library open to the public, was £700,000.

Another multi-media mover is Optech, of which Ewan MacGregor is managing director. The company sells CD-rom disks packed with information on everything from the Middle East geopolitical situation to the authentic roar of a tiger.

For someone in the business, Mr MacGregor is openly cynical. "Multi-media is a vastly over-used term," he says. "It's a pretty trendy thing to be in."

Mr MacGregor makes the point that although the theory of seamless presentations is appealing, the reality can be expensive. Assembling a multi-media presentation without professional assistance is a tall order. Call in the professionals

Michael Dempsey

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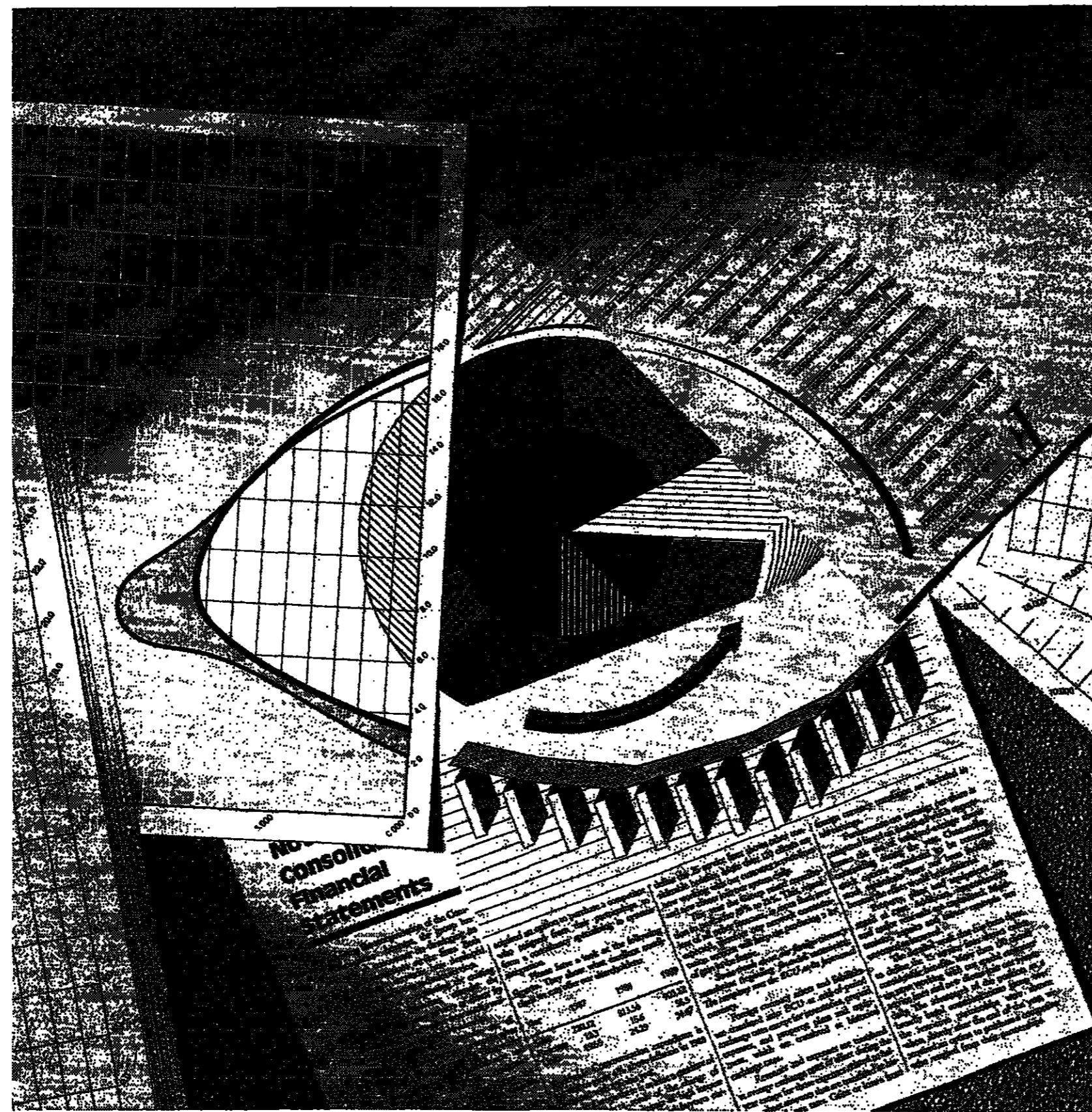
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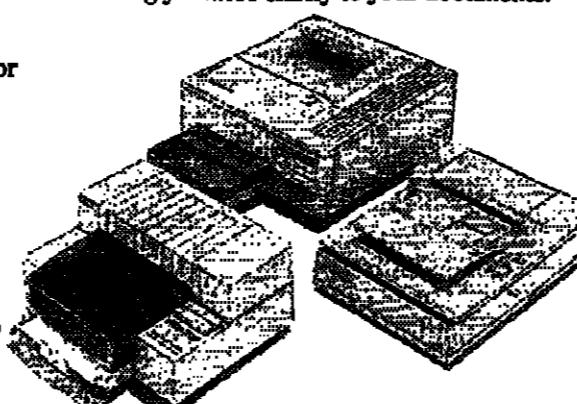


If you're looking for the clearest, most eye-catching output then your choice of personal printer is also clear. It has to be one from HP's extensive range.

If you want laser quality at a dot matrix price then the HP DeskJet 500 is the one for you. It uses InkJet technology to produce 300 dpi text and graphics at high speed.

Alternatively, if you want the sharpest, crispest look then you want one of the printers in the HP LaserJet III family. They all use RET (Resolution Enhancement Technology). Developed by Hewlett-Packard, it produces lines so smooth and black you could easily mistake the printing as being typeset.

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## PERSONAL COMPUTERS &amp; SOFTWARE 7

Groupware is the future, says Philip Manchester

## The global office is just a network away

**T**HREE is more to making PCs effective in a corporate environment than simply plugging them together in a network. If they are to contribute to corporate productivity in the same way that they have helped personal productivity, PC networks must be able to present sensible applications.

One of the key ways to do this is groupware, a type of software which brings individual PCs on a network together at the application level.

Top computer software suppliers are already looking in on groupware as one of the main growth areas of the next decade. "We believe that what software did for the personal computer in the 1980s, groupware will do for the network in the 1990s," said Lotus' chief executive Jim Manzi in a press statement last June.

Lotus is well ahead of its competitors in the groupware market with its Notes product. Notes, which was launched 18 months ago, furnishes a high-level application environment on a network of PCs. In itself, it is not an application as such. It provides the bones of an application and can be used for such tasks as customer tracking, status reporting projects management and what Lotus calls "collaborative free-form discussion".

Notes uses a relatively new architecture called the client/server model which allows the "front end" of an application to be totally separated from the "back-end". The user, as the "client", sees a screen with a modern graphical user interface - much like any other PC application. But behind the screen the software provides links to services such as database and electronic mail - powered by other computers known as servers. These can be located in the same office or at the other end of a telephone line on a wide-area network.

Lotus Notes can cope with a wide range of data formats produced by other software packages - such as Microsoft Word wordprocessing documents and tagged image format files (TIFF). It also works with all the big PC network systems such as Novell's Netware and

will need to cultivate a wider range of skills than in the past, says Mr Wilson.

Apple is working with several partners on groupware applications. The US software company On Technology has produced two applications: Meetingmaker, which searches individuals' electronic diaries to find an appropriate "slot" for the members of a group to meet; and Instant Update, a program to ensure that copies of data are kept in line.

A small UK company called FCMC is finding a ready market for its groupware product Staffware.

Staffware is described as a tool to automate bureaucratic

processes, such as payroll, procurement and an electronic suggestion box, and the giant US Veterans Administration is using it for document tracking in its Project Noeva.

Hardware manufacturers have also latched on to Staffware and the product is sold by ICL as Powerflow and by Unisys as Office Procedures.

Mr O'Connell warns, however, that installing groupware is not a simple task. "A high level of skills is needed to install it, and the software must be very flexible."

It nevertheless seems likely that groupware will increasingly be used to solve problems resulting from the switch to distributed corporate computing.

The new version of the Macintosh, called System 7, incorporates many of the mechanisms needed to build groupware applications, the most innovative being a feature called Publish and Subscribe. This feature can be used to make data and documents available to users on a network of Macintosh PCs.

Julian Wilson, a business development manager at Apple UK, says it is working closely with the Central Computer Technology Agency (CCTA), the UK government body, on a project called the Computer Supported Co-Operative Workgroup (CSCW).

"The CCTA has recognised that workgroup technologies are essential as the pattern of work changes in the 1990s. I think a lot more people in organisations will find themselves working in teams and

there can be little doubt that PC networks are replacing traditional mainframe and mini-computer systems based on "dumb" terminals. All the trends point in this direction.

But the introduction of PC networks is not without its problems.

A recent survey of more than 100 network managers from the Times Top 500 UK companies, commissioned by US network vendor 3Com and conducted by Benchmark Research, shows that most companies (83 per cent of the sample) are finding it hard to contain networking costs, and that they expect the problem to get worse.

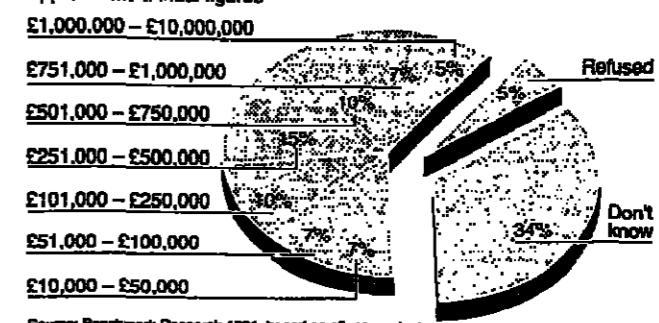
3Com says it has identified a cost/complexity barrier - where network costs

PC progress is not without problems

## Multiple technologies, big costs

### Network expenditure

Approximate annual figures



Source: Benchmark Research 1991, based on all respondents

### FACTORS INFLUENCING THE WAYS NETWORKS HAVE GROWN

Factor	Respondents (%)
Increased user demand	36
Business demands	27
Most cost-effective route	14
Increased application demand	7
Need for increased data access	6
Need for improved communications	6
Available technology	6
Corporate structure	4
Mainframe access requirements	4
Performance requirements	4
Increasing distributed processing	3
Standardisation	2
None	2
Don't know	1

Source: Benchmark Research

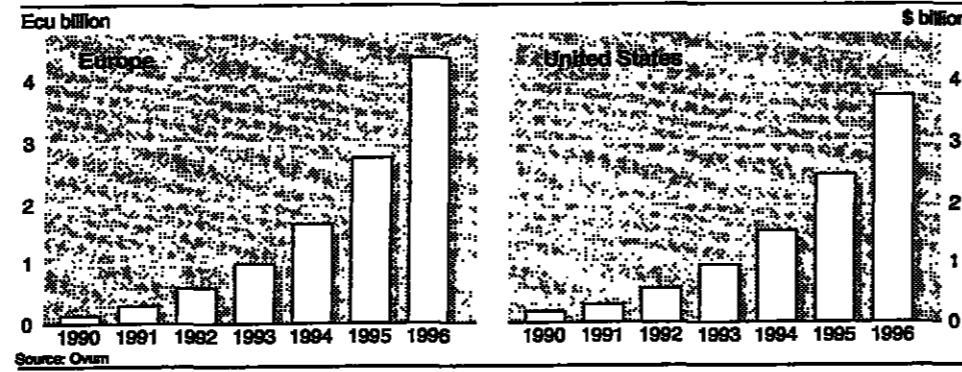
alarmingly, a third of the sample are unsure of the true cost of their networks, while 93 per cent are finding it hard to contain networking costs. Only 5 per cent were satisfied with the current cost of their networks.

More alarmingly, a third of the sample are unsure of the true cost of their networks, and only 5 per cent were satisfied with the current cost of their networks.

The problem lies in the integration of the many network protocols and different cabling systems. Network protocols are the "language" used for communications between the different components in a network.

It nevertheless seems likely that groupware will increasingly be used to solve problems resulting from the switch to distributed computing on networks.

### Client-server software product sales



cablings. Companies are being forced to adopt multiple technologies to meet the demand from users to connect different local-area networks (Lans) within their companies.

Some 60 per cent of companies already have Lans attached to their corporate networks and this has pushed the complexity of their networks beyond their capacity to control them. The survey also found that few companies have sufficient staff resources to support the networks they have installed.

3Com says it has identified a cost/complexity barrier - where network costs

are growing demand for greater volumes of data on the desktop and as the demand grows, there is a need for increased bandwidth in networks," Mr Plummer goes on.

In simple terms, bandwidth in network connections can be compared to the diameter of a "pipe" in a central-heating system. With a bigger pipe, more water can travel along it. The bigger the bandwidth, the more data can be transmitted across the network.

With the increased demand for images and other services, which require very large amounts of data, the bigger the bandwidth needed to transmit data.

3Com's answer is to propose a simpler networking model which can be extended without increasing the number of protocols supported. It also says that increased reliance on the public data communications services for managing connections between different network technologies will help.

The research identifies the three leading protocols desired by users as TCP/IP, X.25 and Novell's SPX/IPX - each of which was cited by more than 20 per cent of the sample. But there is a long list of other protocols required by users including DECnet (15 per cent), IBM's SDLC (8 per cent), OSI (6 per cent) and NetBIOS (4 per cent).

Currently Novell's SPX/IPX leads the field - it is installed in 35 per cent of the sample - with TCP/IP (26 per cent) and DECnet (22 per cent) following.

The survey confirms the trend away from proprietary protocols like DECnet and Novell to industry standard protocols like X.25 and TCP/IP.

Despite the inherent problems of installing PC networks, pioneering users have bitten the bullet and are starting the transition from the traditional central computer.

Mercury, the UK telecommunications carrier, placed an order for 4,000 Apple Macintoshes last month to form the basis of its new corporate information processing system.

Anthony Smith, Mercury's information system director, says the change is a necessary part of the company's expansion plans. As we grow, we see top-notch business processing as a major source of com-

petitive advantage.

"We want to deploy the latest and the best technology and we believe this means Apple Macintosh, because they are the easiest to integrate into our existing systems," says Mr Smith.

Mercury currently uses large IBM and DEC computers and one of the main advantages of the Macintosh, according to Mr Smith, is the ability to make connections between the Macintosh and these systems.

"We need to be able to emulate the old DEC and IBM terminals and this is straightforward with the Macintosh," he says.

Mercury will use the Oracle database package to provide database integration across the all three types of computer.

Mr Smith accepts that network complexity and the difficulty of supporting a dispersed user base are problems his company must face. He says, however, that Mercury has anticipated the problems and is

putting management structures in place to ensure the problems do not get out of control: "We are putting a three-tier support system in place - end user training to handle small-scale local problems, departmental support for more complex problems and centralised support for the really difficult ones," explains Mr Smith.

As a telecommunications supplier, Mercury is in a better position than most companies to appreciate the potential pitfalls which might come from moving to PC networks.

Mr Smith says that there is really no choice: "We have to face the simple fact that we must do it. It is the only way we can be sure of maintaining and improving our market position.

Many other companies will face the same challenge in the next decade as PC networks replace traditional information processing structures.

Philip Manchester

# It's dark, isn't it?



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## PERSONAL COMPUTERS &amp; SOFTWARE 8

The doom merchants spoke too soon, says George Black

## Modems will survive

**THE** market for modems – modulator/demodulator devices which carry data between computers across the telephone – looks to have better prospects than had been forecast.

Some industry-watchers had said the advent of the new integrated services digital network (ISDN) telecommunications technology would make analogue modems obsolete. Now, however, it is thought that modem sales will fall only slowly towards the late 1990s, when ISDN starts to take over.

ISDN will mainly serve large firms with a lot of data to transmit. For smaller firms, modems will remain more attractive. There will be a time lapse between ISDN coming into common use in big cities, and being able to support users in more remote places.

Moreover, ISDN is likely to affect leased-line modems more severely than dial-up models. Leased line models have been in decline for several years, while dial-up machines have been spreading rapidly as their speed of performance has improved and the cost has come down.

Some analysts now expect that many modems will be used eventually for interworking with ISDN, instead of being replaced by it.

There are several reasons to believe that modem use will expand in the next few years:

- Demand for more powerful and flexible modems is increasing, mainly because PCs are getting more powerful and have larger memories, so there is more data to be communicated.

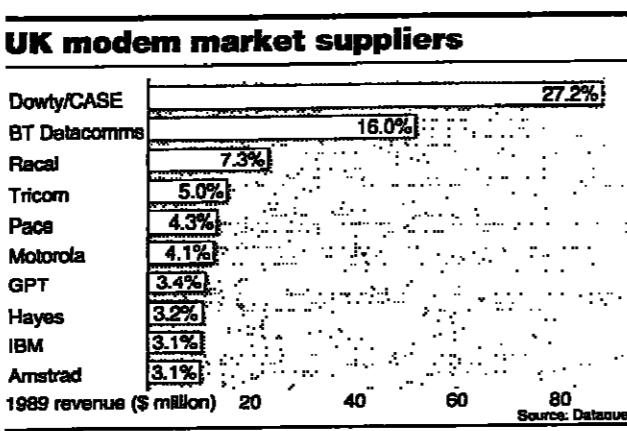
- Users are creating more graphics, which occupy more memory than text files and therefore take longer to transmit.

- They also require faster response times.

As people try to get more from their systems soon, perhaps, wanting simultaneous voice and data interaction between offices – faster and more versatile modems will be wanted.

Mark Orchart, marketing manager for UK supplier Dowty Information Systems, argues that modem technology is progressing fast enough to hold off any threat from ISDN.

■ Also, there are many new



users, such as small businesses and doctors' practices, which are just starting to use PC communications.

Another reason for modem makers to be optimistic is the European Commission's directive on the provision of open networks, which comes into operation at the beginning of 1992. It will force some other countries to follow the British lead in liberalising their telecommunications.

This will stimulate competition in modems as in other electronics markets, although national regulations will still make international marketing difficult.

With national telecommuni-

**The volume of modem sales in the UK has been increasing at around 24 per cent a year, and has not suffered too seriously from the recession. However, revenue from sales has been flat for three years.**

cations at different stages of evolution there is an opportunity for a number of levels of sophistication of modem to be marketed over several years.

John Babb, European general manager of Hayes Microcomputer Products, a leading US modem maker, thinks the focus will shift from the mature markets of the UK and France to the emerging markets of Germany, Italy and Spain.

Leading European suppliers, such as Dowty and BT Datacoms in the UK, and Siemens, Nokia and Alcatel on the Continent, will be challenged by US and Asia Pacific firms – although the Japanese have

yet to make any serious impact in this sector.

The evidence from the UK, which is by far Europe's largest and most free modem market, is that deregulation encourages more players, although not all survive.

The UK market has been helped by the British Approval Board for Telecommunications (BABT), which has made it easier for manufacturers with good products to get them approved.

Also, buyers' decisions have been simplified by the consensus on technical standards, which is steered by the Consultative Committee on International Telephones and Telegra-

phy (CCITT).

Another factor in the increase of modem sales is the rise in the number of people working at a distance from headquarters. Many salesmen, for example, work some of the time in clients' premises and some of the time at home. They often need to download data from their PCs to the corporate system overnight.

However, informed opinion is that working from home, although on the increase, is still a small influence. Office to office communication is still driving modem sales far more than home to office.

Sales are also helped by the growing number of "bulletin

boards", which are independently run message exchange systems serving a wide range of special interest groups.

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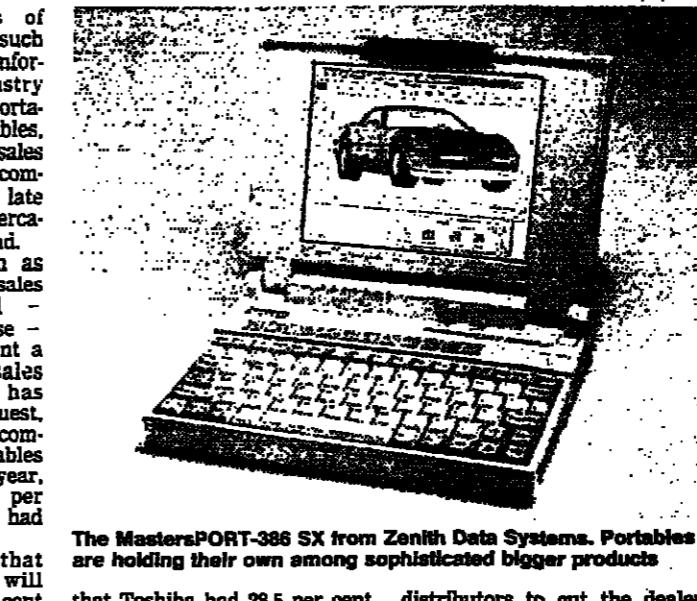
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The market cannot sustain all the players, writes Paul Abrahams

## It's the big shake-out



THE menacing clouds of recession which have cast such dark shadows over the information technology industry have finally reached the portable computer sector. Portables, which defied the slowing sales patterns in the personal computer market during the late 1980s, have been hit by overcapacity and slackening demand.

However, revenue from sales has been flat for three years. As with other types of computer hardware, technological advances and the tougher economic climate have combined to depress suppliers' profits.

Modem salesmen have found more network managers wanting to bargain over prices.

The volume of UK modem sales is expected to drop steadily during the 1990s, while revenue growth may hold up at about 2 per cent until the middle of the decade.

As competition intensifies, manufacturers are obliged to include more special features just to get on to buyers' shortlists, even though some of those features may not be used. Some are bundling special software in order to make their machine more user-friendly. A fax capability is becoming regarded as essential.

Demand is still high for the relatively slow 2,400 bits per second (bps), or V.22bis standard models.

These are popular with PC users who interrogate databases online, but do not often transmit large files.

The big growth area is in the V.32 bis 6,000 bps machines, according to Richard Mitchell, an associate director of the market research organisation Datquest.

Toshiba, the European market leader, estimates that whereas there were about 35 portable suppliers in 1989, this year, rear more than